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Light at the end
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Tomorrow's Weekend FT
Barcelona: giving the people
Coke and circuses



NEWSPAPER
of the YEAR

FINANCIAL TIMES

Friday July 24, 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Relief for pound as calm returns to markets

Calm returned to financial markets as the pound enjoyed a temporary respite. However, a rise in Spain's key interest rate to 13 per cent from 12.4 per cent means that sterling's woes may not be over. The move leaves Britain as one of the few members of the European monetary system which has not tightened monetary policy in the wake of last week's rise in the German discount rate. Page 18

Carrington ready for talks: European Community peace mediator Lord Carrington is prepared to go ahead with talks next week with representatives of the three warring factions in Bosnia, in spite of their failure to respect the latest ceasefire. Page 2

Euro Disney expects a loss: Euro Disney, dogged by bad publicity since opening its FFR-4bn (£470m) theme park outside Paris in April, confirmed it was on course to report a loss in the current financial year. Page 19; Lex, Page 18; Results, Page 20

Receivers called in: Matrix Churchill, UK-based machine tool builder at the centre of allegations about illegal exports to Iraq, went into receivership. Page 6

EC inflation drops: The European Community's average inflation rate fell from 4.8 per cent in May to 4.5 per cent last month, with only Greece going against the downward trend. Page 2

Loss at Digital Equipment: US computer manufacturer Digital Equipment reported a \$1.85bn fourth quarter loss, including restructuring charges of \$1.5bn, as it planned to axe jobs and plants. Page 19

Palestinian leader killed: Walid Khaled, spokesman for the Fatah Revolutionary Council, the most extreme Palestinian group, was shot dead in Beirut. Page 3

Brazil hits profits: Whirlpool, Michigan-based manufacturer of large domestic appliances, saw an 8 per cent decline in second-quarter profits, to \$53m after tax, because of economic and political difficulties in the Brazilian market. Page 21

Profits up at RJR Nabisco: US tobacco and food group RJR Nabisco, taken private through a leveraged buy-out in 1989, posted second-quarter profits of \$97m after tax, up from \$79m a year earlier because of a reduction in interest expenses. Page 21

Minimum prices: Wellcome Trust, the charity which is selling around half its 73.5 per cent stake in Wellcome, the drugs group, said that it would not sell shares below 90p. Page 18; Lex, Page 18

Forecast overtaken: John Fairfax Holdings, Australian newspaper group, expects to exceed the profit forecast for 1991-92 published in its pre-floatation prospectus earlier this year, despite the Australian economy's slow recovery from recession. Page 31

'Green tax' considered: Mexico is considering a trade-related "green tax" to pay for cleaning the environment. It is to spend \$400m on sites at the US-Mexican border, where hundreds of foreign companies have factories. Page 4

Trade pact sought: Trade ministers from Mexico, Canada and the US meet tomorrow in Mexico City in an attempt to resolve differences over the proposed North American Free Agreement. Page 4

Fare wars hit airlines: USAir Group, US airline in which British Airways plans to invest \$750m in return for a potential 44 per cent equity stake, reported increased losses in the second quarter of \$84.5m because of domestic fare wars. Page 19

Salomon's best result: Wall Street securities house Salomon reported second-quarter after-tax operating earnings of \$375m, the best three-month performance in the group's history and a clear sign that it has recovered from last year's bond trading scandal. Page 20

German project for Elf: French oil group Elf Aquitaine and German steel and engineering group Thyssen confirmed they had won a DM5bn (\$4.5bn) contract to take over and modernise eastern Germany's main petrol station network and build an oil refinery there. Page 20

New editor for The Times: Simon Jenkins will be succeeded as editor of The Times of London by his deputy, Peter Stothard, when he stands down in October.

Crickets Pakistan: were 165 for eight at the end of the first day of the fourth Test against England at Headingley, Yorkshire.

STOCK MARKET INDICES			
FTSE 100	2,398.5	(+11.8)	
Yield	3.10		
FTSE Eurostoxx 100	1,958.2		
FTSE All-Share	1,148.11	(+0.4%)	
Nikkei	16,038.54	(+497.30)	
New York Composite	2,278.23	(+1.62)	
Dow Jones Ind. Ave.	2,278.23	(+1.62)	
S&P Composite	418.94	(+0.01)	
US LUNCHTIME RATES			
Federal Funds	3.4%		
3-mo Treas. Bids	3.18%		
Long Bond	105%		
Yield	7.54%		
LONDON MONEY			
3-mo interbank	10 1/4%	(10 1/4%)	
12m long bill	10 1/4%	(10 1/4%)	
12m long bill	10 1/4%	(10 1/4%)	
NORTH SEA OIL (Argus)			
Brent 15-day Sep	\$20.525	(20.425)	
Oil Gold			
New York Comex Jul	\$388.8	(388.9)	
London	\$388.75	(389.25)	

Austria	Sec30	Hungary	FR12	Mexico	Los30	S.Africa	S&P50
Bahrain	Dir100	India	Rs100	Morocco	AD200	Singapore	S&P50
Belgium	BF100	Indonesia	Rp100	Nigeria	Naira20	Spain	Pi200
Cyprus	CY100	Israel	Sh100	Philippines	Peso10	Sweden	SK14
Czech	Kc200	Italy	L100	Sri Lanka	Rs100	Switzerland	Sfr100
Denmark	DKK10	Japan	Y100	Taiwan	NT\$100	Turkey	Lira100
Egypt	Ecu100	Korea	Won200	Thailand	Baht100	UAE	Dir100
Finland	Fmk100	Malaysia	RM100	USA	Doll100		
France	FFr100	Peru	Pen100				
Germany	DM100	Portugal	Esc100				
Greece	Dr100	Qatar	Qr100				

Iraqi conflict deepens as US toughens stance

By George Graham in Washington and Our Foreign Staff

THE CONFRONTATION between Iraq and the United Nations hardened yesterday as a senior Iraqi minister vowed continuing defiance and the Democratic candidate for the US presidency spoke out in favour of possible military action against Baghdad.

Governor Bill Clinton of Arkansas warned Iraq's president Saddam Hussein that his election battle against President George Bush would not deflect the US from making Iraq comply with the terms of ceasefire it accepted to end the Gulf war last year.

Mr Clinton's assurance will be welcomed by Mr Bush if it demonstrates to Saddam Hussein that there is bipartisan support in the US for the administration's firm stance. US officials suspect the

Iraqi president's defiance rests partly on a belief that the US would not launch military action against Iraq in the middle of a divisive election campaign.

The US Defence Department confirmed yesterday that it had cancelled port visits in the Mediterranean for the aircraft carrier Saratoga and three other warships, apparently strengthening the administration's threat to use force. But Mr Pete Williams, the Pentagon spokesman, said the decision was "based on the situation in Yugoslavia". Officials in Washington would not be drawn on whether the vessels - now said to be in the central Mediterranean - had been alerted for possible action.

The White House warned on Wednesday that it could not rule out the use of force if Baghdad continued to defy a team of UN weapons inspectors seeking to identify and destroy Iraq's weapons of mass destruction.

Mr Rolf Ekeus, head of the UN special commission charged with the task, warned in a US television interview yesterday that the confrontation could swiftly reach "endgame", voicing growing fears for the safety of his 70-strong inspection team in Iraq.

The allies appear to be pursuing a carefully calibrated increase of military and political

pressure with echoes of the allied build-up before the Gulf war of January 1991 - and eliciting a familiar Iraqi response.

In Baghdad yesterday, Mr Tariq Aziz, deputy prime minister, told a news conference "Iraq will not concede its sovereignty, will not accept any insult, will not allow the inspection teams to threaten its national security and will not allow... any other person affiliated with the United Nations to interfere in its internal affairs. The threats and all what they are doing will not change the Iraqi position."

None of the western allies appears in a hurry to implement their multiplying threats. Top officials at the defence department in Washington are known to harbour doubts about the likely effectiveness of a limited military strike and about the wisdom of undertaking any more ambitious operation against Iraq.

Nor do Bush campaign officials appear convinced that military action against Iraq offers good chances of success. Mr Bush's military advisers are reported to have warned that they can offer no prospect of ousting Mr Saddam from power without full deployment of a larger force than that used during Operation Desert Storm last year.



Iraqis celebrate outside the agriculture ministry in Baghdad after a team of UN weapons inspectors ended their 18-day vigil in front of the building because of fears for their safety

Italy alters central plank of privatisation plan

By Robert Giammusso in Rome

THE ITALIAN government bowed to pressure from foreign bankers, managers of state groups and politicians yesterday by abandoning a central element of its privatisation plan.

The treasury announced it would not create, as announced two weeks ago, two super-holdings to house four important public sector entities. Grouped under the two super-holdings, the government had planned to reorganise IRI, the main state holding; ENI, the national oil concern;

Enel, the electricity authority; and INI, the insurance institute, in preparation for privatisation.

Professor Giuseppe Guarino, the industry minister who had proposed the scheme, insisted last night that the radical shake-up of public sector ownership would now proceed more effectively. But the surprise turnaround is a setback to the new Amato government's credibility.

"This is a political setback for the government but probably a step forward for a more efficient means of reorganising the state sector," a foreign banker said.

The four groups, which were recently turned into joint stock companies, will now remain with the treasury as nominal shareholders.

According to a senior member of the joint stock companies, there are unlikely to be board changes until after the summer. He also expected the meetings to approve their new statutes to go ahead as planned on August 8.

The government gave no formal explanation for abandoning the idea of the super-holdings. But foreign bankers are understood to have expressed their

concern at the lack of detail about the structure.

They were alarmed at the uncertain legal status of the considerable foreign debt of IRI, ENI and Enel. They were also disaffected by the idea of the government issuing bonds to back the debts of the two super-holdings, once they had taken over the four groups' assets.

This sentiment was heightened by the handling of the freeze on Eni's L5,500m (\$7.4bn) debts, of which some L2,500m is owed to foreign banks. Only after five days of uncertainty did the trea-

sury clarify that interest would be paid retroactively on the debts, which have been frozen for up to two years.

Objections to the super-holdings also came from within IRI, ENI and Enel, managements of which were reluctant to see an administration placed above them. They also feared the structure would put them out of a job.

Politicians had voiced opposition to the plan because it threatened the balance of power of their board appointments. The two super-holdings were the centrepiece of a plan to con-

vert the four state entities into joint stock companies. Under the aegis of the treasury, these entities were to join the treasury's banking and financial interests, mainly BNL and IMI, to be pooled between two super-holdings.

Under the super-holdings, the government planned to reorganise the companies in preparation for privatisation of all or part of their operating companies. These span virtually every area of industrial and economic activity.

Italian companies face credit rating scrutiny, Page 22

Germany reaches the 'hour of truth'

By Christopher Parkes in Bonn

THE "hour of truth" has arrived for those west Germans who believe their expansive lifestyle can continue unchanged after unification. Chancellor Helmut Kohl warned yesterday.

Rebuilding the east must have absolute priority over new developments in the west, he said at a pre-holiday press conference. "The truth of the matter is that we must use substantial contributions from our customary yearly earnings increases for the economic and social reconstruction in the east of our fatherland," he said.

The economy could no longer afford luxuries such as extravagant pay rises and earlier retirement, Mr Kohl said. Rejecting tax rises and refusing further state contributions for health and welfare, he said an answer had to be found to the question: "How will Germany master the future?"

The answer, according to an independent council of advisers to the economics ministry, is with "unpopular cuts". Echoing Mr Kohl's concerns, a report from the council yesterday said the economy was in danger of being overloaded.

Total state debt of DM1,300bn (\$855bn) would rise to DM1,900bn by the end of 1995, it said. Bonn, the federal states and local authorities must reduce spending rapidly and responsibly. Pay

must also be restrained and deregulation and privatisation must be speeded up.

If these policies were not carried through, tax increases were the "second option".

Recent government proposals for economies have run into strong resistance outside the ruling coalition group. A plan to cut state subsidies to the health service by DM11bn a year by freezing drugs prices, reducing the number of registered doctors and increasing patients' charges has hit opposition from all groups.

A scheme to pay for care of the elderly by withholding sick pay for the first day of absence from work has stirred strikes among union members. The 4m-strong IG Metall metalworkers' union has promised national stoppages after the summer break.

Mr Kohl pointed out that health care payments are growing at twice the rate of contributions. Progress in the east would be slower and more costly than first thought. But recent forecasts suggested accelerating growth of just under 3 per cent for the whole of Germany next year. Inflation was also expected to fall, he added.

First signs of this came yesterday from North Rhine Westphalia, which reported nil month-on-month growth in July and an annual rate of increase of 3.3 per cent.

Bonn cartel office rules against Gillette

By Guy de Jonquieres, Consumer Industries Editor, in London

THE GERMAN cartel office yesterday ordered Gillette to US razor group, to dispose of its interest in Rembrandt, the parent company of Wilkinson Sword and Gillette's main competitor in the world market for wet shaving products.

The order follows a decision in March by Mr Peter Lilley, then UK trade and industry secretary, to seek parliamentary authority to require Gillette to dispose of its shareholding in and loan to Rembrandt, formerly Swedish Match.

Investigation of Gillette's interest in Rembrandt has involved an unprecedented degree of co-operation by competition authorities worldwide, including the European Commission, which is expected to rule against the investment shortly.

Gillette owns 22 per cent of Rembrandt through non-voting shares. It also lent the company \$60m three years ago to finance a buy-out of the consumer products businesses of Stora, the Swedish paper and forest products group.

The cartel office said the equity interest and loan, together with

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NEWS: EUROPE

Carrington urges further talks

By Robert Mauthner,
Diplomatic Editor, in London,
Laura Silber in Belgrade
and Michael Littlejohns
in New York

LORD Carrington, the European Community's peace mediator on Yugoslavia, yesterday made clear that he was prepared to go ahead with planned talks next week, with representatives of the three warring factions in Bosnia, in spite of their failure to respect the latest ceasefire.

His office said a letter had been sent on his behalf to Mr Alija Izetbegovic, Bosnia's Muslim president, Mr Radovan Karadzic the Serb leader, and Mr Mate Boban, the region's Croat leader, inviting them to London. "The ball is now in their court," Lord Carrington said in a television interview. Expressing his dismay at the repeated violation by all parties of the ceasefire agreement signed in London last Friday, Lord Carrington's letter said it was no longer good enough for the parties to blame each other. "No one is blameless," it said. In the interview, Lord Carrington confirmed earlier statements that he would change his approach to the peace talks. If the warring parties wanted to come, he would try to focus their attention on working out constitutional arrangements, rather than first trying to negotiate a ceasefire agreement, he said.

It is by no means clear, however, whether the three sides are prepared to accept such a procedure, since all of them still appear to believe that they can make bigger gains by force of arms than through peaceful negotiations.

Referring indirectly to the criticism expressed by Mr Boutros Boutros Ghali, the UN secretary-general, of the lack of co-ordination between the EC and the UN peace-keeping and peace-making operations in Bosnia, Lord Carrington said he had no objection to a widening of the EC peace conference.

It is understood that Mr Douglas Hurd, the British foreign secretary and current chairman of the EC, gave Mr



A Bosnian woman is helped by fellow prisoners after fainting during an exchange of captives between Serbs and Bosnians on the front line near Sarajevo yesterday. She was one of a group of people that had been held for 20 days.

Boutros Ghali an assurance, during talks in New York on Wednesday night, that a UN representative would be welcome to take part in any of the EC-sponsored peace talks on Yugoslavia.

However, in New York, a UN spokesman emphasised that Mr Boutros-Ghali remained opposed to the EC peace conference's plan, endorsed by the Security Council, to place under UN supervision heavy weapons held by the warring factions in Bosnia-Herzegovina.

The Security Council last night scheduled further private

consultations on the question. Referring to a written report, in which the secretary-general rejected the plan and criticised the procedures that produced the London agreement, the spokesman said those views had not changed.

This contrasted with Mr Hurd's remarks to reporters late on Wednesday, before he boarded a plane in New York for Manila, that the secretary-general's reservations could be overcome. However, Mr Hurd insisted that international control of heavy weapons in Bosnia was essential to any peace settlement.

Meanwhile, Serb irregulars continued to battle with Bosnian Muslim and Croat forces in Sarajevo, the Bosnian capital, and throughout the republic. The Serbs are trying to wrest from mainly Croat forces the control of the key towns of Derventa, Bosanski Brod and Brcko, northern Bosnia, to secure a corridor linking Serb-controlled territories.

Muslim defenders of Gorazde, eastern Bosnia, again sent radio messages appealing to the outside world for help. Some 70,000 people have been trapped in the city, the last Muslim stronghold in Bosnia, for two months.

In Bonn, Mr Helmut Kohl, the German chancellor, said he had written to all his EC partners asking them to reconsider their reluctance to share the growing refugee problem equally among all 12 member states.

He hit out at his European partners for being too slow to recognise breakaway Yugoslav republics last year, but Mr Kohl stressed that no western state planned to send combat troops to end the bloodshed in the region and that the only hope for peace lay in political pressure.

NEWS IN BRIEF

Spanish interest rates raised

THE BANK of Spain yesterday raised its benchmark intervention rate from 12.4 per cent to 13 per cent in an effort to dilute, in advance, the inflationary effects of a series of direct and indirect tax increases announced by the government on Tuesday, writes Peter Bruce in Madrid.

Spain's biggest bank, Banco Bilbao Vizcaya, immediately followed by raising its prime lending rate from 13 per cent to 13.5 per cent and most other banks are likely to follow.

The government's emergency fiscal package, designed to stem unexpectedly sharp increases in its deficits this year, included a VAT increase from next month of 2 percentage points to 15 per cent. That will force year-end inflation to at least 6.5 per cent, well wide of the 5.5 per cent target.

Yesterday's interest rate rise places official rates higher than they have been since May 1991.

Honecker may return soon

Mr Erich Honecker, the former East German leader, may soon be returned to Germany, where he faces arrest on charges associated with 49 deaths on the former East-West German frontier, writes Christopher Parkes in Bonn.

Chancellor Helmut Kohl said there had been "visible movement" and that a solution could be found soon, but he could not say when Mr Honecker might be sent back from Moscow.

The former communist chief fled to Moscow in March, 1991, and was given sanctuary in the Chilean embassy there last December.

The German Foreign Ministry said talks between the Chilean and Russian governments had reached the point where there were signs of a solution.

Mr Honecker's lawyer said reports that he could be expelled this weekend were "bare-faced lies." Mr Honecker would not leave of his own free will, he added.

Brussels aid for customs agents

The European Commission announced plans yesterday to provide Ecu30m (\$40.5m) in emergency aid for customs agents whose jobs will disappear when EC border controls are removed, Reuters reports from Brussels.

The money, which must be approved by EC governments, would help create new jobs and business opportunities in 1993 in the worst-hit border areas.

More than 60,000 private customs agents stand to lose their jobs when all formalities on intra-EC trade are wiped out next January 1. They have staged a series of strikes and other protests this year to demand compensation.

The Commission announced in May that it hoped to provide up to Ecu400m to retrain or re-employ customs agents, most of it coming from existing EC funds, earmarked for regional development.

Bus strikers halt Athens traffic

Traffic in Athens came to a standstill yesterday when striking public transport workers marched in protest against the sacking of 1,200 people by the state bus company, Reuters reports from Athens.

Buses disappeared from the Greek capital and commuters who used cars or taxis were trapped in huge jams.

The union representing the bus workers said its 6,000 members would continue to strike until the conservative government rescinded the sackings, aimed at cutting deficits at the heavily indebted company.

EC spending cuts proposed for next year

By Andrew Hill in Brussels

EUROPEAN Community budget ministers yesterday agreed to scale back Commission spending proposals for 1993, overruling the wishes of poorer member states.

Ministers agreed that total EC spending should be cut from Ecu63.1bn (\$85.18bn) this year to Ecu62.9bn in 1993. However, the draft budget now goes to the European parliament which has the power to make substantial amendments.

Negotiations over next year's budget are separate from the fierce debate over the 1993-97 budget proposals going on among foreign and finance ministers. But wealthier countries are still likely to use yesterday's deal to back their claim that the EC has money to spare. They say there is no need to increase the contributions of member states on the scale suggested by Brussels in its five-year plan.

Proposed expenditure for 1993 would be equivalent to a contribution from member states of just 1.09 per cent of gross national product - well below the current revenue ceiling of 1.5 per cent.

The Commission has said the ceiling must be increased to

1.37 per cent by 1997, but richer countries argue there is plenty of "headroom" under the current ceiling.

One element in the draft budget likely to be attacked in the European parliament is decision to omit a specific figure for the "cohesion fund" to help poorer EC economies catch up with their richer counterparts.

The ministers included a specific line for a cohesion fund in the 1993 draft, but rejected the Commission's suggested figure of Ecu1.58bn, despite the protests of Greece, Portugal, Ireland and Spain, which would benefit most.

The maximum committed spending under the draft agreed yesterday would drop from Ecu66.6bn this year to Ecu65.7bn in 1993. That compares with the Commission's proposal that commitments should rise to Ecu69.3bn.

The proposed budget gives effect to the reform of the common agricultural policy, but will involve cuts in other areas. For example, even before the ink was dry on the draft, the European consumers' organisation was complaining that funding designed for consumer protection had been halved.

Rise in jobless worries Brussels

By David Buchan in Brussels

THE LATEST drop in the European Community's average inflation rate was welcomed yesterday by EC officials. However, they are increasingly concerned about the steady rise in unemployment.

Consumer prices fell, on an annual basis, from 4.8 per cent in May to 4.5 per cent last month, with only Greece going against this downward trend, according to Eurostat, the EC statistics office. But, at the same time, unemployment is expected to average 9.5 per cent this year and to rise further next.

EC officials express some dismay that sluggish Community growth, forecast at only 1.75 per cent this year, may continue into next year as a result of German interest rates. However, the Commission is still officially predicting an expansion in the EC economy of at least 2.25 per cent in 1993. This is preventing many EC governments making an early start to curb public borrowing and expenditure, as they are required to do by the economic and monetary union provisions of the Maastricht treaty.

Also, in recent meetings of EC finance ministers, most governments have supported a long-haul approach to improving efficiency in the EC economy, even though cutting industrial subsidies and removing rigidities in the labour market are politically hardest to achieve at a time of low growth and rising joblessness.

Mr Jacques Delors, Commission president, has said the best response, at the Community level, to the criticism that Maastricht's Emu provisions are "deflationary", is to channel more aid to southern EC states. These, as in the recent past, would buy more investment goods from the north.

This, in essence, is the macro-economic strategy behind the new cohesion fund for poorer Mediterranean countries plus Ireland, which the Commission is due to propose formally next week.

France unveils Maastricht campaign

By Alice Rawsthorn in Paris

THE French government yesterday unveiled a FF25m (\$2.56m) advertising campaign to persuade the French people to vote in favour of the Maastricht treaty on European union in the forthcoming national referendum.

The campaign, which kicks off on Monday under the slogan "L'Europe est adulte. Donnez-lui sa majorité" ("Europe has grown up. Give it a majority"), is by far the most ambitious promotional programme undertaken by any government so far in the Maastricht debate.

It will include five television commercials, each featuring a series of commentators speaking in favour of European union, radio advertising and posters placed on 6,814 billboards across France. Full page advertisements will be

placed in 75 French daily papers next Wednesday.

The campaign has been co-ordinated by Mr Jacques Séguela, director of the Roux-Séguela-Cayzac et Goudard advertising agency in Paris, close associate of President François Mitterrand.

Mr Séguela has orchestrated marketing campaigns for both the Socialist party and the president in recent elections.

A "yes" vote in the Maastricht referendum, which takes place on September 20, is seen as critical to the credibility of the socialists in the approach to next year's National Assembly elections.

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Strikes put strain on Polish austerity

By Christopher Bobinski
in Warsaw

POLAND'S tight monetary policies are coming under threat from the country's most serious waves of industrial unrest since economic changes began three years ago.

As strikes by coal and copper ore miners continue, an important western investor, Fiat, is also faced with a stoppage for the first time.

Workers at the FSM plant in Tychy, which is being sold to the Italian motor group, went on strike on Wednesday to demand that their wages should correspond to those paid by Fiat to workers in its plants elsewhere.

Fiat produces its Cinquecento car at FSM and the autumn should see the completion of an agreement under which it has agreed to commit nearly \$20n to the plant in exchange for a 90 per cent share of the equity.

The strike followed a stoppage which started on Monday by some 40,000 workers at the copper-producing combine at Lubin in western Poland.

The miners are demanding a 30 per cent wage rise, which can only be paid if the government eases prohibitive tough wage controls.

Ms Hanna Suchocka, the new prime minister, told the senate, parliament's second chamber, yesterday that the government would not permit settlements which "would favour one group of workers at the cost of other groups".

A strike also began at the Zolowka coal mine, one of the largest pits in the Rybnik mining region in southern Poland which had remained unaffected by last week's stoppages in about 15 pits elsewhere.

The coal industry is already reporting financial losses, and pay concessions would imply a return to government subsidies.

These would place an additional burden on the budget where the present ceiling for the deficit of 5 per cent of gross domestic product is seen by the International Monetary Fund as a key element of a forthcoming agreement on renewed Polish access to credit worth \$1.6bn.

Real wages in Poland in the first five months of the year fell by 5 per cent compared with the same period last year, while money supply has contracted by 1 per cent since the beginning of the year.

Czechs and Slovaks take legal road to break-up of federation

By Ariane Genillard in Prague

CZECH and Slovak leaders will begin drafting a law on the break-up of Czechoslovakia, after agreeing the formal abolition of the 74-year-old state early yesterday.

Meeting for the fifth time since June's elections, Mr Vaclav Klaus, the Czech prime minister, and Mr Vladimir Meciar, his Slovak counterpart, agreed to propose to the federal parliament by September 30 "a law on the federation's abolition and on settling the property and other related issues."

The draft law will offer

several alternatives for deciding the country's break-up. These would include an agreement between the two republics' parliaments, a declaration by the federal assembly or a referendum.

It will offer more flexibility than the current federal constitution, which allows a divorce between the two republics to be decided only by a referendum.

Yesterday's agreement emphasised the intention of both sides to ensure a constitutional and orderly break-up of the country. But unilateral steps, such as the adoption of a Slovak

constitution planned for late August, could bring a de facto end to the federation sooner than expected.

Czech and Slovak leaders will remain faced with the difficult task of dividing the assets and liabilities of the federation. Speaking to bankers in London this week, Mr Vladimir Dlouhy, the Czech industry minister, said the Czech republic would be ready to assume the federation's entire \$9.3bn foreign debt.

According to Mr Klaus, yesterday's negotiations also focused on the possibility of creating a customs union between the two republics

based on free flow of capital, labour and goods. But no agreement was reached on the controversial issue of whether a common currency should be maintained.

"We were not able to come to any final solution... it will be subject to further study and discussion," Mr Klaus said.

According to an earlier post-electoral agreement, the two republics will have separate budgets from next January.

Slovakia hopes to pass a full constitution in August. The Czech republic will follow suit and prepare its own. Mr Klaus said on Wednesday.

Germany reports crime wave in east

GERMAN border police said yesterday that crime was soaring on the country's eastern frontiers as illegal immigrants, car thieves and drug smugglers exploited the lack of border controls, Reuters reports from Dresden.

German border police caught 17,900 people trying to cross from Poland and Czechoslovakia in the first six months of this year compared with 16,319 for the whole of 1991. "The number coming across has risen dramatically. It's doubled or even trebled," said Mr Fredi Hitz, a senior officer in Germany's paramilitary border police.

Gangs smuggling in east Europeans were asking for up to \$1,000 to take Romanians across the border. Car thieves have stolen some 80,000 vehicles from Germany and taken them into Poland and Czechoslovakia.

Germany 'should consider effects of interest rate rise'

GERMANY should consider its neighbours' monetary problems when setting interest rates, Mr Michel Sapin, the French finance minister, said yesterday. However, he thought the markets had overreacted to last week's rise in the Bundesbank's discount rate.

His warning, which highlights French sensitivities in the run-up to the September 30 referendum on the Maastricht treaty, came during a regular meeting with Mr Theo Waigel, German finance minister, which was also attended by the presidents of the two countries' central banks.

France must "understand what is at stake in German unification and its economic consequences and it is absolutely necessary that the German authorities also keep in mind the external conse-

quences of their decisions on internal matters," said Mr Sapin.

"We must understand the problems of German and Germany must understand the problems of France," he said.

The French government fully understood that the Bundesbank had done its best to restrict the impact of its monetary tightening to Germany, by choosing to raise the discount rate - which only affects a limited amount of commercial bank borrowings from the central bank - rather than a more important official rate.

"I would have liked things to be understood this way by all the markets, which have shown a disproportionate anxiety over the sense of the decision," said Mr Sapin. The German rate rise was followed by a renewed fall in the dollar's value and in equity prices across Europe. However, Mr Sapin believed that Monday's intervention by the leading central banks to support the dollar was well timed and co-ordinated.

Mr Helmut Schlesinger, the Bundesbank's president, accepted that France already had high real interest rates, but stressed that German monetary stability was important to the world economy. The Bundesbank would watch the progress of German money supply and "draw the conclusions at the appropriate moment," said Mr Schlesinger.

Taking the one-stop shop to St Petersburg

By John Thornhill

BRITAIN'S agriculture minister, Mr John Gummer, flies out to Russia and the Baltic States tomorrow on a flag-waving tour. But there will be few British businesses to visit.

Amid much publicity last September, Mr Gummer summoned the great and the good of the UK retail trade to a breakfast meeting to discuss ways of developing the former Soviet Union's food business. At that time, Mr Gummer did little to dispel the impression

that there would soon be Sainsbury stores in Sverdlovsk and Tesco stores in Tomsk, as one newspaper only reported.

But, almost a year on, little has happened.

Only the privately-owned Littlewoods group has so far moved into Russia, opening two stores in St Petersburg last year.

But an unlikely British investor has been Sid Shaw, a doggedly persistent entrepreneur who runs Elvish Yours, a shop selling kitsch Elvis Presley memorabilia in Shore-ditch High Street.

Earlier this month, Mr Shaw opened a 2,000 sq ft "Super" store on Prospekt Smirnova in St Petersburg as a joint venture with a local co-operative. The store sells a hotch-potch of western goods, ranging from flea collars and cider to car repair kits, for either roubles or dollars. He expects it to take \$2m in its first year.

Why does Mr Shaw want to open shops in Russia? "Why did anyone set off to California with a shovel?" he responds.

But Mr Shaw complains that he has received little support from the UK government or

industry. He says he has contacted hundreds of companies seeking supplies to export but has met with a miserable response from most. "I have struggled for two years against Russian bureaucracy and British intransigence," he says. "This country is run by bloody accountants who have no imagination."

The British Food Export Council has agreed to help Mr Shaw find backers but says it is not surprising that he has not yet met with a more encouraging response. "He has a very jaundiced view of Brit-

ish suppliers, but you do not deal with someone you do not know," says David Gray, marketing manager at the BFEC. "At the end of the day, exports have to be based on a more centrally planned approach."

Mr Shaw has spent \$300,000 (\$262,000) on developing the Super store but has plans to open another ten, from cash flow - he has received no backing from any banks. He says Russia is in a state of "economic anarchy" at the moment and it needs unconventional men and methods to succeed there.



Sid Shaw: pioneering Shore-ditch sales pitch

South Africa begins tense countdown

By Michael Holman in Johannesburg

CONFRONTATION between the South African government and the main black opposition alliance looked inevitable yesterday following the collapse of efforts to avert a general strike in August 3.

Mr Cyril Ramaphosa, the secretary general of the African National Congress (ANC), at a press conference urged "millions" of South Africans to "overwhelmingly demonstrate" that the De Klerk regime stands isolated as a white minority attempting to cling to power.

Other political and trade union leaders also rallied support for what they described as a "week of unprecedented action" to ensure a speedy transition to democracy in South Africa.

Mr Ramaphosa said the week of action would begin with a two-day general strike, followed by a day of demonstrations, occupations and marches, with further protests during the rest of the week.

Chief Mangosuthu Buthelezi, the Inkatha Freedom Party leader, condemned the strike plan, saying: "As long as the ANC keeps on generating tension through mass action, there is no way we can get anywhere near resolving the problem of violence."

Talks between the Congress of South African Trade Unions (Cosatu), the largest union grouping in the country, and the South African Communist Party (SACP), an umbrella employers' body, broke down on Wednesday night. The two sides had been meeting for the past two weeks in an effort to avoid the general strike and to break the constitutional deadlock.

Mr Ramaphosa, in an indirect appeal to Mr Cyril Vance, the UN special envoy, warned that the current "tense atmosphere" made international monitoring "imperative". Mr Vance, on a 10-day visit to South Africa, will advise the UN Security Council on whether the world body can help end violence and break the deadlock in negotiations.

Thousands of protesters have already been taking to the streets in the mass action campaign led by the ANC and the Cosatu, so far without serious incident.

But concern about the capacity of the police to handle protest on a larger scale was heightened yesterday by a report which portrays the force as incompetent.

British investigators sharply criticised the South African Police's (SAP) handling of last month's killings at Boipatong, but said they had found "no evidence of direct police complicity in the massacre itself".

The investigators, led by Mr P A Waddington, director of criminal justice studies at Reading University, also said that "inquiries in Boipatong have been obstructed through out by the hostility and non-cooperation of residents, apparently at the behest of the African National Congress (ANC)".

There is no evidence, say the investigators, that police had any forewarning of the attack. The 50-page report, compiled with the assistance of two London detectives, is scathing in its assessment of the police: "To judge from Boipatong... the SAP suffers serious organisational problems, and lacks 'adequate mechanisms for internal and external accountability, since they seem unable or unwilling to establish what action was taken by whom with what result', says the report.

The ANC described the report as "a damning indictment of the standards of policing in South Africa". Mr Herens Kriel, minister of law and order, said that the government and police took the investigation's findings "very seriously indeed", adding that he had asked the SAP commissioner for an urgent report.



South African Communist party leader Chris Hani (left), ANC secretary-general Cyril Ramaphosa (centre) and the head of Cosatu Jay Naidoo

Mass action will test fragile social fabric

By Philip Gawith in Johannesburg

THE failure of South African business and labour to avert a general strike next month has set the stage for a tense period of civil and labour conflict which could not have come at a worse time.

The strike, on August 3 and 4, and the following days of rallies, marches and local demonstrations, take place against a background of an economy in deep recession and a volatile political environment where incidents of politically related violence continue unabated.

The efforts of business and labour in recent weeks to negotiate a charter for peace,

democracy and economic reconstruction had contributed to a palpable sense that the political clouds were lifting. The announcement by President F.W. de Klerk that the controversial Koevoet and 33 Battalion military units were being disbanded, and the sending of United Nations special envoy Mr Cyrus Vance to the country contributed further to this more optimistic mood. Now the country faces a week of mass action, unprecedented in its scope in recent years, which will severely test the fragile social fabric.

Mr Cyril Ramaphosa, secretary general of the African National Congress (ANC), said yesterday that in failing to reach agreement with the Con-

gress of South African Trade Unions (Cosatu), business had missed an "historic opportunity". He accused them of a "lack of commitment and resolve to solve the current crisis." This view was disputed by the South African Employers' Consultative Committee on Labour Affairs (Saccola), the umbrella employer body, which said that "the breakdown is rooted in our inability to reach agreement on a total shutdown of all sectors of the economy" - a compromise discussed for August 3rd instead of a week-long strike.

Although the strike will take place, the efforts of business and labour were not in vain. Agreement failed to materialise when the percep-

tion took hold among the business community that it was giving a lot more than it was getting. Both parties agree the draft charter represents considerable progress which can be built upon in future.

The four sections of the charter - curbing violence, combating poverty, conflict intervention and political transition - would commit business, in particular, to an unprecedented involvement in addressing the main constitutional and socio-political challenges facing the country.

Just how successful the mass action campaign will be in putting large numbers of people onto the streets is a moot point. There is a growing feeling in the business commu-

nity that mass action is something of a paper tiger.

Where mass action does become threatening is in the possibility that it will fuel further violence. The main concern lies in the potential for clashes between ANC/Cosatu members, supporting the stay-away, and members of the Inkatha Freedom Party (IFP) who are determined to go to work.

Cosatu's mobilisation efforts will not have been assisted by the weakness of the economy and a 45 per cent unemployment rate. Its policies have also caused a significant hardening of attitudes among businessmen who feel that they and the economy have taken about as much as they can.

Status may change to developing country

By David Dodwell, World Trade Editor

SOUTH Africa's role in the world trading system and its competitive disadvantages after decades of ostracism are receiving close attention, with the possibility of a "demotion" to developing country status and membership of preferential trading arrangements.

But the country would receive limited benefits from existing preference systems, and might antagonise competitors in the developing world, according to a study published yesterday by the Overseas Development Institute.

The study argues that South Africa is not a typical developed country, with many characteristics typical of a middle-income developing country such as Brazil or Venezuela. As such, a strong case could be made for the country being "reclassified" as a developing country, and receiving a range of trade benefits that go with that - including privileges under the General System of Preferences (GSP) and the Lomé Convention.

The study nevertheless argues that the gains from such a reclassification would be limited. Most minerals on which it relies for almost three-quarters of its export income are not subject to preferences - including gold, by far the country's largest export earner. Main gains would be for fruits, metals, paper and leather, while other exports potentially important to South Africa - such as coal, sugar, beef, steel and clothing - "would be those least available under preference schemes", the report says.

Membership of the Lomé Convention would bring the greatest benefits, including closer links with other economies in southern Africa. But this would be difficult to negotiate because of fears of other Lomé beneficiaries.

Trading with South Africa: policy options for the EC, by Sheila Page and Christopher Stevens, ODI, price £20.

Palestinians seek more settlements concessions

By Hugh Carnegie in Jerusalem

ISRAELI yesterday ordered a permanent block on new government-backed Jewish settlements in the occupied territories, but said it would allow completion of almost 9,000 housing units already under construction.

The move, entrenching last week's temporary new building freeze, was in line with commitments by Prime Minister Yitzhak Rabin to curb expansion of settlements, regarded as an obstacle to Middle East peace talks.

But it was sharply criticised by Palestinians for falling short of their demand for a complete freeze on all building. They said completion of units under construction meant the settler population could rise by 50 per cent from its present level of 100,000. "It is a begin-

ning but it certainly is not enough," said Mrs Hanan Ashrawi, the Palestinian spokeswoman.

Mr Yitzhak Shamir, the previous prime minister, and settler leaders bitterly condemned the announcement, saying it signalled the abandonment of their claim to eternal Israeli rule over the occupied territories. "For me this is a nightmare," Mr Shamir said. "It is the public will not show full opposition to all these measures which may lead Israel into a labyrinth of significant dangers."

Officials said Mr James Baker, US secretary of state, had been briefed on the measures. Israel is optimistic Washington will now approve \$10bn (\$5.25bn) in loan guarantees held up because Mr Shamir refused to freeze settlements.

Arabs seek to regain the initiative on peace

The dramatic change of political style in Israel has sown confusion, write Tony Walker and Lamis Andoni

WHEN Arab foreign ministers meet in Damascus this week they face the difficult task of regaining the initiative from a new Israeli government which has moved with surprising speed to assert its claims as a peacekeeper.

Arab states and the Palestinians in particular, while intrigued by possibilities of progress towards peace, have been discomfited by the quick-fire decisions of Mr Yitzhak Rabin in his first week in office. Arab officials have tended to bluster as they seek to take account of the dramatic change in style, if not substance, of the new Israeli administration.

Mr Rabin's surgical strike at the heart of US concerns, notably curbing settlements in the occupied territories, has worried the Arabs, aware that

President Bush wants to make his peace with the American Jewish community.

In Damascus, foreign ministers from Syria, Lebanon, Jordan and officials of the Palestine Liberation Organisation are certain to urge the US not to release loan guarantees for Israel until it has provided a firm commitment to halt all settlement activity.

Arab foreign ministers will also urge the new Israeli government to commit itself to negotiations, set to resume possibly as soon as next month in Washington, within a framework of United Nations Security Council resolutions 242 and 338 that require Israel to withdraw from land captured in the 1967 war.

Syria feels especially strongly about the need to re-emphasise the UN resolutions link to a peace settlement

Mr James Baker, the US secretary of state, paid a surprise visit to Lebanon yesterday after a crucial meeting with Syria's President Hafez al-Assad to press for Arab co-operation in latest peace efforts, writes Tony Walker.

It was the first visit by a secretary of state to Lebanon since April 1983 when Mr George Shultz went to Beirut after a suicide car bomber killed 16 Americans in an attack on the US embassy. Mr Baker hinted following his talks with Mr Assad that Middle East peace negotiations might resume sooner than expected. "We in the US want the talks to resume as soon as possible," he told reporters. Arab and US Officials say that bilateral negotiations between Israel and its neighbours may reconvene in Washington next month rather than Rome in September.

because of concerns that Israel may seek to renege the Golan Heights issue to a "second phase" of the peace process, while focusing initially on Palestinian autonomy.

Mr Rabin has fuelled these concerns by indicating that his main priority was a confidence-building self-rule agreement with the Palestinians of the West Bank and Gaza Strip

under the terms of the 1978 Camp David accords which led to the 1979 Israel-Egypt peace treaty. Damascus believed the agreement destroyed Arab solidarity and set back chances of regaining the Golan Heights. Syrian officials this weekend will be intent on trying to ensure Arab solidarity in the face of Israel's new peace offensive. Both Jordan and the Pal-

estinians are likely to be left in no doubt about Syrian displeasure if they should contemplate breaking ranks. A central preoccupation in Damascus is likely to be what tactics to employ in dealing with the Rabin government.

If Arab demands are too insistent there would be a danger of undermining the peace camp inside the Israeli cabinet, and in the Knesset. Egypt is certain to argue strongly that greater efforts should be made by the Arabs to encourage the Israeli peace constituency, now that there is a real prospect of progress.

The Arabs are also being obliged to come to terms with the new reality of a dramatic transformation in US-Israeli relations. Mr James Baker, the US secretary of state, made it clear in public remarks during his visit to the region this

week that he believed a new chapter had been opened in relations with Israel. His Arab interlocutors were left in no doubt who would get the blame if the fragile process was allowed to collapse. The US is pressing the Arabs, as a goodwill gesture, to lift the economic boycott on Israel which has been in force for 44 years.

It is unlikely, however, that such a step would be taken until talks have resumed, and only then if substantial progress was made. Arab officials have been saying this week that an end to the boycott will require Arab League approval, although the decision would not necessarily require the imprimatur of a full Arab summit. It should become clear after the Damascus meeting whether Arab scepticism will allow the leap of faith required for quick progress.

OBITUARY

Suleiman Franjeh: feudal warlord who became president of Lebanon

FORMER President Suleiman Franjeh, who died yesterday aged 82, was one of Lebanon's feudal warlords who helped drive Lebanon into 15 years of civil war.

The cigar-smoking head of the Franjeh clan and a personal friend of Syrian President Hafez al-Assad was head of state when Lebanon collapsed with the start of war in 1975.

A gaunt, white-haired figure, Franjeh was renowned for ruthlessness and physical toughness which was bred in the clan's mountain stronghold of Zghorta south-east of the port of Tripoli.

At the start of the war Franjeh presented himself as representing nationalist Christian Maronites untainted by Israeli links. "My homeland is always right," he repeatedly said.

He was elected president by parliament by one vote on the third ballot, on August 9, 1970, amid celebratory gunfire from thousands of his militia men who had flooded into Beirut. Admired by right-wingers for toughness towards the Palestine Liberation Organisation which created a state-within-a-state in Lebanon, he was hated



Suleiman Franjeh: renowned for his ruthlessness

by leftists who tried to force him to resign before his term ended.

"The only way I will leave the presidency is in a coffin," Franjeh said when the leftist Moslems failed to dislodge him. Under his 1970-76 presidency, Lebanon was plunged into civil war and his stubborn refusal to step down was widely consid-

ered at the time to have prolonged the first bout of the conflict.

From 1975-1976, Franjeh as president was a firm ally of the late President Camille Chamoun and Falange Party founder Sheikh Pierre Gemayel.

However, he decisively changed tack after his eldest son Tony, his wife and his

daughter, along with some 30 supporters, were killed in a Falange militia raid on his summer home in Ehden.

The 1978 attack by Christian militants was part of a drive to eliminate rivals and unify Lebanon's Christian community. But, in the tradition of centuries-old northern Lebanon blood feuds, Franjeh swore revenge on the Falange Party and the Gemayels, and with Syrian help drove them from the north.

Franjeh's close links with Syria arose from another violent episode - a 1967 gunfight with another northern clan in a village church which forced him into exile in Syria.

Born in Zghorta on June 15, 1910, Franjeh first became a businessman but switched to politics in 1960. His father was a parliamentarian and his elder brother was foreign minister. He held a series of cabinet posts before the presidency.

Franjeh was reputed to play a mean hand of poker and was a keen hunter before his health started to deteriorate several years ago. He is survived by four children: three daughters and his son Robert.

Abu Nidal aide assassinated

Walid Khaleel, the spokesman for Abu Nidal's Fatah Revolutionary Council (FRC), the most extreme Palestinian group, was assassinated by gunmen in Beirut yesterday, writes Lara Marlowe.

Khaleel, whose real name is unknown, publicly negotiated the release of seven French and Belgian citizens kidnapped in the Mediterranean from the ship "Silco" in the late 1980s.

WHO to probe Aids mystery

The World Health Organisation is to hold an "urgent" meeting to review several dozen cases of patients who have Aids symptoms but no sign of HIV, writes Clive Cookson in Amsterdam. Dr Michael Merson, head of the WHO Aids programme, said yesterday the meeting would complement the "top priority" US efforts to solve the mystery.

Hunger strike in Korean jails

Hundreds of South Korean political prisoners went on hunger strike yesterday, calling for their freedom and the abolition of a security law, Reuters reports from Seoul. Some 800 prisoners are reported to be involved.

Miyazawa to act on share slump

By Emiko Terazono in Tokyo

MR Kiichi Miyazawa, the Japanese prime minister, will today chair an emergency meeting on measures to support the country's flagging stock market.

The announcement came after Wednesday's 2.9 per cent plunge on the Tokyo market, where the Nikkei average fell to its lowest level since April 1986. Share prices rallied yesterday on reports of the emergency meeting, and the Nikkei surged 497.99 to 16,039.94.

Mr Miyazawa spoke during his campaign tour in Kobe, in western Japan, before Sunday's election for half the seats of the upper house of parliament.

He expressed concern over the effects of the Japanese stock market on other world markets. "We have to think of the Japanese economy's position in the world," he said, adding that all possible measures needed to be considered to support the faltering stock market.

Market participants were relieved by the announcement. "It seems like the authorities, who have been turning their cold shoulder to the stock market, have started to indicate that they care," said a fund

manager at Dai-ichi Life. The Tokyo business community was also heartened by the move. Mr Gaishi Hiraiwa, chairman of the Keidanren, the employers' federation, welcomed the government's response to stock market weakness.

However, Mr Miyazawa did not elaborate on possible measures to support share prices, and some scepticism remains. "The turnaround in the government's attitude is good news, but whether the support measures are practical is another matter," said Mr Nick Cant at Baring Securities in Tokyo.

Others expressed concern over the negative impact, if the emergency measures turn out to be little more than a reshuffle of previously discussed reforms.

The government's emergency economic package announced in March failed to restore investor confidence. Pessimism over the Japanese economy is at the root of the stock market weakness.

Most investors had hoped for a rebound of the economy this autumn to lift corporate earnings. However, recent adverse economic data have cast doubts over an early economic recovery.

UN attacks 'terror' in Cambodia

By Victor Mallet, SE Asia Correspondent

MR YASUSHI Akashi, head of the UN Transitional Authority in Cambodia (Untac), yesterday accused Khmer Rouge guerrillas of terrorising Cambodians and roundly condemned it for flouting a UN peace plan.

His public criticism of the Khmer Rouge, one of four Cambodian factions which signed a peace accord in Paris last October, came two days after the UN Security Council demanded Khmer Rouge compliance and decided to allow foreign aid to go only to factions co-operating with Untac.

Speaking at a meeting of the Supreme National Council in Phnom Penh, Mr Akashi said ceasefire violations had increased, especially in Khmer Rouge controlled areas in northern Cambodia.

In the strongest language used by the UN so far, he accused the guerrillas of laying new land mines and launching artillery bombardments.

"The nature of these activities points to a deliberate policy of terror against ordinary Cambodians," he told the SNC, which includes the four factions and is supposed to run the country together with the UN until elections next year.

NEWS: AMERICA

California banks ready to bounce state's cheques

By George Graham
in Washington

CALIFORNIAN banks are preparing to bounce the state government's cheques, as the state grapples with its most severe budget crisis since the Depression.

Left without a formal budget for the fiscal year that began this month, the state government has been reduced to paying its employees and contractors with IOUs, known as registered warrants.

More than \$1bn is already outstanding, a big pay day is impending next week and banks are starting to grumble. Small community banks have virtually stopped accepting the IOUs, and the main Californian banks, such as Wells Fargo and Bank of America, are expected to do so shortly.

"This is a very unusual situation. I don't think anyone has issued scrip or IOUs since the 1930s," said Mr Ron Snell at the National Conference of State Legislatures.

Bankers' threats appear to have forced Governor Pete Wilson of California, a Republican, and Mr Willie Brown, Speaker of the Democratic-controlled state assembly, into a new effort to resolve their disagreements. "It's going to take this sort of action to get out of the impasse," said Mr Richard Mount of the Saratoga National Bank, near San Francisco, noting that the 5 per cent interest paid on the warrants did not begin to cover banks' handling costs.

But the size of California's fiscal problems, and the public policy questions which underlie them, will make it hard to reach a solution.

Faced with a budget shortfall last year, Governor Wilson agreed to a heavy tax increase. As the state's economy continued to suffer from recession, however, this failed to bring in as much revenue as hoped.

This year, the state faces a shortfall estimated at \$1.1bn to \$1.2bn, for a total budget of \$55bn to \$60bn.

"Even the states which had very large problems at the

beginning of the 1980s, because of the collapse in oil and energy tax revenues, did not have shortfalls of 20 per cent. Some ran up to 15 and 16 per cent, but 20 per cent is unheard of," Mr Snell comments.

The roots of these Californian difficulties lie deep in the state's development over the last two decades and the policies it has pursued. The growing population has placed heavy burdens on public education, as well as on the state social security system. These burdens have been made worse by strong immigration from elsewhere in the US, from Mexico and from the Pacific Rim countries.

During all this, the state government has had to take over from city and county administrations more of the cost of providing services, as a consequence of the 1978 state constitutional amendment, known as Proposition 13, that limited property taxes. Much of the discussion between Governor Wilson and Speaker Brown focuses on how to reduce the payments the state makes to local governments so as to compensate them for the property tax reduction under Proposition 13.

California has a history of passing by referendum constitutional amendments which mandate spending or earmark revenues. As a result, its governors complain that they control less than 10 per cent of their budget.

The fiscal crisis has been brought to a head by the recession, which has hit harder in California than in almost any other US state, and by cuts in defence spending, once a mainstay of the state economy.

Mr Gray Davis, state controller, said this week that he would start redeeming some of the IOUs from August 3. The state has about \$1.5bn in cash, but is constrained in using that until a budget has been passed.

Even so, a longer-term solution is expected to require radical rethinking of the services California offers its population and the taxes it may levy.

Perot sees US on edge of depression

By Jurek Martin, US
Editor, in Washington

MR ROSS PEROT is warning that the US "is on the edge of a severe recession or depression", avoidable only by adoption of tough measures as soon as possible.

In his first newspaper interview, with the Los Angeles Times, since dropping his undeclared presidential candidacy a week ago, the Texas billionaire promised to keep speaking out, trying to make those seeking public office face up to economic realities.

His own economic revitalisation proposals would be published perhaps next week. These are known to include a five-year plan to balance the budget by combining sharp rises in consumption taxes and steep cuts in federal subsidies and entitlements, including social security.

Mr Perot painted a dire picture of prospects for the US, unless decisive action were taken. "If we have an economic catastrophe, tens of millions of ordinary people, of the type that signed petitions [to get his name on the election ballot] will be devastated. It will probably take us 20 years to recover."

He forecast the complete collapse of the financial establishment, with banks and mortgage finance companies all going under. "Then, if huge numbers of people are out of work, huge numbers will lose their homes and all the federally guaranteed home mortgages will kick in and that will have to be paid for, when people don't have work and the tax base is deteriorating."

Mr Perot has been criticised for abruptly withdrawing from the presidential race, though given credit for speaking out, albeit without supplying details, on economic policy. He had formed the political process "harsh, brutal, brutal and intrusive". He sympathised with the ordeal already faced by Governor Bill Clinton, his wife and daughter. "Are we so involved in a game that we've lost sight of what's good for our country?"



LONG-SERVING: Fidel Castro greets crowds in Madrid yesterday

Crises thin ranks at Madrid summit

By Stephen Fidler, Latin
America Editor, in Madrid

LEADERS of Spain, Portugal and 17 Latin American countries started a four-day summit meeting in Madrid yesterday, amid concern about crises facing several governments in the region.

Absent yesterday from the opening session of the Ibero-American summit were President César Gaviria of Colombia, embroiled in a crisis after the fall of the drug baron Mr Pablo Escobar, President Alberto Fujimori of Peru, facing a guerrilla bombing campaign in Lima; and President Carlos Andrés Pérez of Venezuela, his country's senate refusing to let him travel because of a national political crisis.

Also absent was President Mário Soares of Portugal, reported to be ill.

The first such summit was held last year, at Guadalajara

in Mexico. The meetings have emerged largely out of a Spanish desire to enlarge economic and political relations between the countries of Latin America and their former colonial masters, Spain and Portugal.

The occasion is being used to confirm inter-governmental commercial accords. Mr Felipe González, Spanish prime minister, and President Fernando Collor of Brazil yesterday signed an accord envisaging the extension of up to \$2bn (£1.55bn) in Spanish credits and investments over the next five years.

The accord includes up to \$500m of credits to finance Spanish exports to Brazil, and measures such as renegotiation of their double-tax treaty to boost foreign investment and joint ventures. The arrival of Cuba's Fidel Castro was marked by demonstrations for and against his government.

Observer, page 19.

Gaviria attacked over drug baron's escape

By Sarita Kendall in Bogotá

THE ESCAPE from jail by Mr Pablo Escobar, the Medellín cocaine cartel chief, on Wednesday morning has demolished the cornerstone of Colombian President César Gaviria's anti-drug policy. Mr Escobar's negotiated surrender, just over a year ago, was hailed as a government victory by most Colombians, few of whom saw it as an ignominious submission.

Now a storm of criticism has broken out, with leading politicians calling for the president's resignation. Mr Enrique Parejo, a former justice minister who nearly died in a drug cartel attempt on his life in Hungary, said the escape showed the government's drug policy as a "total failure" and the president's "without 'all moral authority'".

Mr Escobar seems to have escaped amid a gun battle while the army's special forces were trying to recapture the jail, near the city of Medellín. He and his associates had seized the director of prisons and the deputy justice minister when they entered the jail on Tuesday evening to tell Mr Escobar that he and his men were to be transferred.

With the collusion of the prison guards, Mr Escobar's men remained in control of the jail through the night until the army broke in.

In the ensuing mayhem, the director glimpsed a group of

men in gas-masks - perhaps the last sighting of Mr Escobar and his associates. Reports that he was holding out in a tunnel under the prison appear to have been a red herring.

The Gaviria government's policy of encouraging traffickers to surrender and confess their crimes, in exchange for lenient sentences and exemption from extradition to the US, was meant to stop drug terrorism. The car bombs, assassinations and kidnaps that punctuated the war on drugs in Colombia did stop after Mr Escobar had surrendered last year; there was a collective sigh of relief and little talk of the political cost.

Mr Escobar seems to have expected to serve a short sentence - perhaps three years - and go free. But his confession to a single trafficking crime, of which he had already been convicted in France, made a mockery of the justice system. More than 17 investigations of his activities were in hand, and he was accused of having ordered the murder of a Bogotá newspaper editor, Mr Guillermo Cano, among others.

His unwillingness to confess to other crimes, thus breaching the terms of his surrender agreement, meant he had effectively forfeited the right to leniency and might have to serve 20 or 30 years.

Mr Gaviria said the government had decided Mr Escobar should be transferred, having received evidence that he was

continuing criminal activities from jail.

National and foreign intelligence sources had been saying for months that Mr Escobar ran the prison on his own terms and continued to direct cocaine-trafficking operations.

The final straw for the government seems to have been the kidnapping and murder of traffickers who had worked under Mr Escobar's umbrella but were, he believed, getting too big for their boots. Several of these "known criminals" visited Mr Escobar before their disappearances.

Mr Gaviria has said that Mr Escobar's life will be respected if he gives himself up, and fearful of a revival of the Medellín cartel's drug terrorism, politicians are already talking of negotiating a new surrender.

His prison stronghold suited Mr Escobar in many ways, particularly because enemies in trafficking organisations wanted to get rid of him and the police were unhappy about the surrender policy.

But it is clear he had contingency escape plans: now it is thought he will remain where he has the best cover - in his own trafficking structure.

The government's incompetence and shame at home and abroad will have far-reaching consequences. Congress is set to investigate not only the bungling of the military operation during the escape but also the absurdity of the luxury in which Mr Escobar was held.

Mexico to privatise airports

By Damian Fraser
in Mexico City

MEXICO is to sell concessions to manage the country's airports and sea ports, deepening its commitment to privatise much of basic national infrastructure.

The Airports and Auxiliary Services revealed that the first airports to be sold are likely to be those at the Caribbean resort of Cancún and the north-western city of Tijuana, on the US border. Both require new terminals. The government hopes the private sector will make the investment needed.

Few details have been revealed but Mr Carlos Cárdenas, head of the national chamber of construction, told El Economista newspaper that airport concessions for up to 20-30 years are likely to be sold. Foreign investors will almost certainly be welcome.

The scheme will be similar to that of concessions granted for building toll roads, he said. The government has already granted concessions for more than 3,500 km of toll roads, at an estimated cost to the private sector of about \$5bn.

Last month, the Mexican company PACSA issued

\$312.7m (£163.7m) of highway bonds to finance the Mexico City-Toluca motorway. Some \$207.5m of the bonds were acquired by international investors. This was the first time such bonds have been sold outside Mexico.

The transport and communications secretary said this month that Mexican ports needed to follow Singapore's example. "The minister earmarked for privatisation the ports of Lázaro Cárdenas, Manzanillo and Topolobampo on the Pacific coast, and those of Veracruz, Tampico and Progreso on the east coast."

NEWS: WORLD TRADE

Paris court stubs out Cuba cigar brands

By Frank Gray

THE future of the Cuban cigar trade in Europe has been thrown into doubt after a French court barred the import of three leading brands because of a trademark violation. The three brands are Monte Cristo, H. Upmann and Por Larranaga. According to Seita, France's largest tobacco goods distributor, these marques comprise about 50 per cent of French Cuban cigar imports of 7.7m.

However, Cuba pledged yesterday that the court ban would not deprive connoisseurs French smokers of their cigars.

Cubatabaco, the state tobacco agency, said it would send other prestigious Havana brands to replace the three banned names.

Mr Patrick Claveux, a senior manager for Seita, said yesterday the company would stop distributing the three brands on August 14. All retail sales must stop by September 7. Surplus stocks would be withdrawn from retail outlets. In addition, Seita is obliged to stop production of Mini-Monte-Cristo "whiff" cigars, manufactured in France with imported raw Cuban tobacco.

The landmark lawsuit, settled recently in a French appeals court ruling, stems from a dispute over the ownership of the three famous brands, whose proprietors fled Cuba following the 1959 revolution. Cuba, under Cubatabaco, has continued their manufacture since. In 1976, the former owners sold the marques to Cuban Cigar Brands (Curaçao) of the US, which launched the original challenge in various international courts. CCB in the late 1980s sold the non-US use of the brand names to Tabacalera, the Spanish distributor, which now controls them for all non-US business.

Mr Claveux said that officials from Seita, Tabacalera and Cubatabaco had held a series of meetings to enable the French group to resume sales, but the dispute remained unresolved.

Cuba's struggling economy earns \$100m a year from tobacco exports.

Mexico may impose green tax on polluters

By Nancy Dunne in
Washington

THE Mexican government is considering a trade-related "green tax" to raise money for environmental enforcement and clean-up, according to a senior Mexican official.

Mr Santiago Oñate, attorney-general for environmental protection, said in Washington yesterday the government was trying to find a tax permissible under the rules of the General Agreement on Tariffs and

Trade. "We don't want to generate some kind of subsidy," he said. Some sort of user-fee is likely to be more acceptable.

A "green tax" would be applied to industry operating in a manner harmful to the environment.

Mexico has already begun to spend \$400m (\$209.4m) on a US-Mexican border clean-up plan, and more funding is expected, he said.

Hundreds of foreign companies have manufacturing plants on the border, taking

advantage of cheap Mexican labour, duty-free exports to the US and low environmental standards.

But the US Congress has yet to approve funding for the clean-up plan, although the Bush Administration has given a commitment to participate.

"If the US doesn't want to take charge of its part, then it is too bad for them," Mr Oñate said.

Although the negotiations for a free trade agreement between the US, Mexico and

Canada appear to be moving toward a conclusion, there is bitterness in Mexico about a controversial US Supreme Court ruling which upheld the US kidnapping of a Mexican doctor, Dr Humberto Alvarez Hachain, is now awaiting trial in Los Angeles for his alleged role in the torture of a US drug enforcement agent.

Joint dispute settlement, environmental action and inspections would have been "a very sound idea" before the Supreme Court raised the issue

of the US honouring international law, Mr Oñate said.

"We have now a new task, that in order to fulfil actions that in the past could have been very easy... now they have to be more clearly designed, the rules more clearly set and explained to the public."

Environmental issues may be a key to Congressional approval of a North American Free Trade Agreement. Mr Oñate's message in Washington was Mexico's commitment that all future development

must be "approached within limits of sustainable growth" and environmental considerations.

The government, he said, had decided to allow all citizens to sue for damages due to environmental hazards or to file complaints anonymously. If they wanted, they could accompany environmental inspectors. There would be no new money next year for additional inspectors, but those employed were undergoing more rigorous training.

The painful rush to sew up Nafta pact

Bush may want to present free trade deal to Congress in time for the elections, writes Damian Fraser



TRADE ministers from Mexico, Canada and the US meet tomorrow in Mexico City in an attempt to resolve their outstanding differences over the proposed North American Free Trade Agreement (Nafta) so that a text of an agreement can be initiated by the end of the month.

The flurry of activity, and the spate of concessions Mexico has made in recent weeks, suggests that President Bush may still want the option of presenting an agreement to the US Congress before the November 3 presidential elections. "The only reason to be hurrying at this late stage is if they want to sign before the elections," argues Mr Timothy Bennett, chief adviser in Washington for the Mexican private sector.

Mexico has helped the frequently stalled negotiations gather momentum by making a series of key concessions. In return, it has received the promise of an end to US steel and textile quotas, agreement on food and health standards, the establishment of

a trilateral panel to settle disputes, and the gradual elimination of already low US tariffs.

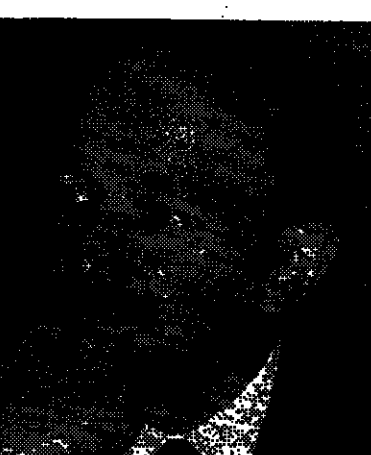
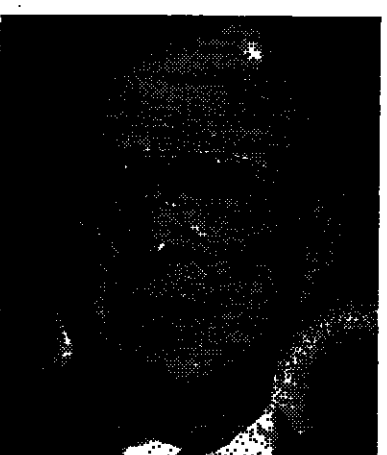
The Mexican concessions appear more telling, in part because, as the most protected economy, Mexico has the most to give away. The government is also run by committed free-marketisers, who would, even in the absence of Nafta, probably have made many of the concessions unilaterally.

In one of its earlier concessions, the government agreed to let foreigners own 8 per cent of banking assets in 1993, with no single bank allowed more than 1.5 per cent of assets. Each year the ceiling will increase by one percentage point until the year 2000, when the then 15 per cent limit will be scrapped. However, foreign banks which exceed a certain size will not be allowed to grow through acquisitions, while Mexico will be guaranteed control of the national system of payments.

The Mexicans have also agreed to open all but 14 petrochemical products to foreign investment immediately, and of these another nine will be opened up in three to five years. This would leave just five out of 19 products in state hands state.



Coming to terms on trade: Canadian premier Brian Mulroney, left, President Bush and President Carlos Salinas of Mexico meet tomorrow to pave the way for the finalising of a free trade accord this month



While the Mexican government has adamantly refused to let private sector oil companies explore for oil under "risk contracts" - where the companies can keep a proportion of oil they find - it will accept "performance contracts." This is where the driller is paid a bonus fee if he strikes oil, or performs his work under time. Contractors are now only paid a flat fee.

Mexico will also open up the procurement of Petroleos Mexicanos (Pemex) - about \$5bn a year - and of the Federal Electricity Commission (another \$2bn a year) to US and Canadian companies. But the three countries remain bitterly divided on just how much of the procurement should be opened up, with the US fighting for a full opening, and the Mexicans for something much more restrictive.

Mexico's decision to open up the corn sector to US and Canadian growers is perhaps the most significant concession, given the poverty in which most of the country's 2m corn growers find themselves. Mexico has agreed to purchase 2.75m tonnes of corn a year, according to US corn growers, and increase over a 18-year period the quota and simultaneously reduce tariffs on corn imports until free trade is achieved.

These concessions are conditional on agreement being reached on tariff reductions for Mexican exports of fruit and vegetables to the US. The US and Mexico still disagree on the speed at which US tariffs must be cut on sensitive products and even on what these sensitive products are.

Similarly, the three countries have made almost no progress on the car sector. The US is still pushing for a high regional content rule of 65 per cent, in the hope this would penalise non-American producers. The Mexicans and Canadians are hoping for 50-55 per cent, precisely so as not to scare away non-American investors.

As if that were not enough, Mexico and the US still disagree on Mexico's rules that require car companies to match imports into Mexico with exports from Mexican plants. The US wants to import two cars into Mexico for every car exported, but Mexico's autocrats makers object. Some kind of compromise will be made which sets a floor on domestic Mexican car production equal to last year's production plus a percentage of last year's total imports.

The three countries are also working on another compromise of some

complexity. Mexican-based car companies will be able to import finished vehicles into Mexico according to first, their exports of vehicles from Mexico and, secondly, a percentage of the imports of components made by their Mexican assembly plants. This percentage may start at 15 per cent and after 10 years end at 52 per cent.

The bewildering array of deals and differences reflect the different visions of North American free trade. The US is determined that their industries gain from the treaty, even if consumers do not. US car companies and textile producers want high rules of origin to block out low-cost Japanese and other low-cost Asian producers.

Mexico wants to protect its sacred oil sector from the north and give weaker industries time to shape up before facing the onslaught of US competition. Like the Canadians, the Mexicans are marginally less inclined to shut out non-American companies from the new regional market by acquiescing to high regional content rules.

These conflicting visions of North American free trade will come to a head this weekend - and, just perhaps, be resolved.

Suzuki to develop minicar with VW

By John Griffiths

SUZUKI and Volkswagen are to develop jointly a European minicar to be built by VW's Spanish subsidiary SEAT in Spain. The car will replace the Marbella, which SEAT makes under licence from Fiat, its former partner.

Minicars, of which Suzuki is a big producer in Japan, are smaller than virtually any car produced in Europe. Both SEAT and Suzuki-badged versions are expected to be sold throughout Europe, through each partner's distribution network.

Drinks-can plant for Istanbul

CarnaudMetalbox, the Franco-British packaging group, is building a \$40m (£20.9m) drinks-can plant in Turkey to take advantage of the fast-growing drinks-can market there, writes John Dawkins in Paris. The greenfield plant, to open at Izmit, near Istanbul, next summer with an initial capacity of 500m cans a year, will double Turkey's drinks-can making capacity.

Turkish company wins pipeline deal

Turkey has won its first major construction contract in Syria. The privately-owned Atilla Dogan Company is to build a \$25m (£13m) natural gas pipeline from Palmyra to the Mhardeh power plant near Homs for the AL-Furat Petroleum Company, writes John Murray Brown in Ankara.

Otis agrees Polish lift venture

OTIS Elevator, the world's largest lift manufacturer, is expanding in eastern Europe through a joint venture with Krakow-based PRDIE, a lift company owned by the Polish government, writes Andrew Baxter. The venture will sell, install, service and modernise lifts in Poland's third largest city.

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NEWS: UK

Warning shots over EC rules on environment

By Bronwen Maddox

THE same environmental standards need to be applied throughout all EC countries to avoid creating barriers to trade, Mr Karel van Miert said last night in London in his first public speech as EC environment commissioner.

That principle should include drinking water and bathing water, he said.

Mr van Miert's remarks follow a recent statement by Mr Michael Howard, the UK environment secretary, that some EC environmental directives might be repealed during the UK's presidency of the EC. This provoked accusations from that water standards would be a target.

Although Mr van Miert will only hold the job for six months until the end of the current commission, his tenure will coincide exactly with the UK presidency.

His reference to trade barriers reflects concerns that some member states might impose tough environmental standards not so much to protect the environment as to keep out imports.

In a speech which also

showed that he has adopted some of the policies favoured by his predecessor Mr Carlo Ripa di Meana, Mr van Miert said that new taxes should be used alongside regulation to persuade businesses to clean up the environment.

Taxes on the emission of carbon dioxide and on road haulage were particularly desirable, he said. One of the UK's priorities in its presidency should be to secure EC agreement on how to stabilise carbon dioxide emissions by the year 2000, he said.

This measure is currently being studied by member states but seems unlikely to make any headway this year. The EC's action should not end at its own boundaries, Mr van Miert said. "The threat posed to our air and our water by the state of nuclear reactors in central and eastern Europe is the most striking example".

One of his first tasks will be to try and resolve the long-running dispute about which European city should be the site of the proposed new European Environmental Agency.

This has been held up by political horse-trading over the siting of other EC institutions.

Matrix Churchill falls victim to the recession

By Andrew Baxter

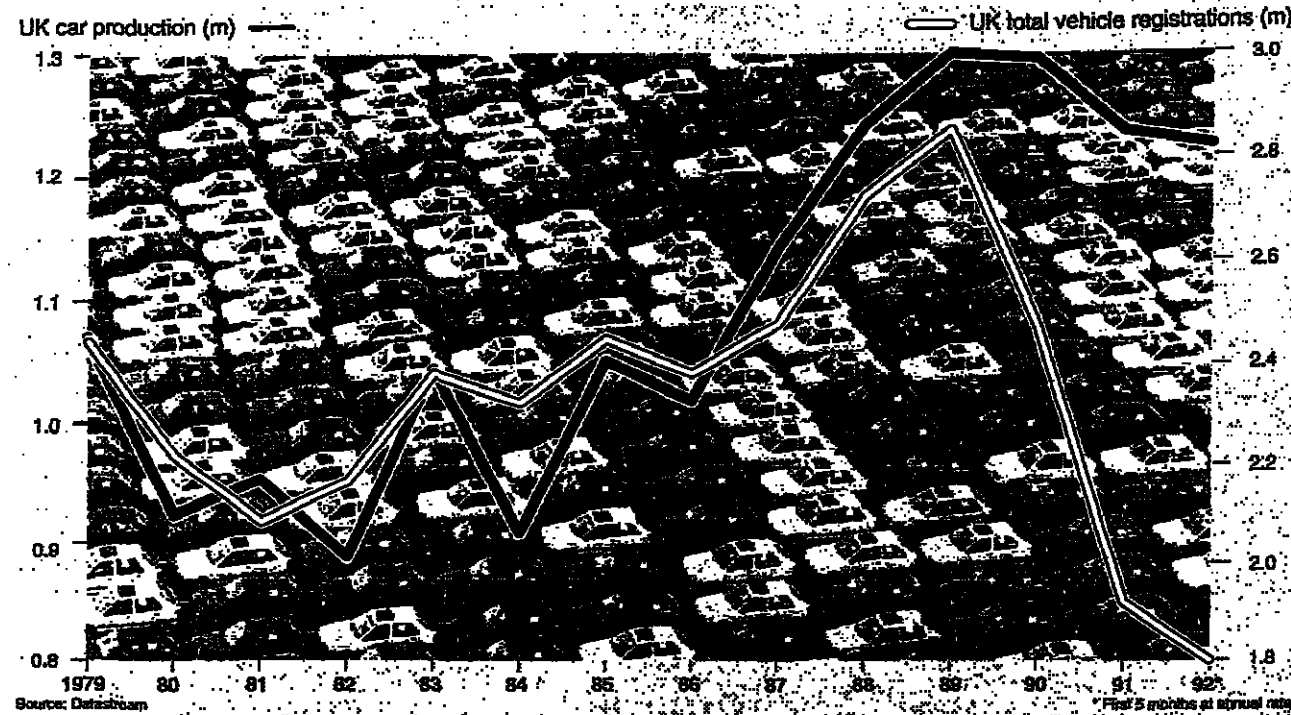
MATRIX CHURCHILL, the machine tool builder which was at the centre of allegations about illegal exports to Iraq, became the latest victim of recession yesterday when it announced that it had gone into receivership.

The company was bought from Iraqi ownership early last year and put through a wrenching restructuring by its new owners, Automation Investments. It has 190 employ-

ees making lathes, grinding machines and gearhubs at Birmingham and Coventry, in the Midlands.

Receivership comes a few days after the disclosure that machine tool maker, Beaver Engineering Group, had been placed in administrative receivership. It further underlines the woes of the UK machine tool industry, the world's seventh biggest producer, whose sales fell last year to their lowest in real terms since 1984.

Bumper output but sales stay stalled



Safety net under a steep drop

A SHARP improvement in the competitiveness of the UK car industry, reflected in a tripling of exports since the late 1980s, stands to shield manufacturers from the worst effects of a UK car market slump which, it is increasingly feared, could last throughout this year.

Despite record spending on advertising and other promotional carrots to lure buyers into showrooms, there is a growing sense of unease that the traditional August sales upsurge will be weaker than previously hoped.

August has assumed enormous importance to car makers as it typically accounts for nearly 25 per cent of annual sales because of the August 1 introduction of the new prefix letter ('K' this year).

However, manufacturers and dealers have begun looking to September's sales with no less anxiety. They believe that those figures will more accurately reflect whether a slight lift in sales experienced in April, May and June - of 9.1, 1.4 and 4.4 per cent respectively - represents a faint but sustainable recovery.

The growing worry is that the relentless flow of gloomy statistics about the UK econ-

Exports may be a buffer between carmakers and the worst of the recession, writes John Griffiths

omy is damaging buyer confidence to the extent that the market could slip into recession for the rest of the year. The current slump is the sharpest since the Second World War, and has seen sales plummet by one-third from a record 2.3m in 1989 to 1.59m last year. Sales for the first half of this year were a further 4 per cent down.

There is now a real danger, suggest some, that any real recovery will not get under way before 1993.

In those circumstances, even Mr Michael Hollingsworth, economist at the Society of Motor Manufacturers and Traders, finds it hard to see how more of the UK car-making industry would not escape production cutbacks and short-time working later this year.

Without the revitalised export programmes, widespread shutdowns would be unavoidable. But even though some key Continental markets are now coming off the boil, and total exports are likely once again to decline this year,

the manufacturers at least would no longer face potential disaster.

And the safety net exports spread beneath the industry was emphasised again yesterday with an announcement by Ford of an expanded Halewood exports programme, just a few days after announcing that it would cut output at the Merseyside plant for a month.

The transformation in the UK industry's export performance over the past three years has been considerable. In 1989 the industry shipped just over 200,000 cars overseas, mainly to Continental Europe. By 1990 this had doubled and last year saw a further sharp rise to 605,000, much higher than in any year since 1979.

As a result, production slipped only 4.53 per cent below the 1990 level, to 1,237m. Output in the first six months of this year, at 686,763, was also only 1.1 per cent lower than in the same period a year ago.

The SMMT's Mr Hollingsworth says he believes that

export markets will weaken further this year and that total UK exports could drop to around 500,000.

The industry is putting a brave public face on its prospects. But privately fears are being voiced that next month's domestic sales may be no better than the previous August's.

In the private buyer market worries about job security and the collapse of the housing market are seen as important factors. This reluctance, rather than inability, to spend reflected in high personal savings ratios is being compounded, some suggest, by a belief among private buyers that yet bigger bargains might be had by delaying purchases.

The attitudes of business car buyers are well reflected by the large leasing groups, which buy a broad spread of cars essentially chosen by their client companies. They offer manufacturers little comfort.

After the Conservative victory in the election, new orders started flowing through the leasing companies at a rate some 40-50 per cent higher than last autumn. But the spree lasted just eight weeks.

Few in the industry can recall a period of such violent swings of sentiment.

Britain in brief



Riots hit three towns in north

Riots flared across three towns in Lancashire and Yorkshire yesterday in the worst night of disturbances in the area in recent years.

About 1,000 youths in Blackburn, Burnley and Huddersfield pelted police with petrol bombs and stones in a spate of violence which resulted in 59 arrests.

Mr Derek McNamara, assistant chief constable of Lancashire police, said it appeared that a "copy-cat" element was to blame.

nies grew, on balance, in the second quarter.

"The recovery is here, but it is extremely weak and extremely fragile, and it would take very little to knock it off course," said Mr Richard Brown, director of policy for the BCC.

A slow-down in the growth of exports and a flattening out in the rate of improvement of the service sector in particular raised questions over the sustainability of the recovery.

Amerada Hess strikes oil

Amerada Hess, the oil company, said a test well it had drilled on behalf of three other licence partners on North Sea block 15/21 had penetrated a thick column of oil.

The well flowed at a rate of 5,880 barrels a day of light crude. The partnership, which also includes Deminex UK, Kerr-McGee Oil and Pict Petroleum, plans to call the field Perth in line with the tradition of naming fields in block 15/21 after literary works or characters created by Sir Walter Scott. It immediately began further tests to determine the size of the field.

Engineers see gloom ahead

The Engineering Employers Federation sharply revised downwards its forecasts for UK economic growth this year and 1993 amid reduced expectations for UK and world recovery.

An update to the EEF's Engineering Economic Trends series, which last reported in the spring, confirms that engineering output has stopped falling, but pushes back by about six months the start of its recovery.

Motorola to expand

Motorola, the US electronics group, announced plans to expand its East Kilbride semiconductor plant in Scotland to make it the biggest of its kind in Europe.

It is the second large investment in Scotland to be announced by a US electronics group in the last three months.

Motorola proposes to spend £40m to increase manufacturing capacity at East Kilbride and to enable the plant to produce a new generation of micro processors currently manufactured by Motorola only in the US.

Economy 'uninspiring'

The UK economy is slowly improving but the recovery is weak and uninspiring, the British Chambers of Commerce said.

The latest quarterly survey by the BCC provided a glimmer of good news on the economy following a string of pessimistic figures earlier this week.

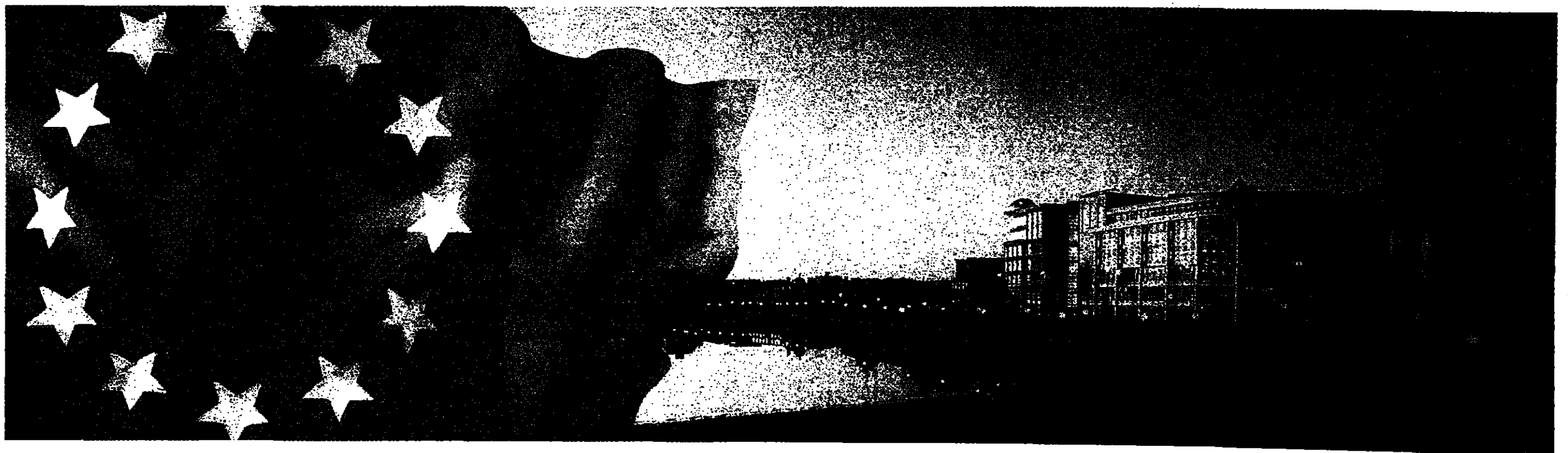
It found that order books in the domestic market for manufacturing and service compa-

New editor for The Times

Mr Simon Jenkins is to be succeeded by Mr Peter Stothard, his deputy, when he stands down as editor of The Times in October.

Mr Stothard, 41, a long-serving Times journalist and executive, was appointed deputy editor in 1985 and also became the newspaper's US editor in 1989.

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THE PROPERTY MARKET

Salford's docks, like London's, suffer from empty offices, says Vanessa Houlder

Improvement in quay quality

Ten years ago, Manchester's Salford Quays epitomised the ugly face of industrial decline. The heart of what was once the country's third-largest port lay derelict and vacant. Its docks were deserted and its warehouses were a haven for rats. The canal was so badly polluted that someone falling in was alleged to be more at risk of dissolving than drowning.

This was the unpromising crucible of one of the 1980s' most significant experiments in urban regeneration. In place of the decaying docks, there are now a hotel, cinema, flats, offices, promenades, green areas and sweeping vistas across canal basins. The water is clean enough to fish in.

The transformation of Salford Quays provides a parallel with London's Docklands, the best-known example of the achievements and the difficulties of inner-city regeneration, although on a far smaller scale. The two areas have been moulded by similar forces: the decline of their docks, enterprise zone tax breaks, government-funded land reclamation and the property boom.

There are also physical similarities between the two former docklands: the neat street furniture, the colourful brick roads and the bijou, toy-town

architecture, which already looks dated.

Both areas were governed by enterprise zones, set up by the government to offer tax incentives to investors. In Salford Quays, the Enterprise Zone expired in August last year, delivering so much new office space on to the market that its vacancy rate exceeds that of London's Docklands.

About 800,000 sq ft out of a total of 1.2m sq ft lies empty, according to Lambert Smith Hampton, the chartered surveyor. The empty space is concentrated in three buildings: Manchester Ship Canal Company's 116,000 sq ft Harbour City, AMEC Properties' 247,000 sq ft building called The Anchorage, and Charter Group's 530,000 sq ft Exchange Quay.

Charter Group's building has a close relative in the London Docklands, where the same company has erected a 503,452 sq ft building at Harbour Exchange. As well as physical similarities - both buildings are dark-glass behemoths - they have been a similar drain on financial resources.

Charter Group sold the buildings to investors in Enterprise Zone Trusts, having guaranteed to pay the rent and running costs until tenants moved in. The developments have so far been unable to attract sufficient tenants, and Charter can-

not meet its obligations to investors.

"Charter... is unlikely to meet its obligations and accordingly, the Trust will be forced to pay these costs..." said the Property Enterprise Trust's managers in a letter to Exchange Quay's investors last month. An additional difficulty is that, even if the scheme does attract a tenant, it is unlikely to be willing to pay the £15 per sq ft guaranteed by Charter Group. The market rate at Salford Quays, after taking

'At the start, people were sceptical. But it has established itself and people who come here like it'

account of incentives, is £10 per sq ft at most.

While London Docklands has suffered partly from its location, some distance from the City, Salford Quays is close to Manchester city centre and well served by roads and buses.

However, London Docklands' well-publicised problems in securing the Jubilee Line extension have similarities - on a far smaller scale - with the extension of the metro to Salford Quays. The Salford

extension would cost £17m - 100 times less than the Jubilee Line extension - but it has foundered for the same reasons. It would need a contribution from private developers, which are in no position to provide the funds.

There are also questions being asked over whether the construction of waterside flats and offices does enough for impoverished local communities. This point was highlighted a few weeks ago when there were disturbances in the surrounding area of Ordsall.

Salford Quays' supporters, however, stress its human scale, and contrast it with the London Docklands. As Mr Stephen Pressman of Dunlop Heywood, a firm of surveyors with an office in Salford Quays, said: "We are only two miles west of the city centre. You can go by car into the heart of the city in 10 minutes... it is more planned; there is a greater sense of identity."

The planning was carried out at the behest of Salford City Council, which has been one of the driving forces behind the regeneration of the area. The operation began at the start of the 1980s, when it purchased much of the land on Salford Quays for £1.7m from the Manchester Ship Canal company and secured derelict-land finance from the Department

of the Environment.

In 1985 it commissioned Shephard, Epstein and Hunter, a firm of architects and planners, to produce a development plan. It drew up proposals to reclaim the area by constructing canals and quays, and putting in roads, pedestrian routes and landscaping.

The canal was dammed and divided into basins, thus reducing the scale of the dock and making it more suitable for development. "The water constitutes an asset which should be exploited with the same spirit of enterprise shown a century ago with the construction of the Manchester Ship Canal," said the architects.

By March 1991, the council, aided by government grants, had put in 230m of infrastructure, while the private sector's investment in industrial, residential and commercial buildings, a cinema and a hotel totalled £250m.

The ambitions of the developers grew considerably in the late 1980s, to a level that many critics think was unrealistic. Mr Mike Butterworth, property director of the Manchester Ship Canal, developer of the massive Harbour City scheme, disagrees. "If you look at the history of Salford Quays, it started with small industrial buildings. Gradually the quality and use has improved. This



Rooms to let: it could take three to five years to absorb the space in Salford Quays

is merely the next stage," he said.

He conceded that the letting market was in a difficult state, but said he took comfort in the minimal land costs of the building and his company's decision to treat it as a long-term investment. "We are not looking for a quick buck," he said.

That is probably just as well. Even enthusiasts reckon it will take three to five years to absorb the space in the Salford Quays market. Although Manchester as a whole is not burdened with an oversupply of office space, hopes that the property market would benefit

from relocations from outside the area have subsided.

The eventual verdict on Salford Quays will depend on its success at attracting occupiers. "At the start, people were sceptical," said Mr Pressman. "It was Salford docks and there wasn't much cachet about Salford. But it has established itself and people who come down here like it."

Mr Roger Rees, chief executive of Salford City Council, points out that the area is now employing 3,000 people - as many as the docks employed in their heyday.

Mr Rees wishes that the metro had been installed at the

outset, but he is enthusiastic overall. "As an example of the conversion of decaying, derelict docklands in modern uses, then I think it has been successful by 20th century standards," he said.

His dream is to crown the achievements of Salford docks by building a £34m arts complex for opera, ballet and galleries, which would house the L.S. Lowry collection on the last significant site on the Quays. The plans were unveiled last week. If this is ever built, the building would be the last work of its architect, Sir James Stirling, who died earlier this month.

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Schwarzenberg Central Plant

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O-9430 Schwarzenberg

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Neuwell Plant

Am Schwarzwasser
O-9430 Schwarzenberg-Neuwell

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Inspection dates should be arranged through Ms. Müller, telephone: (Schwarzenberg) 50 21 43/50 21 20.

Additional information on bidding procedures can be obtained from:
Treuhandanstalt
Direktorat U4 A
Telefax: (49)3031 54-15 58.

Beierfeld Plant

August-Bebel-Straße
O-9433 Beierfeld

Area and Existing Buildings: 79,877 m² total area, of which approx. 9,800 m² are improved with production and storage buildings. Products: fully automatic washers (licensed manufacture for Siemens).

Annaberg Plant

Barensteiner Straße
O-9300 Annaberg

Area and Existing Buildings: 10,907 m² total area, of which approx. 3,300 m² are improved with production and storage buildings. Products: injection molded synthetic parts.

Grünhain Plant

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Notice of Meeting in Administration

Proceedings

COASTAL LEISURE LIMITED

IN ADMINISTRATION

(Administration order made on 10 June 1992)

NOTICE IS HEREBY GIVEN that a meeting of creditors to the above matter is to be held at the Portsmouth Marriott (formerly Holiday Inn), North Harbour, Portsmouth at 10.00 am on Friday 7 August 1992 to consider the joint administration proposals under section 22(1) of the Insolvency Act 1986 and to consider establishing a committee of creditors. A proxy form should be completed and returned to us by the date of the meeting if you cannot attend the meeting and wish to be represented. In order to be entitled to vote at the meeting you must give us details in writing of your claim not later than twelve noon on the business day before the day fixed for the meeting. A copy of the joint administration proposals will be obtained from Clerk Gully, 1 Port Way, Port Solent, Portsmouth PO6 4TY

17 July 1992

Philip G Porter Joint Administrator

COMPANY NOTICES

Notice of Meeting in Administration

Proceedings

COASTAL LEISURE LIMITED

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TURKEY'S SOUTH EAST ANATOLIAN PROJECT

Friday July 24 1992

Ankara is seeking to restore the once 'Fertile Crescent' to its former glory. But the success of this ambitious and costly project hinges on whether the country can resolve a water dispute with Iraq and Syria and find a lasting solution to the instability within its Kurdish population, says **John Murray Brown**, who wrote this survey

A tall order for Turkey

WHETHER a bold experiment in social engineering, or the profligate use of a scarce resource, the day of reckoning is fast approaching for Turkey's South East Anatolian Project.

Guneydogu Anadolu Projesi, or Gap as it is better known, is Turkey's most ambitious public investment, and the largest construction project in the countries bordering the Mediterranean. It comprises a sprawling network of hydro-power plants and irrigation schemes spanning the Euphrates and Tigris rivers along Turkey's borders with Iraq and Syria. Just as the ancients developed this alluvial plain, so Turkey is seeking to harness its potential to restore the once 'Fertile Crescent' to some of its former glory.

The Gap is a large undertaking supported at the highest level by a political elite dominated by engineers. The project promises much but it has soured relations with Turkey's two downstream neighbours. A continuing riparian dispute with Syria and Iraq means few western donors are willing to provide credits for the development. Turkey has thus been

forced increasingly to rely on its own over-stretched financial resources. Amid renewed budget constraints, the government is engaged in a policy review.

Tomorrow, Mr Süleyman Demirel, the prime minister, will celebrate another landmark when turbines come into action for the first time on the large Atatürk Dam on the Euphrates, producing the first kilowatt of electricity from this \$4bn investment.

With the Atatürk reservoir almost full, Turkey will soon have to decide whether to press ahead with its irrigation plans, diverting more water from the Euphrates, or first seek to negotiate a permanent water settlement with Iraq and Syria. Ankara would appear to have incentives to seek agreement. Syrian support for Turkey's Kurdish rebels, which is linked to the water issue, is the most important. It was Turkey's decision to push ahead on the Atatürk project in 1983 and this is widely seen in Ankara as the reason Syria started backing the PKK, the Kurdish Workers Party.

Signs of a political settlement are appearing. Turkey is

participating in the technical meetings on water in Vienna in the context of the Arab Israeli peace talks. Last November, Istanbul was offered as the venue for an international water conference, a plan which was later cancelled over the issue of Israel's presence. Turkey has even floated a plan to redirect two of its rivers, the Ceyhan and Seyhan, which end in the Mediterranean, so as make them flow to its Arab neighbours. If there is to be a comprehensive settlement of the region's problems, Turkey's Gap project seems certain to feature.

The Gap was conceived as early as the 1950s - some even say it was Mustafa Kemal Atatürk, the country's founder, who dreamt up the scheme. But the need to find a cheaper fuel stock and to reduce the import bill, created by the first oil crisis in the late 1970s, spurred the authorities into action. Today, power generation is just one element of a project embracing irrigation, infrastructure development and social services.

Officials put the total cost of the Gap at \$9bn. By the next century, when the irrigation

IN THIS SURVEY

- Agriculture: irrigation is set to transform farming
- Profile: Turgut Ozal, Turkey's president and Mr Süleyman Demirel, its prime minister
- The politics of water: the Gap project is a sore point for Turkey's neighbours
- The Atatürk Dam: the country's most important project is also its most costly **Page 3**
- Archaeology: ancient sites are under threat
- Research: the environmental issue is crucial
- Land reform: pilot redistribution schemes are under way **Page 5**

infrastructure and all 21 dams and 19 power plants are in place, the total cost will have reached \$32bn.

The narrow objective has been to redress the imbalances of Turkey's poorest region, creating jobs in an area facing endemic unemployment, the country's highest population growth, and the social and economic deprivations associated with an eight-year-old rebel insurgency.

The scheme will increase Turkey's irrigated farmland by a third. Power from the dams will double the country's electricity capacity. The Gap spans eight provinces and is envisaged as the economic catalyst

for a multitude of ancillary economic activities from seed manufacturing to textile production.

The social impact is no less ambitious. Land reform offers a panacea for poor farmers caught in a trap of debt in a region where feudal allegiances still predominate. The advent of new farm technologies promises to drag these backward rural communities into the modern age, raising income levels and introducing mechanisation and the science of modern inputs such as fertiliser and pesticides.

By directing public investment to the region, the broader objective is to stem the flow of

migrant workers, which has put such a strain on public services in cities such as Istanbul and Izmir. The promise of jobs and a better life is seen as a way to win Kurdish hearts and minds and undermine the popular support of the PKK.

The project is far from complete. Target dates have been repeatedly moved back. A senior official suggested the best they could hope for was to build all the dams by 2005, the original year of completion of the whole project.

But the Gap has also brought considerable benefits. Turkish construction groups have gained invaluable experience, which is paying dividends in markets further afield. The project has engaged the country's best engineers, scientists and urban planners. The Turks are rightly proud of such achievement.

There is none the less a growing need to reconcile some of the project's conflicting aims. In an economy where subsidies have long been seen as a cure for an ailing agriculture, the policy of food support will have to be reviewed in the light of the anticipated surpluses produced by the Gap.

Experts are looking at appropriate marketing strategies, keen to stop farmers producing surpluses of crops which are impossible to sell.

A debate is being conducted on whether policy should be framed to keep families on the land, or to provide alternative employment in urban areas. Many agronomists predict there will be a consolidation of land holdings as large agribusiness concerns move in on smallholders unable to finance the required new inputs. Such a development would run counter to one of the Gap's social imperatives to help the rural poor.

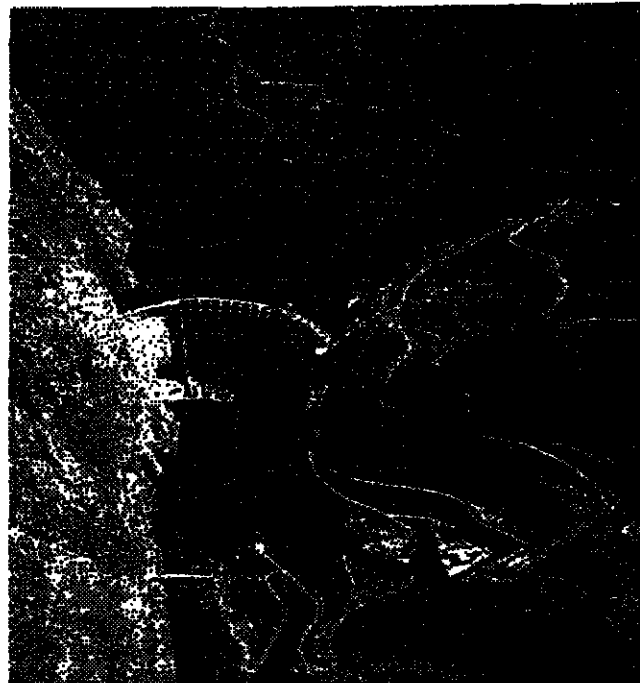
At a time of high inflation and spiralling budget deficits, the main argument continues to centre on the project's cost. Officials calculate it will pay for itself in about six years. However, some other estimates say the Gap accounts for a third of Turkey's 70 per cent inflation rate.

The indirect costs have made their mark. The investment incentives and the special levies introduced on luxury goods imports and other items - specifically for the Gap - have served to distort budget

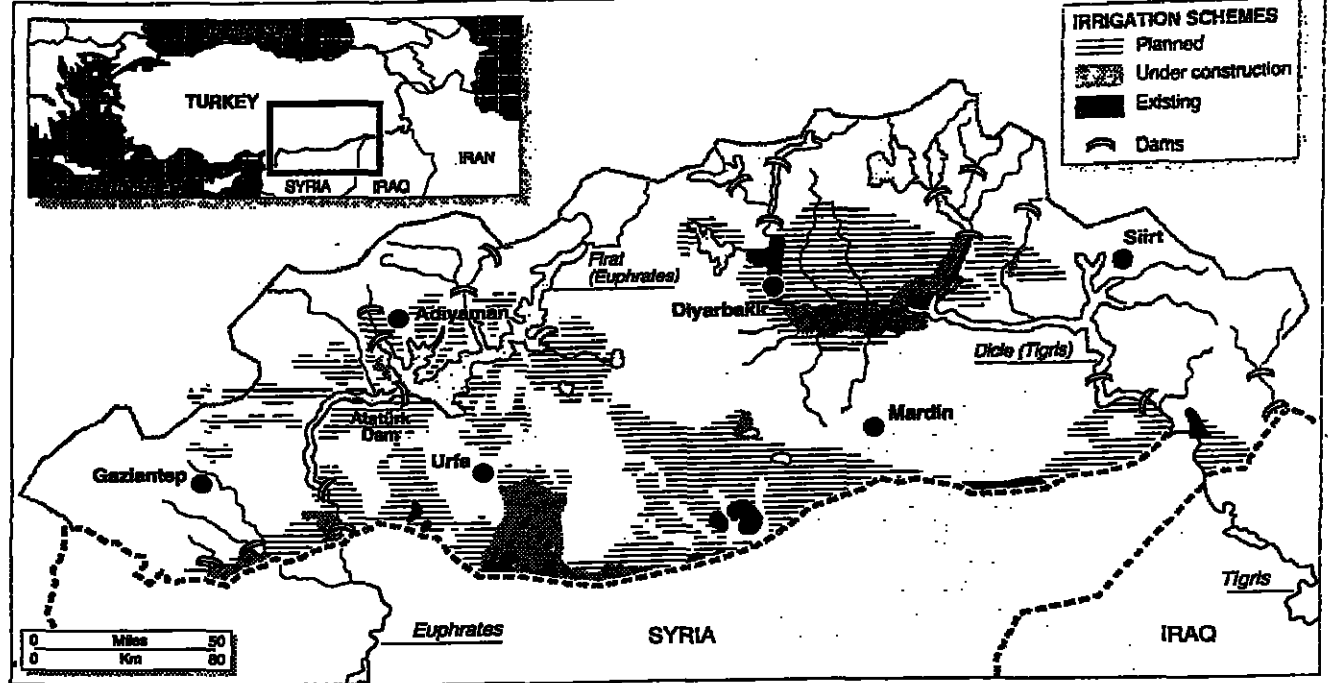
calculations further still. Without outside assistance, the financial squeeze will continue to affect the timing. It will have an important effect on some of the policy choices, most immediately the choice of irrigation system which will directly affect the downstream users.

Mr Olcay Unver, head of the Gap authority, says that 70 per cent of the irrigation canals will use gravity surface techniques, with the rest using a pressurised hose - either drip or sprinkler. Uncovered surface canals, while less costly, are considered the most extravagant in terms of water use. Moreover, the environmental effect of large-scale gravity irrigation, if not properly managed, could result in dangerously high levels of salt deposits in the soils.

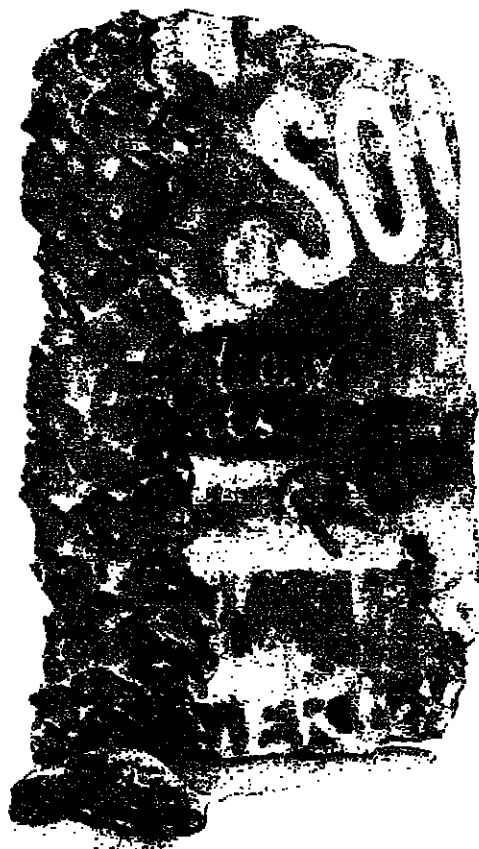
Only if Turkey can solicit foreign assistance can new investments be made in the sophisticated technologies needed to conserve the water supplies. That will only happen if Turkey can resolve its water dispute with Iraq and Syria and find a lasting solution to its own Kurdish crisis - a tall order for any government.



Guneydogu Anadolu Project: The project promises much but it has also soured relations with the country's two downstream neighbours.

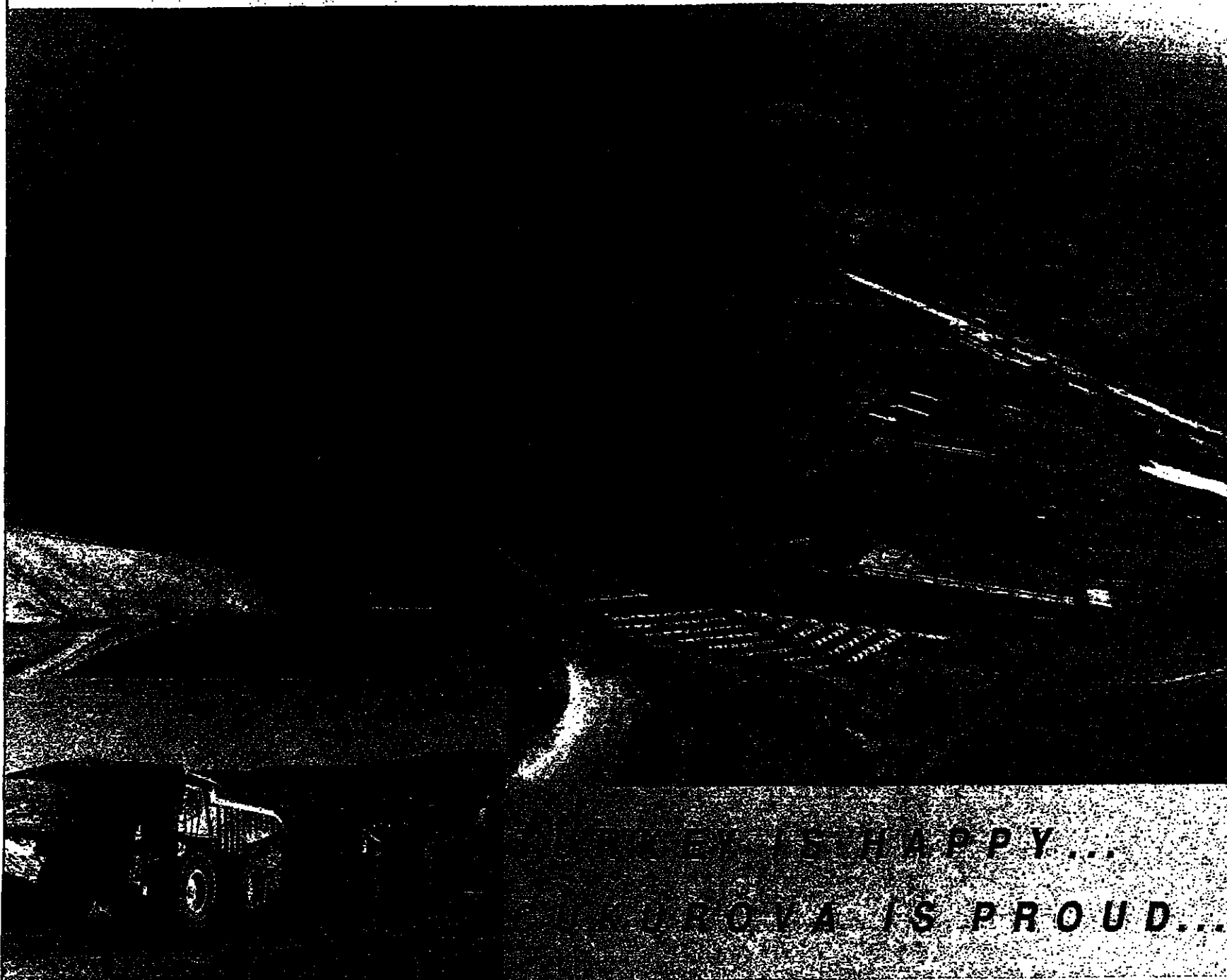


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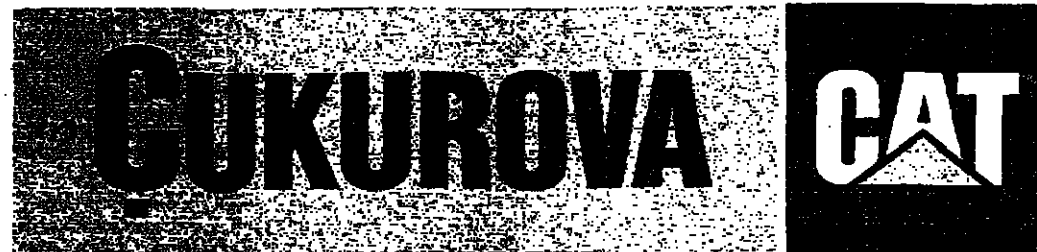
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TURKEY'S SOUTH EAST ANATOLIAN PROJECT 3

Irrigation will have far-reaching effects on farming

Rich agricultural region gears up for change

WHETHER it is the water melons of Diyarbakir, the apricots in Malatya or Gaziantep's famous pistachio nuts, the "Antep fışığı", Turkey's south-east region, is already well known for its farm products.

With the advent of modern irrigation methods, the area promises to become a bread-basket for cereals and vegetables and an industrial greenhouse for horticultural products and exotic export crops.

The first 40,000 hectares on the Harran plain adjoining the Syrian border will be brought into the scheme next summer, or when water levels in the Atatürk reservoir allow. From a figure of less than 4 per cent today, the Gap area when complete will account for a third of Turkey's public and private lands under irrigation.

For the agronomists and soil scientists trying to anticipate these changes from the research centre at Cukurova University near Adana, the challenge is considerable. Remote sensing of the region's soil populations is not yet complete. Research has started on possible crop patterns, vital if those soils are to be properly conserved. The farmers, long used to rain-fed agriculture, have still to learn the new techniques of irrigated farming.

As the region's humidity increases, so pest problems will multiply. This will mean more pesticide and other requirements, which will increase the farmers' need for capital, putting new pressure on existing credit systems. More broadly, it will mean the government will have to reassess its subsidy policy if, as seems likely, much of the surplus farm production is to

compete in export markets.

Whatever the policy choices, the Gap project, with 1.7m ha coming under irrigation, is set to transform the region's economy. Today, farmers face a six-month dry season. Few can cultivate more than one cash harvest a year. With irrigation, two or perhaps three annual harvests will be possible. But as farm outputs increase, farm incomes will also rise. The project will create demand for seeds.

Many of the big foreign names have already invested in the area, using sophisticated technologies to produce hybrids, which they sell on a royalty basis to state and private seed retailers.

Longer term, the project will provide the raw material for industries such as cotton ginning and textiles or processed food canning, cigarette production and sugar refining.

About four fifths of the Gap's 5.2m people are in farming. Some regions are more intensively farmed than others. Sanliurfa, for example, has 450,000ha of first class land, compared with just 22,000ha in Siirt province.

Moreover, the proportion of available land under cultivation is much

higher than the national average in the south-east provinces, another indication of the scarcity of alternative employment. Among the project's eight provinces, only the economy of Gaziantep is not dominated by agriculture.

The region's cold winters, while unsuited to citrus, are ideal for other fruits and vegetables. Large quantities of pomegranates, almonds and sesame find their way to Turkey's markets. The remote mountainous area around Siirt, the most easterly of the Gap provinces, produces more than 15 per cent of Turkey's pomegranate crop. Given water supplies, improvements in marketing, and other modern inputs, the authorities predict that from the Harran plain alone the project will add more than \$5bn to Turkey's annual agricultural export earnings.

The government master-plan, drawn up by the Japanese firm Nippon Koei, envisages "step wise" implementation of the irrigation services, given the limited capacity for on-farm development. The plan is based on the cultivation of cereals, pulses and cotton and three other crop types - oil seeds, fruit

and vegetables and forage crops, and feed grains for livestock production.

Crop rotation, a practice which is unknown in rain-fed areas, is being introduced. Winter vegetables, oil-seed and pulses, will be alternated with cotton as the summer crop, for example. The plan foresees that the area under wheat and pulses will be dominant, but that cotton production will rapidly expand as irrigation services become available.

According to official projections, the Gap will increase Turkish wheat production by more than 50 per cent, barley by a similar figure and the production of cotton by more than four times by 2005, when full irrigation is expected to be operating. This will add some 60 per cent to Turkey's current cotton output.

Infrastructure will be an initial constraint. Roads and railway links, a key factor in the transport of perishables, are not yet developed. Storage capacity is limited and, according to Mr Onur Ertan, the economics professor at Cukurova, there is not a single packing plant in the Gap region. As for the broader environmental impact, this



Officials put the total cost of the Gap at \$5bn. It promises to increase irrigated farmland by one third and double electricity capacity, but it has caused friction with Syria and Iraq who rely on water from Turkey

is a subject which has yet to be properly addressed.

The Gap authority contracts a number of specialist consultancy firms. The German firm AFC is studying market strategy - how to sell the expected food surpluses, which crops should be encouraged, and which export markets should be targeted.

Tubitak, the Turkish science research institute, is looking at credit mechanisms for the Gap. Cheap credit is an important ingredient in Turkish agriculture policy, but it also represents an increasing burden on the budget.

The French group Compagnie Nationale Bas Rhone Lanquedoc is surveying the main canal system. Alexander Gibb, the only UK concern working in the Gap, has a con-

tract to look at the road network. Alexander Gibb is also one of several companies likely to bid on an irrigation management contract which the Gap authorities say will go to tender later this month. The project will look at issues which include the extension skills that will be needed as farmers change to irrigated techniques.

The choice of irrigation is perhaps the most pressing issue. Following recommendations by Rhone Lanquedoc, on the regulation of the main canals, the Gap authorities have modified the system on the Harran plain to increase water conservation, but the main system will remain a network of open canals, which will be subject to greater water loss through evaporation. However, considerable apprehen-

sion remains, particularly given the increased salinity associated with large scale gravity or surface irrigation programmes.

Professor Osman Tekinel, dean of the Cukurova Agricultural University, says the farmers should be left to decide. An expert on irrigated farming, Prof Tekinel believes farmers will upgrade to the more water-efficient sprinkler and drip methods once labour rates pick up and they begin to reap the financial benefits of yield improvements.

None of these issues seems insurmountable, given adequate time and research. But with the first hectares due to come under irrigation next year, when the colossal Ufa tunnels come into operation, there is a growing urgency to find solutions.

Downstream neighbours resent Turkey's control of distribution

Water supply a thorny issue

THE last time so many high-ranking Turkish government officials visited the Atatürk Dam, it was to witness haweser winning a massive 87-tonne concrete plug into the diversion channel under the embankment.

On that occasion, marked by the presence of President Turgut Ozal, Turkish engineers staunchly defended the dam for a period of 30 days, trapping the water behind the dam for future irrigation and power generation. Syria and Iraq, Turkey's downstream neighbours, both protested. Newspapers throughout the Arab world took up the cry.

Strategists have made a good living predicting that water will be the cause of the next big war in the Middle East.

Turkey, controlling as it does both the Euphrates and Tigris, has been the subject of countless studies on what has become the region's most precious resource.

Turkey's South East Anatolian Project, GAP, and particularly the dam which is its centre piece, is the source of continuing friction with its two former Arab colonies to the south. In spite of technical meetings - the last one in Ankara in June 1990 - the three sides have been unable to agree a permanent distribution of the waters.

The issue is particularly urgent for the Syrians, who rely on water for 75 per cent of their power generation, not to mention the supply of drinking water and water for irrigation and industrial use. Iraq can use the Tigris, which is less directly affected by Turkey's irrigation plans. As a major oil producer, Iraq also relies less on hydro-power generation. On the other hand, it is the Euphrates which feeds Iraq's

agricultural sector.

Much of the population in these areas is made up of Shia, and the Sunni administration in Baghdad has been at pains to win their support. Projections suggest the more Turkey uses the water to fill the reservoir and for irrigation purposes, the less will be available for the Syrians and the Iraqis.

Moreover, both downstream users face pollution and degraded supply, in spite of assurances from Turkish engineers that irrigated water will be controlled. Scientists predict the intensified inputs could also seriously affect ground water quality as fertilisers and insecticides seep down into the water table, polluting the springs on the Syrian side of the border.

Beyond these practical worries, Syria and Iraq both resent their growing dependence on Turkey and the influence that Ankara seems likely to assert in connection with the water issue.

For Damascus, the issue has been intimately linked with its broader security concerns. When Turkey decided in the early 1980s to push ahead with the Atatürk Dam, Turkish officials now acknowledge that it was this action which prompted the Syrians to start backing Turkey's separatist Kurdish Workers party, the PKK.

This bloody conflict has since claimed more than 4,000 lives. Syrian support for the rebels is also seen as a lever with which to win concessions on the long-standing bilateral grumble over the status of Hatay, a region ceded to Turkey at the end of the French mandate.

The joint technical meetings have proved far more amicable than the political exchanges.

According to Mr Ferruh Anik of the state hydraulics works, DSI, Syria and Turkey have even discussed joint dam projects involving flooding the border to maximise the power generation.

But Ankara rejects calls for an internationally ratified agreement on the waters. Instead it says the dam programme has helped regulate the flow, providing its neighbours with constant supply - a claim consistent with the dramatic seasonal changes in water discharge and the histor-

The Gap project continues to be a source of friction

ical evidence of flooding in the region.

"The Syrian approach has always been to calculate their maximum needs. If you put Syria's needs and Iraq's needs together you will have twice the potential of the Euphrates. Until common sense prevails in these discussions there will not be any agreement," says Mr Burhan Ant, head of Arab affairs at the Turkish foreign ministry.

Turkish policy has none the less periodically sought to accommodate these concerns. In 1987, during a visit to Damascus, President Turgut Ozal, then prime minister, offered to guarantee a flow of 500 cubic metres a second at the Turkish-Syrian border, until a "final allocation of the waters of the Euphrates between the three riparian states."

Various proposals have been made, Ankara even offering to transmit electricity to Syrian cities in the border area.

Before staunching the river in 1990, Turkey gave two months advance warning and offered to compensate by increasing the flows. Partly to appease international concern at the environmental effect of its irrigation schemes, Turkey is inviting foreign experts to assess the various canal schemes.

Yet the Turkish position remains that there is no legal case for sharing the waters. Mr Fahri Armagolu, a journalist and lecturer on international relations, insists that the Euphrates and the Tigris are not international waters. "They both have their sources in Turkish soil," he says.

Moreover the Turks remain extremely wary of becoming involved in any multilateral accord, unwilling to embroil themselves in Syria's own disputes with Iraq. Turkish officials point out that Syria and Iraq almost went to war when Syria started construction of its Taqba Dam in the mid-1970s.

The rival riparian claims have frightened off potential donors, the Japanese recently having pulled out of a \$350m canal irrigation development, reportedly following pressure from the Syrians. "Until there is a permanent agreement I don't think Japan will finance this project," said a Japanese embassy official in Ankara.

According to Mr Asaf Güven, then head of the Treasury, in the 1970s the World Bank agreed to finance the Keban Dam, but only on condition that Turkey guaranteed to supply Syria with 350 cubic metres a second for the duration of the loan.

On both Keban and the Karakaya development, the use of international financing gave the World Bank and other donors some control over how Turkey used its resources and their impact on downstream users. Significantly, when it came to finding credits for the Lower Euphrates development and the Atatürk Dam, Turkey decided to finance.

As Süleyman Demirel, the Turkish prime minister, once put it: "Water is an upstream resource and downstream users cannot tell us how to use our resources." Whether the current tension ever erupts into open hostilities will depend much on the extent to which all three countries manage to realise their planned irrigation projects. Turkish water officials estimate Syria can only make use of a third of the 500 cubic metres a second it currently receives, yet Damascus continues to demand 700 cubic metres.

Turkey's own plans to irrigate more than 1.7m hectares may prove over ambitious in itself, depending as it does on being able to finance the canal infrastructure and to continue to subsidise its farmers.

Turkey's budget problems have already served to set back the completion date. Moreover, once the dam is filled, Turkey says it will increase the water discharge to Syria as it fires up its power turbines. The first two units will be started tomorrow.

Officials also point out the original protocol contained an implicit undertaking that once the dam was filled, negotiations would restart on water sharing. Today, Turkey's desperate need for funds may persuade the government to revive this search for a political solution to the dispute.



Turgut Ozal: as President he was to inaugurate the project



Süleyman Demirel: association goes back to the 1950s

Ozal and Demirel are both closely identified with the project

Finding common ground

PRESIDENT Turgut Ozal of Turkey and Mr Süleyman Demirel, the Turkish prime minister, may disagree on most things these days, but when it comes to arguing the case for the Gap, they sound like a duo.

For all its technical, financial and environmental problems, the Gap has supporters where it counts. Both men started their careers as engineers on the project, the president as a young electrical engineer on the Keban Dam, and Mr Demirel as director of the State Hydraulics Works DSI. Today they would each like to be seen as the founding father of the project.

Mr Demirel's association with the Gap goes back to the 1950s, when he earned himself

the nickname of the King of Dams. He studied as a water technician, obtaining a degree in hydrological engineering from the Technical University of Istanbul.

It was when he became premier for the first time in 1965 that the plan for developing the vast water resources of the South East first took off. His government obtained World Bank credits for the construction of the Keban Dam.

In a later incarnation as prime minister, he laid the foundation stone for the Karakaya Dam in 1976. Mr Demirel insists it was during this period that plans for the Atatürk Dam complex were drawn up.

President Ozal, too, has been closely identified with the project.

After studying economics and engineering in the US he took up a post as general deputy director of Electrical Studies and Research Administration in Ankara in the late 1950s. It was during this period that he first formulated schemes for harnessing the Euphrates for its huge hydro power potential.

As a young electrical engineer he had worked on the Keban Dam. As prime minister he was to give the political green light to the massive Atatürk Dam and reservoir complex.

And as president he was to inaugurate the project when the huge concrete "bung" was locked into place in early 1990, staunching the flow of the river to allow the authorities to

trap water behind the dam.

It was President Ozal who formally opened the 26km Ufa irrigation tunnels, to take water from the reservoir to irrigate the Harran, Ceylanpinar and Mardin plains.

For a brief moment last week it seemed the president would not attend tomorrow's celebration, allowing Mr Demirel to open the flood gates on to the turbines this Saturday, generating the first kilowatt of electricity from the Atatürk Dam. According to his spokesman, the president would go to Malatya for an apricot festival in his home town.

Now it appears that Mr Ozal has changed his mind. The president will be attending. No one ever really believed he wouldn't.

The Atatürk Dam drew heavily on Ankara's financial resources

A home-grown achievement

WHEN Iranian President Ali Akbar Hashemi-Rafsanjani declined to pay his respects at the mausoleum of Mustafa Kemal Atatürk, Turkey's secular founder, the Iranian leader was taken to the next best thing - the Atatürk Dam.

Inaugurated in October 1981, this huge rock-filled structure is more than just a sight for visiting heads of state. The Atatürk Dam is the most important project in Turkey. It is also the most costly. Designed by Turks, the dam was constructed by Turkish contractors and financed with

Turkish funds. Apart from the foreign suppliers' credits, the Turkish government budget bore the brunt of the \$4bn investment.

From an observation point high in the project's headquarters the main landmarks can be seen: the mammoth 189m high embankment; the eight

penstocks which carry the water to the power turbines housed below the reservoir stretching into the distance.

The statistics are impressive. The dam's 189m high clay core, with rock-filled wall, will impound a volume of 48.7bn cubic metres of water, making it the fifth largest dam in the world.

The design is said to be able to withstand an earthquake measuring 8 on the Richter scale. "It would take a nuclear bomb to dent it," said Mr Ferruh Anik of DSI, the state hydraulics department, during the Gulf War when asked about his fears that Iraq might attack the site.

When completed, the dam's total installed capacity from eight Swiss-built turbines will produce 2,400MW, with generating capacity of 9bn kilowatt hours - almost half Turkey's current hydro output. The reservoir will provide irrigation for about 730,000 hectares, with the first 40,000ha scheduled to come into operation next summer.

The system comprises a twin bore 24.6km tunnel which will take water from the reservoir to irrigate the Harran and Mardin Ceylanpinar plains. This will make it the second largest single source irrigation scheme in the world, and it will increase Turkey's irrigated

land by a third. The value of the food surpluses resulting from such large-scale irrigated farming is estimated at \$5bn.

Since 1983 the government has spent TL11,100bn (\$1.6bn) constructing the dam, and a further TL5,600bn on electro-mechanical equipment. The completed cost is projected at almost half of what has so far been spent on the South East Anatolian Project as a whole. President Turgut Ozal once claimed that earnings from the electricity revenues from the Atatürk Dam would repay the cost of installing the irrigation network within four years.

According to Mr Anik, it still requires two or three good years with heavy snows to fill the dam to the required maximum elevation of 563 metres. But at a height of 563m the twin Ufa tunnels come into play. Depending on the next year's snow-melt, this could be as early as next summer.

Officials say there is even an option to raise the maximum water level further, although this would involve additional flooding, taking more land out of cultivation. It would also increase evaporation - involving, as it would, an increase in surface area.

According to initial calculations, the current water level of the reservoir, at an elevation of 507m, should have been too

low for power generation to begin.

However, Mr Olcay Unver, head of the Gap authority, revealed there had been a few last-minute adjustments to allow Mr Süleyman Demirel, the prime minister, and his countless guests, to witness tomorrow the first two power units come into operation.

"There have been times when we have squeezed the government, and times when the government has squeezed us. But there were no serious delays. That's the real achievement," says Mr Asaf Güven of Ata-Insaat, the main contractor for the dam.

Ata-Insaat, a consortium of three Turkish contractors, was formed specially to bid for the dam construction work, winning the tender largely through a cunning financing package.

"The only demand we made was that a foreign exchange portion should be paid in advance to buy the machinery," says Mr Güven. With the government in agreement Ata-Insaat used a \$200m credit, including a US Eximbank loan of \$110m, to import US Caterpillars to start the site clearance.

From the start, many economists have contested the financial good sense of such a colossal undertaking. Gap, as a



Atatürk Dam: taking the lion's share of the Gap's expenditure

whole, is said by officials to consume \$2m a day, with the Atatürk development taking the lion's share. Some economists estimate that these expenditures account for one third of Turkey's 70 per cent inflation rate.

Mr Güven takes a different view. "When the full electricity capacity is in operation, the government will earn between \$900m and \$900m every year, while still offering the consumer power at three cents per kilowatt hour. That's extremely cheap."

Asa Brown Boveri supplied the eight turbines - which each comprise 700 tonnes of generator rotor. For each turbine there are three transformers - supplied by Brown Boveri before the company joined the Swedish Asea.

The dam is also a remarkable achievement for home-grown Turkish engineering.

The design and civil works, done by Ata-Insaat, have given the company invaluable experience. Mr Anik, head of DSI, says the original plans made no provision for the difficult task of closing off the bottom outlet, to allow the water level to rise sufficiently to cover the turbines. If the job had not been handled correctly, it could have created what engineers call a vortex, putting the base of the dam under dangerous pressure.

With its task all but complete, Ata-Insaat now has its sights on contracts further afield - particularly, it says, in the former Soviet states, where there is a growing demand for power plants.

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GAP

A LANDMARK IN PROGRESS



The Euphrates and the Tigris, two rivers that will soon irrigate Upper Mesopotamia, the "Fertile Crescent" of ancient history.

The Southeastern Anatolia Project (GAP) will utilize the water and land resources of Southeast Anatolia, a region covering an area twice the size of the Netherlands and with a population of 5.2 million.

GAP is one of the largest development projects in the world with 22 dams, 19 hydroelectric power plants and numerous irrigation schemes on the Euphrates and the Tigris.

When work is completed, 1.7 million hectares of land will be irrigated and 27 billion kilowatt-hours of energy will be produced annually. In addition, the dams will

ensure reliable water supplies downstream.

The project will provide 3.3 million more jobs nationwide and double the per capita income in the region.

GAP integrates activities in sectors such as agriculture, industry, transportation, housing, health care, education and tourism, thus contributing to the development of the region and Turkey as a whole.

Atatürk Dam and Hydroelectric Power Plant (HEPP) is the most important component of GAP, along with Şanlıurfa Irrigation Tunnels. Construction of the dam body is complete, the tunnels will soon go into service, and the Atatürk Dam HEPP will be inaugurated on July 25, 1992. The dam, among the largest in

the world, has an embankment volume of 84.5 million m³ and an installed capacity of 2,400 megawatts.

GAP is a great project that will improve the socio-economic life of the region and the country, and, with the opportunities it offers, has already attracted the attention of local and foreign investors.

GAP is a source of pride for Turkey on the way to taking her place in the new world order. It will change the course of history as a step towards peace, cooperation and prosperity in this part of the globe where three continents meet.



PRIME MINISTRY
SOUTHEASTERN ANATOLIA PROJECT
REGIONAL DEVELOPMENT ADMINISTRATION

TURKEY'S SOUTH EAST ANATOLIAN PROJECT 5

Already over 200 historic sites have been lost

Archaeologists race to save a crossroads

THE CAUSE of archaeology has never been uppermost in the minds of the Turkish engineers who drew up plans to flood the Euphrates valley. There are few signs that things will be any different when it comes to the Tigris.

The race is on to save what is, in archaeological terms, a laboratory: a crossroads of some great civilisations of the world - from the Assyrian and Persians, Commageneans, Romans, Abbasids of Aleppo, the Byzantines and the Seljuk Turks.

Already, as many as 210 documented sites on the Euphrates have been lost since the Keban, Karakaya and Atatürk dams were filled; perhaps many more.

In 1977, in a rush to beat the deadline, Ankara's Middle East Technical University conducted a survey of the affected areas, on the basis of which local and foreign archaeologists were invited to choose one site to excavate.

One example was Samosat, a massive Roman legionary base and the iron age capital of the region which is now inundated by the Atatürk reservoir.

The birthplace of the Roman writer Lucian, Samosat is dated to the first half of the third century BC. It is mentioned by Pliny, by Strabo, and in the histories of Procopius. It is believed to be the capital of the late Hittite Kingdom known as Kummukku; it was also the capital of the Commagene Kingdom. It was besieged by Mark Antony, and later Vespasian made it a Roman province. "Surface evidence indicates the Samosat mound was occupied almost continuously from the beginning of the Chalcolithic period to the present day," the report stated.

Professor Halef Cembel of Istanbul University says that Samosat was probably the most important historical and archaeological site in the region.

Today she is campaigning to save Nevali Cori, near Urfa, where a joint dig with Heidelberg University has discovered

a 7th century mosaic, which is slowly being covered as the Atatürk reservoir advances. "This is one of the two earliest mosaic floors in the world; the authorities should allow the waters to recede to enable us to move the mosaic," Professor Cembel says.

On the Tigris, things are potentially worse. "There has been no survey done," she

On the Tigris, things are potentially worse

says. "That story is even more sad because we don't know what we are losing if the area is flooded."

After five years campaigning, Prof Olus Arık of Ankara University has just received a \$10,000 budget direct from the Gap authority to excavate Hasankeyf, a late Roman frontier camp, at the crossroads of "three different worlds - the Asiatic, Mesopotamian, and

Byzantine." This is three times the size of normal excavation funds approved by the culture ministry, but is still barely enough to make an impact on a site more extensive than Ephesus.

Today Hasankeyf faces the fate of so many of the sites in the Tigris and Euphrates valley.

According to the Gap master plan, the Ilisu dam near Midyat is projected to cover the area within nine years of the construction starting. "Only the top of the highest minaret might still be visible," says the professor.

Scrapping the dam is probably unlikely, given its importance in the overall Gap master plan. But Prof Arık remains optimistic that the authorities may give him a reprieve, at least to be able to survey the site properly.

"I hope they will cancel it, or at least alter the plans. My argument has always been that Turkey shouldn't sacrifice 2,000 years of history for some kilowatt hours of energy."

In the light of other large-scale projects, the environmental issue is critical

Future hangs on guesswork

PROFESSOR Osman Tekinel, of Çukurova University, likes to put on a slide show for his visitors: a compendium of images of apricots the size of peaches, and bees undergoing the discomfort of artificial insemination.

Perhaps the most alarming is the one of the dessicated white soils of Turkey's south-east. It reveals, as the professor put it: "what happens if we get the irrigation wrong".

Today the Gap project provides a range of puzzles for a whole range of Turkish scientists, from soil engineers to ecologists, hydrologists, even - it seems - bee experts.

The area was, after all, part of the 'Fertile Crescent' in ancient times. Professor Tekinel and other members of the Agriculture faculty at Çukurova University are in little doubt that it can be part of it again. But no one underestimates the challenges.

The environmental issue is of urgent concern, particularly in light of the experience of other large-scale irrigation projects - the most notorious example being the Soviet Aral Sea development.

In the Gap region, humidity levels alone are expected to tri-



'Unless the farmers are taught the new irrigated farming methods, problems of salinity could easily arise'

ple over a period of 25 years, as a result of evaporation once the irrigation canals are filled. What effect this will have on

the micro-climate one can only guess at. Increased pesticide and fertiliser used on such soils will also result in higher pollution levels - affecting, in turn, the water sources.

To assess the environmental impact of the expected industrialisation is a job for the future. Today it is the Gap authority's task to install a irrigation system.

Surface irrigation currently looks like the chosen system, particularly if - as seems likely - the farmers choose to grow cotton. But surface irrigation consumes more water than sprinkler or drip methods. Drip, for example, is estimated to save 50 per cent of the water, and adds 30 per cent to the yield.

Surface systems could also prove even more of a problem for the soils, as salt deposits increase with evaporation. With the low precipitation, the water table is currently at around 135 metres. However, during the irrigation season, there is normally ground water much closer to the surface, where there is an impervious clay band. If excessive irrigation acts to raise the water

level, this will add to the salinity problems in the critical area of the plant's roots.

At a 30 hectare research station in the Harran plain the university is experimenting on soil and seed types, planting and rotation patterns, and different water uses. Professor Tekinel, like many Turks working on the Gap project, remains optimistic.

"We have the world's largest wheat experiment - 110 varieties."

There are also 110 varieties of strawberries, mulched under plastic sheeting. "He didn't believe we could do it, 12.8 tonnes of maize in one hectare," he says, chalking up the name of the "doubting Thomas" German professor on the lecture room blackboard.

Some of his colleagues are more worried. "The changes to the natural environment could be disastrous. We have to be very careful," says Professor Ural Dinc, director of the remote sensing unit at Çukurova.

Professor Dinc is conducting a detailed soil survey of the region, half of which has already been mapped using sat-

ellite imagery. It will be too late, he says, once the land comes under cultivation. His research will feed into policy decisions on crop patterns.

"This is less important for annual crops, where farmers will be given a selection of five or six different types. But for fruit trees it is critical to match the soil types."

Professor Dinc's other concern is the impact of mechanisation, as farmers start to use tractors and other heavy harvesting machinery. His research is looking at the effect of compact soils, and on the disturbance associated with mechanisation.

But both professors agree on the most important thing, extension skills. Unless the farmers are taught the new irrigated farming methods, the problems of salinity could easily arise. Studies in the Çukurova irrigated scheme show that farmers believe the more water applied the better the yield.

Clearly one question is the pricing policy for the water. But - as Professor Dinc says - "that is a matter for the politicians".

Land reform is seen as crucial to the long-term health of the Gap

The landless need help

THE *aghas*, or feudal landlords, of the south-east region have their minds set on one subject these days: land reform.

If a less immediate problem, the issue is seen by many economists as critical for the long-term health of the Gap project. The question is, what sort of land reform?

Today, more than a quarter of the cultivated land is owned by less than 1 per cent of the region's farmers. On the other hand, 61 per cent of the farmers, or about 150,000 families, own holdings of less than 5ha.

A pilot project has just been started in the Sanliurfa region, to redistribute government land to landless farmers. To

date some 10,000ha of government land has been given to landless farmers. "It's the landless farmers we want to help," says Mr Hürrman Ocaklı, vice-president of the Gap authority in Ankara.

In the 1970s, under socialist legislation passed by Mr Bulent Ecevit's government, land was expropriated from the *aghas* and given to poor farmers. In 1980, following the military coup, the law was overturned. According to figures from the Gap authority, more than 10,000ha has been returned to the original owners.

Today's government seems attracted to reform less as a vehicle to achieve more equita-

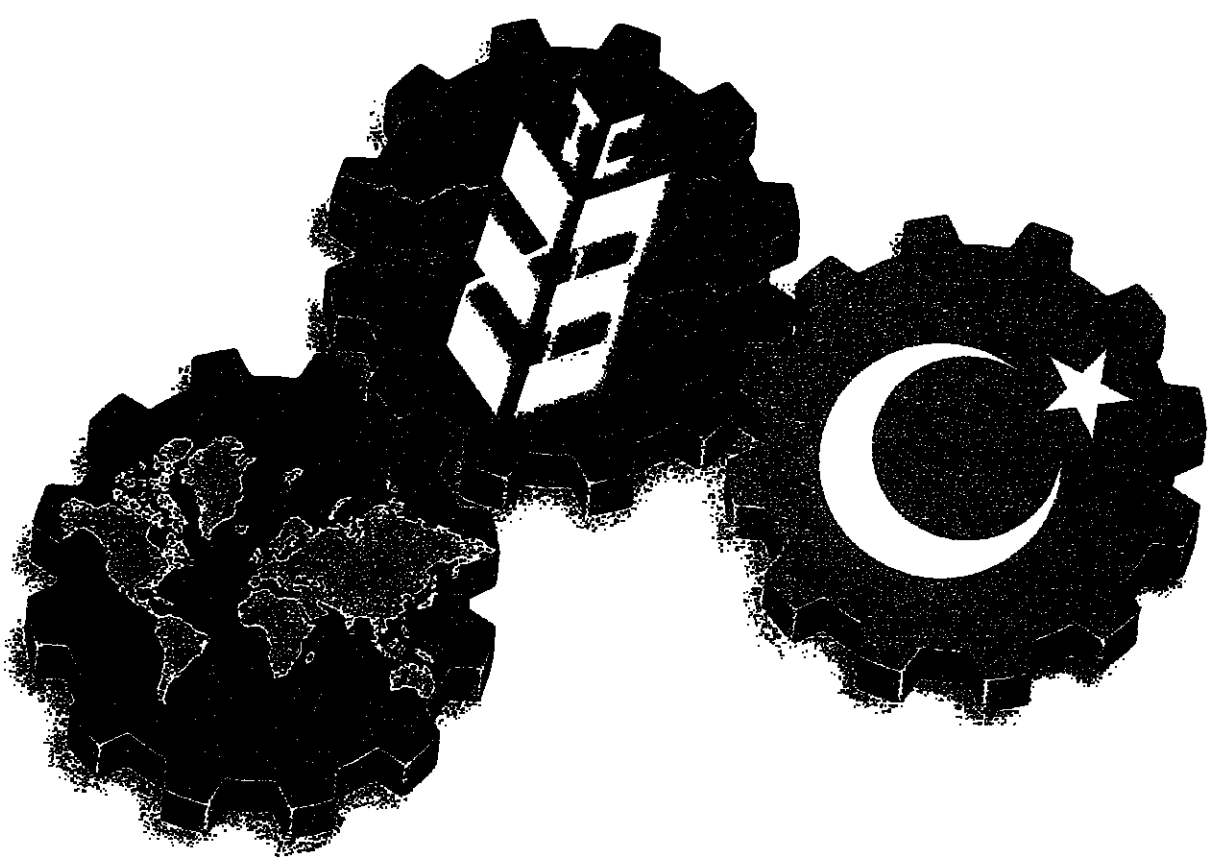
ble land distribution than as a way to improve efficiencies. In a region where the patchwork of the small farms serves to reduce productivity levels.

A pilot project in the Harran plain has been started, aimed at consolidating plots. Many of the region's farmers have scattered allotments, too small to achieve economies of scale - a product of the local inheritance practices, where farms are divided up between the sons.

Officials have set an optimum land plot at around 4ha for first class land and 6ha for the third grade farm. Under the project, they have set a maximum land holding of 60ha for any one plot. Since 1983 in the Harran land

reform area, land sales have been prohibited without government permission. This is partly to prevent alternative land use in the planned irrigation area, and to discourage the large agricultural combines from buying out smallholders.

Ironically, over the long term the master plan predicts that there will be a large-scale consolidation of land holdings, as mechanisation becomes more widespread, and as higher input costs force smaller landholders to sell up and head for the cities. Given the project's original aim to keep people on the farms, this might seem a contradiction. But, as Prof Tekinel sees it, "this is what happens when an area develops."



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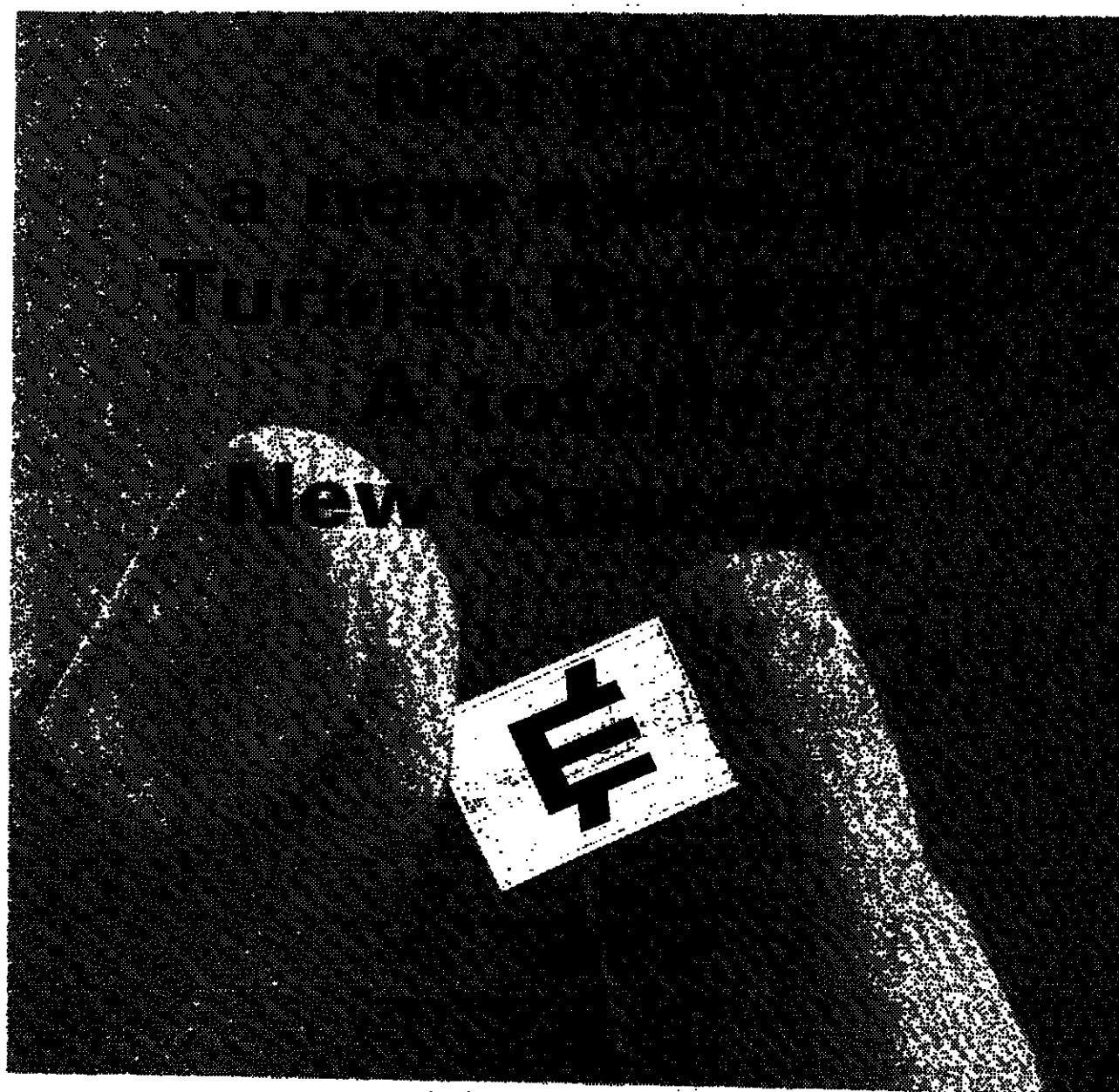
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MANAGEMENT

Lucy Kellaway meets Stuart Lipton at the village pump

Visionary with a wooden raincoat

MY OFFICE

If you visit the fifth floor of Landdown House in London's Berkeley Square you are in for a very special experience. The headquarters of Stanhope Properties is more than just another lavish office, fitted out in those far off days three years ago when money was no object.

Contrary to appearances, it is not an office at all. It is a village. Stuart Lipton, the head of the company and visionary of London's property market, explains that the corridor stretching from the reception area is actually a street. The place where you sit on stylish leather chairs, surveying the design magazines on the minimalist glass table, is no simple waiting area. "Our reception represents the heart of our little village. It is a soft place where visitors could talk to each other," he says.

The significance of every last detail has been thought out. What might seem a fussy mixture of

glass, tiles, steel, light wood, dark wood, stone and plaster is yet another concept of building itself, with all main materials represented.

To those who think of their places of work in terms of desks, chairs and secretaries, Lipton's chatter about warm feelings of offices may be difficult to understand. Yet Lipton thinks he "helps people to demystify buildings".

He has done that with many acclaimed new developments, including Broadgate in the City of London. His battle cry is about good design, about the need "to produce a building with a friendly disposition. The culture of the building should be such that people want to be there. It should be a place where people want to be."

In Stanhope's offices - almost empty on the afternoon I was there - this can either be done in the "street" or in the post room, which Lipton describes as a "very social area in which there are no formalities". The room, in which a couple of secretaries were chatting, also contains the coffee "station", which he says is "like the village centre".

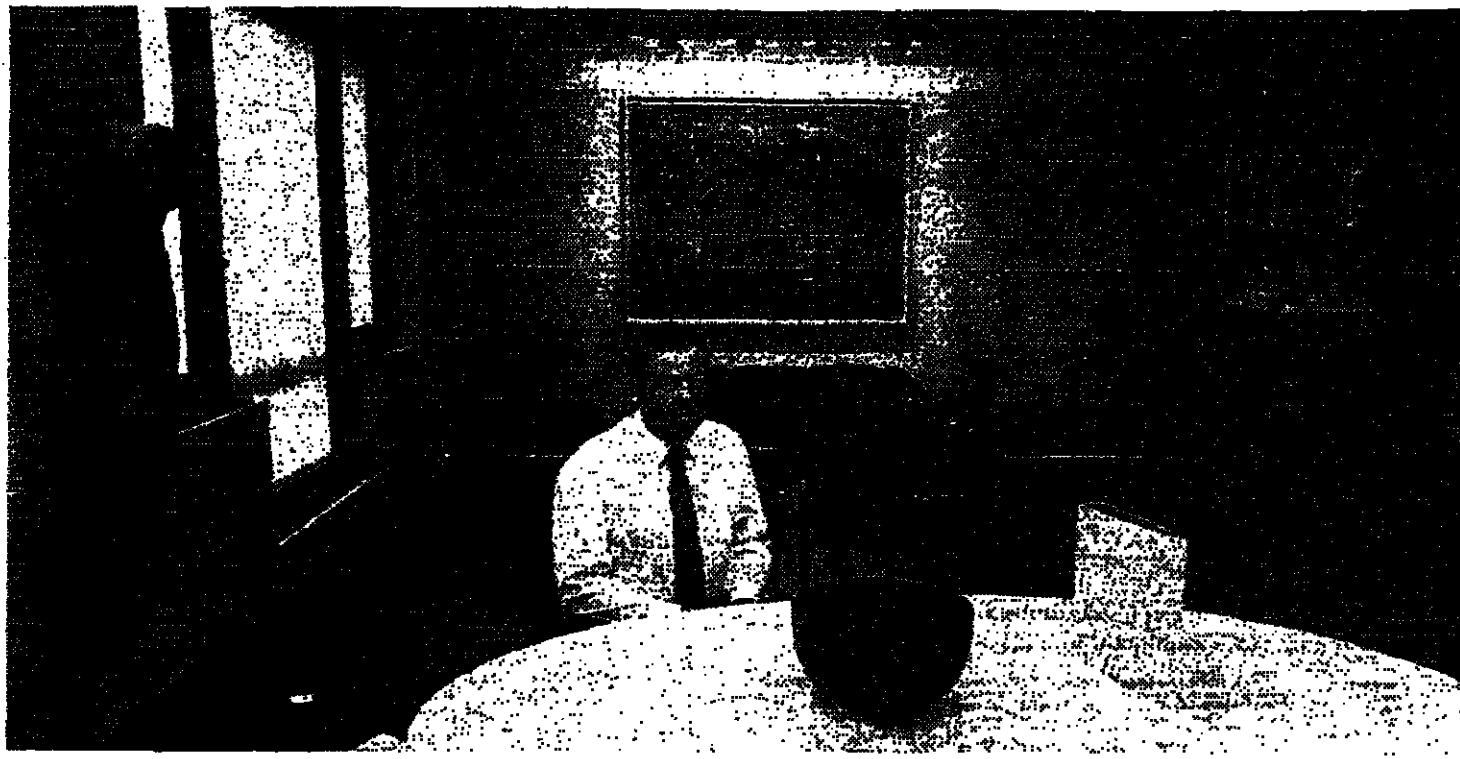
Unlike most villages, the Stanhope offices are crammed with

works of art. Lipton makes much of this: he is on the board of the Royal Academy, is a trustee of various modern art galleries and was involved in building the Sainsbury wing of the National Gallery. "Life is about art and architecture," he says.

The most striking piece in his own office (or "private realm" as he calls it) is a life-size raincoat and umbrella carved out of wood, hanging on one wall.

"Ninety per cent of the people who come in here go for the timber. It's because it's meaningful. We all like soft issues." A large Miro print hangs above his desk, and on the wall next door is a brown modern canvas, the details of which he has forgotten.

Everyone in the company has a piece of art or object in their offices, which they have selected from a collection chosen by Lipton. "I don't think art is a democratic business," he says. "It should be searching and demanding." Thus Lipton has chosen a large collection of abstract canvases, carpets to be hung on the wall, wooden bowls, and small model snooker tables.



Office culture: Stuart Lipton, surrounded by his idiosyncratic collection of art, sits at an oval marble table in his "private realm"

The art, he says, is an antidote for the computer screen. Lipton is such a believer in the computer that he has dispensed with paper in his office. There is no clutter among his objects; his stylish glass in-tray is almost empty.

His oval conference table has nothing on its grey marble surface save an ethnic copper bowl. The more comfortable area with swish leather chairs and sofas is equally

bare of paper, save a few design periodicals.

On every surface in the room is a telephone. This is another detail designed to make the visitor comfortable: "A lot of visitors get calls here, and they don't want the formality of talking at a chap's desk."

On the whole, Lipton is pleased with the general effect of the Stanhope offices, although he is a little sheepish about the size of his own

(the 300 sq ft, he estimates, is on the conservative side). Indeed, both the space and the heady rent paid strike an odd note with Lipton's emphasis on squeezing full value out of every square foot.

"The office is a bit dated," he admits, surveying the stark modernity. "If I was doing it again the room would be smaller, the meeting area would be in a different room, it would be more open plan."

Indeed, on his view of the future, he would be lucky to have an office at all. His new concept is that of an hotel, full of facilities and with employees checking in and out. Each worker would have an electronic card, which as they enter the building would assign to them a desk and a telephone number. At Stanhope, they would doubtless also be allocated for the day their own timber sculpture.

Nine months ago Pilkington, Europe's second-largest glass maker, shattered the illusions of many conservative insiders by becoming one of the first British companies to relocate the headquarters of its core business from the UK to the heart of Europe's incipient "single market". It announced that direction of the European part of its big flat and safety glass interests was being moved to a small unit in Brussels from its totem-like HQ on Mersey-side, deep in England's north-west.

At the same time it revealed a much-needed slashing of overheads: a net reduction of 250 in its 500-person corporate head office on Merseyside; 120 jobs were decentralised, leaving the HQ only 130-strong.

Yesterday, 24 hours after a sombre annual general meeting, it delivered another surprise: it is reinforcing in unexpected fashion the European structure it announced internally only a few months ago. From the start, Pilkington's task

Transparent move to European unity

Christopher Lorenz observes Pilkington's tricky balancing act in its new Brussels headquarters

In Brussels was a delicate managerial challenge: the creation of an integrated, European-minded operation out of a set of mainly nationalistic subsidiaries, notably its truculent German offshoot, Flachglas. The latter's minority shareholders were bought out only in 1989, after nine years of tension under majority British ownership. The situation was not helped by Flachglas's size: twice as large as Pilkington's equivalent glass operations in the UK.

Against this unpromising background, Pilkington embarked on the integration process with considerable diplomacy, while leaving no doubt who was now boss.

For a start, Brussels is an obviously neutral location. Then, between December and June, Pilk-

ington gradually outlined the tactical structure and staffing of the 35-person Brussels organisation, called "Flat and Safety Europe". After a lengthy gestation period, the office opened officially last week.

Under the chairmanship of Glen Nightingale, a main board director of the parent company - who also has responsibility for the group's North American flat and safety glass interests - five directors of market-orientated European "business lines" were created. Only one of the five men is British: the chief executive of the existing UK glass company who now also has the European mandate for basic glass. There is one Finn and three Germans, including the Flachglas board spokesman, who now also has

European responsibility for special glasses.

The nationality balance was given a slight tilt towards the British by the appointment of three English functional directors - for marketing, technology and finance.

Only two are based full-time in Brussels: the financial and marketing directors (the latter is an old hand and Nightingale's right-hand man). Nightingale expects the business line directors to be travelling for up to 70 per cent of their time, so he saw little point in uprooting them and their families. But, in addition to board meetings, he has declared a series of monthly "Brussels days", where everyone has to be there to mix informally.

Nightingale expects it to take up

to another two years for each national company to be integrated into the new European structure, under their respective business line directors. This is partly to avoid overloading the people concerned, but it is also because some of the national companies have not yet moved fully to a market-based structure allowing clearly defined responsibilities to be transferred to Brussels. Flachglas, in particular, is still converting from its typically German functional structure.

It is the complexity and intricacy of the European reorganisation which caused yesterday's surprise: the appointment under Nightingale of a full-time chief executive of Flat and Safety Europe, who will take up residence in Brussels from October.

Companies with more European experience may be surprised that Pilkington could have hoped to accomplish proper integration without someone in such a post. Nightingale may be a powerful character, but it was over-optimistic to expect him to drive the tricky integration process by spending just two days a week in Brussels.

With hindsight, he now realises that "the man to whom the business line directors report needs to be based in Brussels - to cause that to be the centre of things. It's no good having a visiting leader - he has to be on the ground."

There was a second surprise in yesterday's announcement - that the chief executive will not be a European, but a South African. 52-

year-old Brian Young. He has worked for Pilkington since 1967, mostly in Southern Africa, but for the past two years as chief executive of Pilkington Australia.

Again, the appointment has the benefit of neutrality, but some of the Germans may be discomfited by an Anglo-Saxon above them.

Nightingale admits there has been some "disquiet" that the business line directors will no longer, as originally planned, report straight to a main board director. But he says they know and respect Young.

The new man certainly faces a challenging task. Without submerging the national identities which have given Pilkington's constituent companies strong leadership in many of their markets - though not in southern Europe - he must exploit cross-frontier economies of scale much more effectively than over the past decade. Given all the sensitivities, that will create quite a thorny menu for him and his Brussels colleagues to master.

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REGISTRATION OF TENDERERS FOR ELECTROMECHANICAL PLANT AND TRANSMISSION LINE CONTRACTS

INTRODUCTION

The 'Muela Hydropower Project (MHP) is an integral part of the Lesotho Highlands Water Project. Once in operation in 1996, it will make Lesotho substantially self-sufficient in the generation of electricity. The construction of the Katse Dam and tunnels (which form part of the water transfer structures to the MHP) is fully underway. The Lesotho Highlands Development Authority (LHDA) is now commencing the implementation of the construction phase of the MHP.

INFORMATION PACKAGE

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An Information Package has been prepared to provide an introduction to the institutional framework and background of the 'Muela Hydropower Project, description of the general procurement procedures, details of the process of registration of tenders and details of works to be tendered. This will enable interested companies to initiate the process of forming bidding consortia and arranging financing.

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- Contract LHDA 135 - Transformers and 132kV Switchgear
- Contract LHDA 136 - 132kV Transmission Line and Substation Bays

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Requests for supply of the Information Package should be addressed to:

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EDUCATION FOR INDUSTRY

The FT proposes to publish this survey on September 22 1992. The weekday FT is read by 104,000 UK businessmen responsible for making personnel and training decisions who will show a particular interest in this survey. To reach this important audience and other decision makers worldwide, please contact:

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FT SURVEYS

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- The company employs a workforce of thirteen

For further details interested parties are invited to contact the Joint Administrative Receiver Mr Christopher Norman or his manager Mr Nick James

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TECHNOLOGY

WITH millions of dollars of sponsorship at stake, greed will have driven some competitors at this summer's Olympic Games to cheat by using banned substances. Given that the side-effects of such medicines can be fatal, some athletes may be literally dying to win.

After the Ben Johnson scandal at Seoul four years ago, when the Canadian sprinter was stripped of his 100m gold medal after testing positive for drugs, the International Olympic Committee's medical commission planned the largest programme ever to catch such cheats.

During the Olympics fortnight about 2,000 urine samples will be taken. Athletes will be tested randomly, as well as the first four finishers in each event. Each sample will then be analysed by a new laboratory specially built in Barcelona, with 75 staff working 24 hours a day.

The drugs for which the scientists will be looking fall into five classes. They are:

- Anabolic steroids. These are synthetic derivatives of the male hormone testosterone. They work by boosting ribonucleic acid and protein production, which in turn is converted into muscle. The additional muscle allows for faster recuperation between training, permitting longer and harder training.
- Stimulants used to invigorate the central nervous system, allowing the body to tolerate higher levels of pain-causing lactic acid created during exercise.

It is difficult not to conclude that a whole generation of athletics records is corrupt

- Beta-blockers which have a calming effect on heart rate and blood pressure by obstructing the receptors that absorb adrenalin, so reducing its impact. Competitors involved in archery and shooting are most likely to take them.
- Narcotics and analgesics which act as pain killers, allowing athletes to compete with injuries and reduce the risk of cramps.

- Diuretics. These remove water from the body and can be used by boxers to lose weight before a fight, or by all competitors to dilute urine in an effort to hide other prohibited drugs.

In addition, the laboratory will be looking for masking agents which hide the presence of other drugs.

Since the introduction of random sampling in 1986, the International Olympic Committee (IOC) believes it has had some success in reducing

Scientists compete with sportsmen to see who can detect and who can hide banned substances, says Paul Abrahams

Athletes who are dying for glory

abuse. In 1990, more than 71,000 samples were tested worldwide by the 21 laboratories accredited by the committee. Only 332 (1.31 per cent) proved positive compared with more than 2 per cent between 1987 and 1989.

Over the same period, athletics achievements have fallen. The results of the top 100 competitors in some events, particularly those involving women, have been disappointing.

In women's athletics, for example, performances in throwing competitions such as the discus, javelin and shot, as well as track events such as the 800m and 1,500m, have all fallen by as much as 5 per cent. It is difficult not to conclude that a whole generation of athletics records is corrupt.

But while such figures suggest increasingly stringent testing is beginning to have some effect, the potential rewards for successful athletes are so huge that there remains a constant battle between competitors, desperate to improve their performance artificially, and the scientists anxious to catch them.

In spite of the technology available, the authorities admit there remains a huge discrepancy between usage and detection.

A recent World Health Organisation survey concluded that as many as 20 per cent of athletes have used drugs to boost performance. The survey, which questioned athletes in Australia, Canada, Italy, the UK and US, showed that about six per cent had used stimulants, steroids or diuretics over the previous 12 months.

Detection has been complicated by the arrival of a new generation of molecules available to sportsmen and women who want to cheat. There is now little need for athletes to use easily detectable synthetic substances which are becoming obsolete. Instead they can use natural molecules already found in the body. So, if few athletes are tested positive over the next two weeks, it may not be a sign that the scientists are winning, but merely that athletes are becoming more sophisticated in their drug taking.

One of the natural substances is



erythropoietin, known as EPO, which is a natural hormone essential in the production of red blood cells. It is normally produced by the kidney but is also manufactured artificially by Amgen of California. By taking EPO, athletes boost the number of red blood cells that carry oxygen and so boost stamina.

Tests in Sweden by Bjorn Ekblom, professor of physiology at the Karolinska Institute, show that performance in endurance events can be improved by 10 per cent when using EPO. Another substance increasingly being used is natural testosterone which is found naturally in both men and women.

Detecting both testosterone and EPO poses problems for scientists. Old-style tests, which used to produce a simple response of either negative or positive, are no longer sufficient. The problem is not testing for them, since they are naturally present, but rather working out what the normal level should be. Test results are now the subject of acrimonious debate as scientists and lawyers dispute what represents a normal hormone balance.

When examining testosterone levels, the International Olympic Committee and International Amateur Athletics Federation have both decided to compare them with those of epitestosterone, another naturally occurring hormone related to testosterone production. If testosterone levels are six times those of

epitestosterone, the competitor has probably been taking the hormone.

One potential way of by-passing many present problems is to introduce tests on blood rather than urine. In theory blood should be easier to analyse. Sports administrators are investigating the possibility, but there are religious and cultural problems in implementation.

However, Michele Verroken, head of the doping control unit at the UK's Sports Council, warns that blood testing is no panacea. At present, scientists are used to dealing with waste products. With blood testing, they would have to look at a far greater number of intermediate products. She argues the results would be far from straightforward.

The efforts of scientists are hampered not only by new drugs but also by the failure of the relevant authorities to deal with the drugs problem adequately. Most experts believe testing during competitions is a waste of time because athletes are aware that they will be tested. This gives them time to stop taking the drugs and clean out their bodies.

The sports authorities are only beginning to come to grips with out-of-competition testing. However, not even this is always effective. Tests are often announced in advance, giving time for sportsmen to use a catheter to clean their bladder or for a woman to conceal a condom with clean urine.

At times there also appears to be a lack of political will from the sports federations. Germany's Karin Krabbe, the world champion for 100m and 200m, and Butch Reynolds, the American 400m world record holder, were banned by the International Amateur Athletic Federation, only for them to be reinstated by their national authorities.

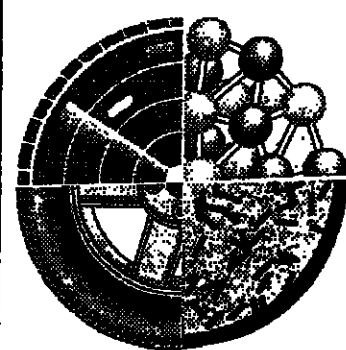
Michele Verroken says one of the main priorities is to close the loopholes in drug-testing procedures. Such loopholes have allowed competitors, such as Krabbe, to escape a four-year ban on a technicality.

Admittedly, testing is expensive. In the UK alone, the doping control programme cost more than £700,000 last year, a 60 per cent increase on the amount in 1988, the last Olympic year.

But doping costs more than money. The athletes who use drugs risk more than ban. They risk their lives. The West German heptathlete, Birgit Dressel, received more than 400 injections as she moved from 33rd to sixth in the world rankings. It took three days for her to die from toxic poisoning from the cocktail of drugs inside her body.

Drugs hurt not only competitors but sport, too. Drug abuse is only likely to disappear when society and sponsors place less emphasis on winning. And that is only likely to occur when the public picks its own addiction to sport.

Worth Watching · Paul Taylor



Airport X-rays put spotlight on crime

X-RAY machines used at airports for screening luggage are sophisticated but the video images which they produce are often so unclear that operators have difficulty interpreting them.

A new imaging system developed by a team at Nottingham Polytechnic, called SecureScan, uses computer image-processing techniques to enhance the X-ray picture. This enables the operator to see into black areas which might conceal a weapon and into light areas where drugs or explosives, including Semtex, might be hidden.

Because the £12,000 system bolts on to existing airport X-ray equipment, rather than replacing it, it is relatively cheap and quick to install. The Nottingham team developed the system on behalf of the UK Customs and Excise authorities. Nottingham Polytechnic: UK, 0602 486491.

System takes a fix on delays

A new type of airport radar system called a Precision Runway Monitor (PRM), developed by Allied-Signal of the US, could help reduce delays caused by bad weather by permitting aircraft to continue to land simultaneously on closely spaced runways.

PRM allows aircraft separation to be reduced safely because it provides increased accuracy and more frequent position updates by using electronic scan secondary surveillance radar. Allied-Signal's PRM uses electronic scanning to provide controllers with position updates twice a second, or 10 times faster than conventional radar.

Allied-Signal Aerospace: US, 310 512 1856.

Greasing the wheels of industry

Money may make the world go round, but it is grease that helps machine bearings turn. Conventional low-friction enhancers like graphite have long been used as lubricants, but they form layers of uncontrolled thickness and provide only temporary protection.

Instead, an innovative lubricating grease called Micro M22 changes the surface structure of metal by bonding a low-friction film just one molecule thick on to it. The film permanently reduces wear in metal bearings and enables them to run at higher loads, speeds and temperatures. The result is longer machine life, reduced maintenance costs, higher productivity and lower energy consumption.

Micro M22, developed by James Walker, the Surrey-based lubrication specialist, comprises a hydrocarbon surface modifier carried in a multi-purpose lithium-complex synthetic grease. Independent tests show that it reduces friction by 35 per cent over conventional lithium grease. James Walker: UK, 0483 757575.

Soft water scales new heights

Hard water containing high concentrations of calcium bicarbonate can lead to a build-up of calcium scale in household plumbing and water heating equipment, reducing pipe diameters and water heating efficiency of hot water appliances and central heating systems.

Most conventional water-softening treatments rely on adding chemicals but can create other problems by changing the chemical composition of the water and making it too soft. Now a French company called Rauh has developed a novel way to prevent scaling without using chemicals.

The Twin Master system uses electrical fields and magnetic or electro-magnetic impulses to prevent scaling. It helps to create free-moving calcium crystals that simply wash out of the tap. The company claims that the water retains its valuable mineral salts but costs less to heat and prolongs the life of household appliances and plumbing. Rauh: France, 47 09 36 72.

FT LAW REPORTS

Ship's post-bail arrest valid

THE PRINSENGRACHT Queen's Bench Division (Admiralty Court): Mr Justice Sheen: July 15 1992.

OWNERS of a ship against which a writ in rem has been issued submit to the court's Admiralty jurisdiction. If, before the writ is served, they voluntarily give bail for the purpose of avoiding the ship's arrest. And a subsequent arrest despite bail is valid if it was not vexatious or oppressive in that the plaintiffs believed it to be necessary to preserve the jurisdiction.

Mr Justice Sheen so held when dismissing an application by the defendant owners of Prinsengracht, to set aside the arrest of the ship by the plaintiff cargo-owners.

HIS LORDSHIP said a writ in rem was issued by the cargo-owners against Prinsengracht on April 15 1991.

It could not be served that year because she did not come within the jurisdiction.

In January 1992 it was anticipated that Prinsengracht would enter an English port.

On January 28 Clyde & Co, the cargo-owners' solicitors, wrote to Holmes Hardingham, solicitors for the shipowners, requesting security for the claim in the hope that the need to detain the vessel could be avoided. They enclosed a draft letter of undertaking for the shipowners' agreement, confirming that they agreed that claims should be subject to English law and to the exclusive jurisdiction of the High Court.

Holmes Hardingham responded by notifying Clyde & Co that a bail bond had been provided by the London Steamship Owners' Mutual Insurance Association.

By that bail bond the Association submitted to the jurisdiction of the court, and consented to execution if the shipowners failed to pay any sum adjudged against them.

On January 29 Holmes Hardingham, without waiting for the writ to be served on the ship, acknowledged issue on behalf of the shipowners.

If the shipowners wished to take part in the proceedings, they were entitled to do so by

virtue of Order 75 rule 3(b) of the Rules of the Supreme Court. The rule provided that a defendant to an action in rem in which the writ had not been served "may, if he desires to take part in the proceedings, acknowledge the issue of the writ".

There was nothing new in a defendant waiving the necessity of service. He could enter an appearance as soon as he heard the writ had been issued, although it had not been served.

At about 10.45am on January 29, an assistant solicitor for the shipowners attended the Admiralty and Commercial Registry with a bail bond in the correct form, and it was accepted for filing.

The next person at the counter was a clerk from Clyde & Co, with the documents necessary to effect an arrest.

The Admiralty Marshal phoned Clyde & Co and asked if they wished to go ahead with the arrest despite the fact that a bail bond had been filed.

They said yes. At 11.10am, the Marshal phoned HM Customs at Immingham. Prinsengracht was arrested at 11.40am.

Mr Teare for the shipowners acknowledged that if Clyde & Co had reached the Admiralty Registry before Holmes Hardingham, the court would have had jurisdiction.

He submitted that if a ship was arrested and then released a few minutes later when bail was given, the court had jurisdiction; but if bail was lodged a few minutes before arrest, the court did not have jurisdiction.

He said that followed from the Court of Appeal decision in *the Deichland* [1990] QB 361.

Mr Kendrick for the cargo-owners contended that the shipowners had voluntarily submitted to the jurisdiction, and that the cargo-owners had shown good and sufficient reason for the arrest even though a bail bond was given.

The first question was whether the shipowners had voluntarily submitted to the jurisdiction.

The writ was a writ in rem addressed to the owners and/or demise charterers of Prinsengracht. The claim was within the High Court's Admiralty jurisdiction.

An opportunity to serve that writ might never have arisen. The shipowners took the vol-

untary step of acknowledging issue of the writ.

They thereby became party to the action which, from that moment, became *in personam* as well as *in rem*.

By acknowledging issue of the writ, the shipowners voluntarily submitted to the jurisdiction because they "desired to take part in the proceedings".

Their voluntary act in acknowledging issue of the writ at a time when no action by them was called for because the writ had not been served, was the clearest submission to the jurisdiction.

The next question was as to the nature of bail. *D.R. Thomas on Maritime Liens*, p.228 said bail was not a guarantee to the plaintiff, but an undertaking to the court, and might therefore only be given following appearance in the action. It said it followed that "where bail is provided there is on the part of the res owner a concurrent submission of his personal liability beyond the value of the res".

That statement was adopted. It accorded with what had always been the practice of the court, and was reflected in RSC Order 75 rule 6 which provided that a person entering a caveat against arrest must acknowledge service and give bail or pay into court.

In *the Deichland* the shipowners' club had given a letter of guarantee but had not agreed to submit to the jurisdiction. The ship had been served but not arrested.

The court held that the jurisdiction given to it by Article 7 of the 1962 Arrest Convention was only preserved by Article 57 of the 1968 Jurisdiction and Judgments Convention as relating to a "particular matter", if there was an arrest. But that did not rule out jurisdiction by express agreement (see *the Deichland*, 385 (9) or by submission to the jurisdiction (382 (1)).

Contractual security might be given without submitting or agreeing to submit to the jurisdiction, as in *the Deichland*.

But bail could not be given without submitting to the jurisdiction.

There was no reference to that in *the Deichland* because it was not relevant.

It would be absurd and it would bring the law into disrepute if a defendant could procure a bail bond in which there was a solemn undertaking to

satisfy judgment, and then say to the plaintiff "you cannot obtain judgment because you cannot arrest my ship and I have not submitted to the jurisdiction".

That was not the effect of the decision in *the Deichland*.

The shipowners, by acknowledging issue of the writ, had shown their desire to take part in the proceedings. They were free to do so. They had submitted to the jurisdiction and the motion must fail.

In case a higher court held that the shipowners had not submitted to the jurisdiction, the next question was whether the arrest was valid.

Mr Teare submitted that on provision of bail the ship was released from the action and could not be arrested. He relied on *Dr Lushington's judgment in The Wild Ranger* (1863) *Br and L* 94, 97 - "bail given for a ship in any action is a substitute for the ship".

It was held in *the Arctic Star*, February 1983, CA that the rule that bail represented the ship and that she should be free from further arrest on the same claim, was viewed in the light of whether it was oppressive and vexatious to re-arrest.

In the present case there had only been one arrest, which lasted less than a day.

It was not vexatious or oppressive. The ship was arrested solely because the shipowners declined to agree expressly to submit to the jurisdiction, and because it was thought *the Deichland* decision might have made it necessary to arrest her though bail had been given.

In looking after the cargo-owners' interests, it was natural for Clyde & Co to make sure they did everything necessary. If arrest was necessary to preserve the jurisdiction, it could not be wrongful.

If contrary to the court's view bail could be given without submitting to the jurisdiction, and it remained necessary for the cargo-owners to arrest the ship, that arrest could not be unlawful.

The motion was dismissed. *For the cargo-owners: Dominic Kendrick (Clyde & Co).*

For the shipowners: Nigel Teare QC and Simon Koendal (Holmes Hardingham).

Rachel Davies

Barrister

PEOPLE

Jones to find business for Swedish market



Lynton Jones, the former diplomat who founded the London outpost of Nasdaq, is on the move again. He has been appointed chief executive of OM London, the UK arm of Sweden's fast-growing electronic options and futures exchange.

Olaf Stenhammar, who founded OM seven years ago on his return from Chicago's trading pits, is keen to increase the amount of international business done through OM London, which, along with OM Stockholm, operates as an exchange and clearing operation.

The London operation has been hard hit by the recent abolition of Swedish turnover

taxes which meant that roughly 40 per cent of OM London's volume has moved back to Sweden.

Jones, 47, who was head of public affairs at the London Stock Exchange before he joined Nasdaq, has been given the job of finding new business.

OM London, which has a staff of over 20, lists options and futures contracts on Swedish stocks as well as the Swedish OMX stock market index. A separate clearing service is offered for interbank trading in interest rate futures and in options and futures on the LDC index.

However, Jones' appointment suggests that OM is keen to broaden its base. There is

nothing, for instance, to stop it launching new products which will compete with those on more established exchanges.

As a private sector operation - OM's shares are quoted on the Swedish stock exchange - OM is able to make decisions about new products far more quickly than some of its more bureaucratic competitors.

However, it is coming close to outgrowing its Swedish domestic market and needs to develop new areas of business if it is to sustain its growth.

In his last annual report Stenhammar says that OM's international operations are "naturally not without risks" but notes that "if we succeed, we can create something really big".

William Fulton, former chief executive of Lesney Corporation and managing director of Avesco, is also joining the London Bridge Finance board, along with Campbell Dunform, chairman of Trade Adia Financial Services, both as non-executives.

Peter Handley, previously a director of Trade Indemnity, has been appointed general manager.

Fenny Hughes (above left) has been appointed president of COCA-COLA Great Britain and Ireland and a vice-president of Coca-Cola International. She was

previously commercial director of Coca-Cola & Schweppes Beverages.

Doreen Boulding (below right), who has been general manager of Belgrave Sheraton and the Halkin Hotel, has been appointed general manager of the Conrad Hotel in Chelsea Harbour, part of the international subsidiary of HILTON HOTELS.

William Dunn, finance director, has been appointed md of the OLIVER GROUP and John Chapman, services director, becomes retail operations director.

Kenneth Wilson, formerly president and ceo of Cardis Corporation, has been appointed president and ceo of GKN PARTS INDUSTRIES Corporation, based in Memphis, Tennessee.

Gerald Hammond, a former works director with GKN, has been appointed md of BAUER & SCHAURTE.

Stevenson takes on Takeovers

Dennis Stevenson, the violin-playing chairman of consultants SRU, continues to climb the establishment ladder. The Governor of the Bank of England has appointed him to be an independent member of the City Panel on Takeovers and Mergers.

Stevenson, 47, who founded the Specialist Research Unit in 1972, is perhaps less well known than one of SRU's other co-founders, Peter Wallis, the sociologist who invented the Sloane Ranger tag. However, of SRU's three founding partners

- the other is Colin Fisher - Stevenson is credited with having the best access to the boardrooms of SRU's blue chip clients. SRU, a market research-based strategic consultancy, employs 45 staff.

Apart from being chairman of the Trustees of the Tate Gallery, Stevenson sits on several boards, including Pearson (owner of the FT), Mampower Inc, Thames Television and J Rothschild Assurance. As a non-executive director he is probably best remembered for standing up to Tony Berry, the

founder of Blue Arrow, during the infamous Blue Arrow affair.

Stevenson, who was just 26 when he was given his first public job - the chairmanship of The Peterlee and Aycliffe New Town Development Panel - replaces Sir Austin Pearce on the Takeover Panel.

Sir Adrian Cadbury and Professor Robert Jack are the two other lay members of the Panel and the Bank of England says that his appointment will reinforce the industrial representation on the Panel.



Fenny Hughes (above left) has been appointed president of COCA-COLA Great Britain and Ireland and a vice-president of Coca-Cola International. She was

Ballet

Alvin Ailey Dance Company

Clement Crisp

AFTER 30 years *Revelations* is still there. When we first saw the Alvin Ailey Dance Company in the Sixties, *Revelations* won our hearts. Ailey's response to the spirituals which are his musical text, to the radiant faith and urgent doubts of black religious experience, had - and still has - a stunning directness.

The arms raised to the sky in supplication or joy; the sense of delight combined with reverence in the scenes of baptism, as white-clad figures wade through the waters; the contrast, as the work ends, between an awareness of sin and the gospel fervour of a congregation of women with their floppy hats, palm fans and long yellow dresses, are unerringly aimed at our emotions, and unerringly touch them.

It is dance reaching out to its public on the most basic, and most arduous, terms. But for all its stylistic polish and theatrical astuteness - every cliché

brightly burnished - it speaks profoundly about black America's faith. And it remains central to what Ailey sought in his American Dance Theatre, in giving the broadest expression to popular dance and a people's identity.

Returned to London after 17 years, with a new generation of dancers (and with Ailey's star, Judith Jamison, as director) the company knows it is still loved here.

It responded in its opening programme, which I saw on Wednesday at the Coliseum, with that open-hearted, physically eager manner we have always associated with Ailey's artists.

How good to see Dudley Williams, the company's senior principal, masterfully as ever in his control of "I want to be ready" in *Revelations*, his body tautly responsive to the song's plea for redemption.

How good, too, to find three men - Dwight Roden, Desmond Richardson, Troy Powell - able to fly with the

best through "Sinner Man" in this same work, movement given a whip-lash sharpness and speed.

Technically, the company looks fine, frank in its delight in performing *Revelations*. Would that the other pieces in this first programme offered the dancers any sort of artistic challenge, other than that of selling them to a receptive audience.

Donald McKayle's *District Storyville*, which dates from 1962, purports to deal with the emergence of jazz from New Orleans' bordellos and funeral music.

It amounts to a sequence of scenes that are no more than garish post-cards. Mourners strut; tarts flaunt; a bed serves as a trampoline for lovers, and we see a few desultory bumps and grinds, those hallowed gyrations of burlesque strip-tease. It is superficial, superficially busy, and I would have thought, far too patronising in its pursuit of quaintness.

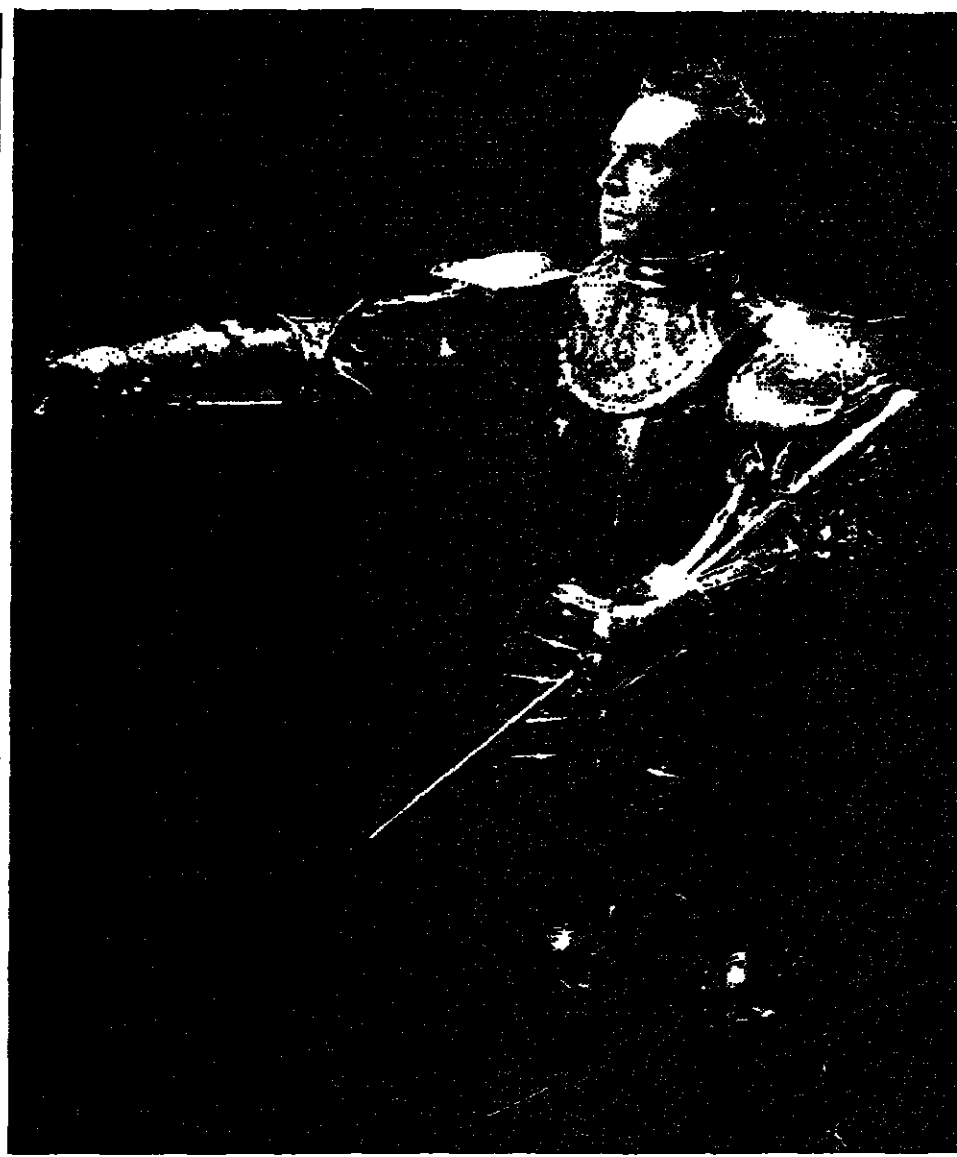
Everyone works very hard, not least the London Gala Orchestra which has a high old time with a raucous score. Marilyn Banks, as one of the soiled doves in the bordello, has the smile and the zippy grace of Josephine Baker, and is adorable.

The remaining piece is Donald Byrd's recent *Dance at the Gym*. Four girls and four boys meet, and finally unite, to a tiresome and clanking accompaniment.

The movement proposes an artificial sexiness, and the dancers are trapped in unconvincing routines that have little dramatic or emotional power; not even the Ailey dancers' skills can make it seem anything more than an expense of spirit in a waste of shame.

Happily, there is *Revelations* to follow, and the company thereby reasserts its identity.

The Alvin Ailey American Dance Theatre is at the London Coliseum, (071) 240 5246, until August 1. Programme changes on Monday July 27.



Jonathan Hyde in the title role: an unspeakable part in an unspeakable play

Royal Shakespeare Company, Barbican

Columbus

AS the song has it: They all laughed at Christopher Columbus when he said the world was round. They all laughed at Wilbur and his brother when they said that man could fly. There are very few laughs in Richard Nelson's play *Columbus* at the Barbican. Very few laughs either. Nothing indeed but encircling gloom, which lasts for 3½ hours. Has the Royal Shakespeare Company really thought about what it is doing?

Nelson is an American playwright who has written for the RSC before. Some people will remember his *Two Shakespearean Actors*. His *Columbus*, performed on the main Barbican stage, is a disaster. We should be clear why.

No one is going reasonably to object about whether his version is historically accurate. After all, there is poetic licence. The only test is whether it stands up as a play. I can think of no single criterion on which it does - cer-

tainly not on this stage and at this length.

The Nelson thesis is that Columbus was a snob and a creep. Possibly he was, though it would help to explore the theme, not just proclaim it. This *Columbus* is first seen getting out of bed with his mistress who appears washing her legs.

As *Columbus* is promoted in the hierarchy, he drops the mistress because, he says, it would not do for a member of the nobility to consort with a

peasant. His characterisation as totally obnoxious continues throughout. Columbus is nasty to anyone who ever helped him.

There are no compensations. The language is appallingly stilted. When Columbus says he is the Admiral of the Ocean Sea, he might as well be mimicking a line from Gilbert and Sullivan about the Queen's Navy. There is a sequence about a pornographic dream which ends with a touch of Brighton pier: "We won't have beans for supper again," and some tougher garbage about defecating at sea.

Even in the supposedly more serious parts, the language fails to take off. When there is near-mutiny in the fleet about Columbus's lack of leadership, someone remarks: "I had hoped that we could settle this with some dignity." When they pass a volcano, Columbus comments: "I saw the volcano in Sicily when it erupted. It went on for days. You could read by the light."

The sets, and this is a remarkable comment on the Barbican of all places, are almost uniformly dreadful. Signs go up periodically to indicate the changes in time: for instance, "Just off the Canaries, late August 1492", then again "later". It looks like Buxton station. The officers in their cabins look like amateur sailors on a day out off Essex.

It is not remotely funny, or indeed particularly relevant, that Columbus thinks he is going to Japan. The only part that develops is that of Pulgar, a once wealthy landowner who is reduced to becoming Columbus's secretary. It is well played by Philip Voss.

It would be unfair to criticise Jonathan Hyde as Columbus; it is just an unspeakable part in an unspeakable play. Jane Gurnett as the mistress has the misfortune (or perhaps the good luck) of disappearing early on.

Does all this matter? Yes. Here is the RSC using some of the same stage devices it deploys so gloriously in *Henry IV*, and throwing them away on such a text. It is a terrible come-down. The best thing to do about John Caird's production is to forget it.

Malcolm Rutherford

In repertory at the Barbican Theatre (071) 638 8891

Furniture/Susan Moore

English wood, isn't it good?

THERE is something heart-breaking about works of art that exhibit a rare feeling for materials, are meticulously designed and superbly crafted, but which are, nonetheless, ugly.

That fate is particularly cruel for much of the furniture produced by John Makepeace, for Makepeace is not only a virtuoso craftsman but a visionary. He has made a significant contribution to perpetuating the arts and crafts tradition in Britain and to developing the neglected resources of native woodlands.

In 1976, Makepeace bought Parnham, an idyllic but dilapidated Elizabethan manor house in Dorset. It gave him space in which to set up alongside his own well-established workshop a much-needed residential school for craftsmen in wood.

The school's two-year courses provide practical instruction in craft and design skills and essential business management for those wishing to set up their own furniture workshops. Moreover, Parnham's restored interiors allowed him the opportunity of proving - as the Italians had already demonstrated - that the finest contemporary work could look well in a traditional setting.

The Parnham Trust, the educational charity established to administer the school, embarked on a second pioneering venture in 1983, purchasing 350 acres of neglected woodland from the Forestry Commission at nearby Hooke Park.

practice, and to regenerate the rural economy.

The college building itself is a light and ingenious construction using forestry products which are normally wasted - notably roundwood thinnings which represent up to 50 per cent of a forest's annual crop. At present, 90 per cent of all wood products in this country are imported - to the tune of some £50m a year. It is projected that over the next decade, 375,000 acres of under-exploited British forestry will become redundant.

This year marks the 30th anniversary of the founding of the John Makepeace Workshop, and 15 years of The Parnham Trust and Parnham College.

To celebrate, Sotheby's in London is playing host to an exhibition which is at once a retrospective of Makepeace commissions and prototypes, a showcase for both Parnham alumni and the class of '92, and an introduction to the work of Hooke Park.

It is unfortunate that the first Makepeace exhibit we encounter is the recent "Erudition" chair with raised book-rests at the end of each arm. Made out of yew-wood, burr elm and leather, it looks squat, heavy and decidedly not user-friendly.

The second piece is the hefty "Liberty" dining table with its oak-shaped leaves and supports like tree trunks, sur-

rounded by a suite of ill-proportioned turned chairs.

Almost everything else here reflects far more favourably on Makepeace's formal inventiveness and imaginative use - and treatment - of wood.

Many items exult in the sheer beauty of their materials. There is the glorious slab of burr elm used for the dining table designed for the late Robert Bolt's medieval manor house.

Burr oak and elm weathered like stone are employed for an altar-like serving and storage unit for a Cyprus house. We find oak ferrous-washed and polished with a lime wax to interesting effect, or overlapping oysters of mulberry, gilded beneath.

There are arresting combinations too. The "Mitre" chair, with its clean, sinuous Gothic-inspired lines, is a remarkable piece of 20th century design, and a technical tour-de-force of intractable mace-saw ebony. Its back and seat are made not of woven cane but of nickel silver.

Another covetable but more rustic piece is a kitchen chair of pale, scrubbed oak with a seat of beaten and softly reflecting polished aluminium.

The 30 exhibits are impressive witness to the exacting standards of the Makepeace workshop. It seems unlikely that such care, intelligence and attention to detail were ever lavished on the construction -

rather than the decoration - of furniture before this century. Even the grandest of antiques cannot boast the degree of finish of, say, the "Bangkok" collectors' cabinet combining satinwood, lacquer and velvet, its drawers gliding open and close.

On the evidence of work here, the school must be maintaining high standards but for allowing students to speak with their own voices. The range of interests here is striking. Particularly pleasing are the form and textures of Paul Gower's shot-bladed Douglas fir and patinated copper chest, Suzanne Watson's cheery multi-coloured hoxboxes - a must for quality freaks - at £78, and Robert Cullen's low table.

Glass marbles are supported between the latter's wavy bands of thin oak, which casts interesting shadows as well as providing a surface surprisingly flat enough to carry all but the smallest glasses. Ben Brooks similarly exploits the rippling lines of thin bent wood, and plays visual tricks with planes of American cherry in his sculptural "Paradox" table.

It seems that they all might have been boat builders. Pether Southall, formerly of Hooke Park College, certainly was. The fluid lines and thoughtful construction of his dining table and chairs place them among the most impressive exhibits in the show.

Nine makers represent Parnham alumni. Their work ranges from the cutlery canteen in the form of Charterhouse Chapel, made for an old boy out of his own yew - price guide £20,000 - to wall-mounted coat hooks in anodised aluminium at £34.

Sotheby's, New Bond Street, W1, until July 28. Parnham House, Beaminster, Dorset, is open on Wednesdays, Sundays and Bank Holidays until October.

London Promenade concerts

Double bill

WEDNESDAY brought the first of several double Proms this season: a whole concert at 7pm, and another, shorter one at 10pm. For what will almost inevitably be smaller audiences, and usually smaller-scale music, the BBC decision to keep the second concert in the Albert Hall this year instead of planting them in modest venues nearby may be debatable; but the late all-Villa-Lobos programme by the Lantano ensemble sounded terrific.

Their effervescent conductor, Odaline de la Martinez, must find an excuse to give it again during the winter. In five contrasting works, it displayed the composer at his reckless, engaging best - and Lantano too, and the BBC Singers who appeared with them, and Anne Dawson's lovely soprano. To her, of course, went the evergreen *Bachianas Brasileiras* no. 5 (the one with the haunting vocalise over eight cellos).

Miss Dawson was not only ravishing in the first movement, but - with canny assistance from de la Martinez - made a subtler sense of its tricky successor than we usually hear. The BBC Singers boldly

essayed the original version of *Bachianas Brasileiras* no. 9 ("for orchestra of voices"), and brought it off with awesomely secure pitch.

They also joined the shivaree of Villa-Lobos's early Nonet: a tongue-in-cheek label, for the nominal nine players are supported - nay, crowded - by the substantial chorus and 18 percussion instruments, many of them exotic. The young composer threw everything into the pot, and called it "A rapid impression of the whole of Brazil". New to me was his still earlier Quartet for harp, celesta, flute and alto sax - and female chorus to show how much he admired Debussy's *Sirènes*.

Ravel looms even larger, and yet the piece fairly tingles with pungent Villa-Lobos ideas. Just afterwards came his *Choros* no. 7, an irresistible serenade for septet (plus a secret tam-tam, which booms gently and magically through the penultimate verse). Lantano executed it more or less perfectly. I should love to hear the whole programme again - especially if the BBC could be persuaded to round it off with the choral *Choros* no. 10. The earlier concert found Yan Pascal

Tortelier also in full, stylish command of his scores. Though he became Principal Conductor of the BBC Philharmonic only last month, they played devotedly for him. Ravel's *La Valse* was adorned with all the delicately decadent touches that "international" bands miss when they go through the piece like locomotives: soulful swoons from solo strings, wicked woodwind gurgles.

Nothing was forced: nor in Dutilleul's cello concerto "Toujours un monde lointain..." either, where the marvellous Redon-like orchestral colouring seemed to well up as naturally as Tim Hugh's lyrical phrases in the solo role. (His aplomb survived a broken string at a particularly awkward point.)

The old Saint-Saëns' warhorse, the "Organ" Symphony which has long been a Prom standby, boasted a poco adagio of great sweetness without saccharine. Tortelier allowed no trace of vulgarity anywhere, however, and toward the end of the Finale I began to doubt whether excluding cheap thrills was altogether wise.

David Murray



This year's Edinburgh Festival (August 16 to September 5) is the first to be organised by Brian McMaster, former director of Welsh National Opera. He has divided the programme into four main seasons, two of them showcasing Scots culture. The more ambitious is the programme entitled *Scottish Music Through the Centuries*, which in five concerts runs from 8th century Celtic chants to the premiere of James MacMillan's *Percussion Concerto*, played by Evelyn Glennie. No less welcome is a retrospective of seven plays by Glasgow playwright C P Taylor, who died eleven years ago. The highlight is Taylor's last and finest play, *Good*.

McMaster offers a similar retrospective of Harley Granville Barker (1877-1948), perhaps the most important figure in the renaissance of English drama in the 1920s. William Gaskill directs Granville Barker's

best-known work, *The Voyage Inheritance*, and there will also be a production of a previously unstaged play, *His Majesty*.

The main music season is a vast Tchaikovsky retrospective: no stagings of the major operas but plenty of interesting rarities to balance out the popular orchestral works. Joan Rodgers and Dmitri Hvorostovsky will sing Tchaikovsky songs, Yuri Simonov conducts the Cantata Moscow, and Opera North presents its double-bill of the one-act opera *Volante* and *The Nutcracker*, the designs for which (by Howard Hodgkin) will be displayed at the Scottish Gallery of Modern Art. Another double-bill offers Swedish soprano Elisabeth Soderstrom singing Poulenc's *La Voix humaine*, and Claudio Desderi in *Cimaraosa's II Maestro di Capella*. Soderstrom can also be caught in a cabaret programme at the Lyceum. The dance programme includes the British premiere of the Mark Morris Dance Group (with an interpretation of Purcell's *Dido and Aeneas*), a return visit from Ballet Cristina Hoyos and Pina Bausch's *Tanztheater Wuppertal*. Edinburgh's galleries have organised retrospectives of James Pryde (1866-1941) and Allan Ramsay (court painter to George II), a collection of Miro sculptures and the exhibition Dutch Art and Scotland. Telephone bookings can be made on 031-225 5756. There is a 24-hour information service for callers within Britain on 0891

600 304. Festival Fringe (Aug 16-Sep 5): 031-226 5257. Military Tattoo (Aug 7-29): 031-225 1188. International Film Festival (Aug 15-30): 031-228 4051.

EXHIBITIONS GUIDE

AMSTERDAM

Stedelijk Museum The Great Utopia: the Russian Avant-Garde 1915-1932. Ends Aug 31. Daily. Van Gogh Museum Prints by 19th century Japanese artist Yoshitoshi. Ends June 28. Masters from the Mesdag Collection: 60 works from the Hague and Barbizon schools. Ends Aug 19. Daily. Rijksmuseum The Influence of Japan on Dutch Art. Ends July 28. Closed Mon. Historical Museum Distant worlds made tangible: Dutch collections 1585-1735. Until Oct 11.

BERLIN

Haus der Kulturen der Welt Civilisation of ancient Peru: 400 objects covering 3000 years. The development of Peruvian art before the arrival of Europeans. Ends Aug 30. Closed Mon. Antikensammlung The Fame of the Pantheon: 100 engravings and etchings of Rome's great architectural monument, showing how its colossal and mystical features have fascinated and influenced artists and architects over the centuries. Ends Aug

16. Closed Fri.

DUISBURG

Wilhelm-Lehmbruck-Museum Degenerate Sculpture: an exhibition devoted to sculptors who suffered from Nazi persecution. Ends Aug 9. Closed Mon.

DUSSELDORF

Kunststammung Nordrhein-Westfalen Constructivist International 1922-27: more than 120 paintings, sculptures and designs which were first exhibited in Düsseldorf in the 1920s by European artists with utopian and revolutionary ideals. Ends Aug 23. Closed Mon.

GIVERNY

Musée Americain Lasting Impressions: American painters in France 1865-1915. An inaugural exhibition of 90 canvases by 40 painters, celebrating the influence which the French Impressionists had on the colony of visiting American artists, captivated by Monet's fame and the landscape and light of Giverny (70 km from Paris). Ends Nov 1. Closed Mon (99 rue Claude Monet, Giverny, 27620 Gassny, tel 3251 9455).

NANCY

Musée des Beaux-Arts Art in Lorraine at the time of Jacques Callot, celebrating the 400th

anniversary of the birth of the great etcher from Nancy. Ends Sep 15. Closed Tue.

NEW YORK

Guggenheim Museum The Guggenheim and the art of this century. Ends Aug 27. Closed Thu. Metropolitan Museum of Art The Art of Islamic Spain. Ends Sep 27. Closed Mon. Museum of Modern Art Louis I Kahn, celebrated American architect. Ends Aug 18. Closed Wed.

Whitney Museum of American Art The Paintings of George Bellows (1882-1925): more than 60 works by an artist who captured the vitality of American life at the turn of the century. Ends Aug 30. Closed Mon.

PARIS

Parc de Bagatelle Henry Moore: 27 large bronze sculptures placed in the kind of open-air landscape for which they were intended. Ends Oct 4 (Bois de Boulogne). Musée Guimet From the Tagus River to the Chinese Sea: a Portuguese maritime epic, with ceramics, porcelains and gold brocade bringing back the magic of Portuguese commercial links with the East Indies from 1513 onwards. Ends Aug 31. Closed Tue (6 place d'Iéna). Centre Georges Pompidou Manifeste: 7000 square metres given over to a multi-faceted exhibition covering the past 30

years of creativity in visual arts, video, cinema, architecture and design. Closed Tue.

ROME

Trajan's Markets Anthony Caro: 38 large-scale works from all stages of the British sculptor's career, displayed in the remarkable context of Imperial Roman architecture. Ends Aug 20.

VENICE

Doge's Palace Hieronymus Bosch: an exhibition marking the restoration of the city's collection of Bosch paintings, including the *Saint Liberata* triptych, *Paradise* and *The Assumption of the Blessed*, plus works by Metsys and Flemish paintings by Dieric Bouts. Ends Aug 10. Museo Correr Canova sculptures and the Farsetti Collection from the Hermitage. Ends Sep 30.

VERONA

Palazzo Forti Paul Klee: 300 works from all periods of his career. Ends Oct 2.

VIENNA

Kunstforum Poster Art from Toulouse Lautrec to Art Deco: a study of the development of poster art from its origins around 1890 to the works produced in the 1920s, proving that posters have aroused a sense of scandal from their earliest days. Among

the 120 posters on show are examples by Klimt, Schiele, Kokoschka, Kandinsky, Dix and Heartfield. Ends Aug 9. Daily. Kunsterhaus God, Man and Pharaoh: 250 works spanning 4,000 years of ancient Egyptian sculpture. Ends Oct 4. Daily. Schloss Hof im Marchfeld The Baroque View of America in Hapsburg Lands: an exhibition showing how the European discovery of America 500 years ago stimulated the creative fantasy of court artists and craftsmen during the following two centuries. Ends Sep 13. Daily. Naturhistorisches Museum Bear Facts: a history of the teddy bear. Ends Oct 26. Closed Tue.

WASHINGTON

National Gallery of Art of the American Indian Frontier: 150 objects produced by Woodland and Plains Indians in the 19th century. Ends Jan 24. Durer to Diebenkorn: 114 recent graphic art acquisitions, including works by Holbein, Goya, Gainsborough and Caspar David Friedrich. Also Kathe Kollwitz (1867-1945). Ends Aug 18. Ernst Ludwig Kirchner, German expressionist painter. Ends Aug 16. Jacques Callot: etchings and engravings by the early 17th century French printmaker. Ends Sep 7. Daily. Corcoran Gallery of Art Max Weber: the Cubist Decade 1910-20, featuring 64 works with emphasis on city views. Ends Aug 9. Closed Mon.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday July 24 1992

Mr Greenspan explains it all

THE FEDERAL Reserve chairman, Mr Alan Greenspan, got a sulky hearing before the Senate Banking Committee on Tuesday, the senators want to make political capital out of a sluggish US economy, and although they would like to pin the main blame on the administration, the Fed can expect no applause. It deserves some, all the same. Mr Greenspan's painstaking explanations of the problems of excessive debt are not new, but they do help to explain the obstinacy of the recession. The British government, for one, might be in less trouble now if it had heard a similar early warning, but by the time the nature of the problem was understood here, the more obvious solutions had been complicated by entry to the ERM.

In the US, the Fed has been able to respond to the debt crisis with 23 easing actions, which helped to restore banks' profitability as well as offering large relief to mortgage debtors. "The discount rate has been cut to 3 per cent - a 25-year low," as Mr Greenspan pointed out. Despite these actions - cautiously progressive, but large in their total impact - the recovery remains shaky, and employment is especially weak. This has led some analysts close to despair: the Fed response is more measured, a matter of disappointment without much surprise, and quite optimistic about the outlook. The Fed still forecasts US economic growth next year at up to 2½ per cent, well ahead of gloomy Wall Street revisionism.

The chairman put the core prob-

lem in one familiar phrase: "Banks still have significant reluctance to lend." This prudential squeeze, which the Fed identified as a major problem right from the start of the recession, bears almost entirely on the small company sector, since all but the shakiest large corporations can profitably bypass the banks and fund themselves in the markets.

For some years now, US employment growth has depended entirely on small companies; indeed, large corporations, in the US as in the UK, are still actively planning to shed more labour. Sluggish lending to small companies thus undermines employment, and with it consumer confidence. It also stifles personal income growth: in the context of long-stagnant US real wages, income growth depends entirely on rising employment. The picture of fast-falling employment in the adjusted June figures was almost certainly a statistical oddity, but the other available evidence suggests a sideways drift at best, and possibly something a little worse.

Is there a quick fix? Senators agitate for still more interest rate cuts; so does an understandably worried Mr Bush. But such cuts, inevitably seen as transient, would hardly restore banking confidence. The Fed advocates patience - a debt workout takes time. It also advocates experiments with further bank relief, but admits puzzlement: "We are looking at a phenomenon that we have not seen in half a century." From London, such clear-eyed humility looks enviable.

The price of coal

BRITISH COAL deserves praise for its record profit last year of £170m. After years of cost cutting, the corporation is now one of Europe's most efficient producers, although it still cannot compete with prices on the open world market.

It is ironic that these achievements should come at a time when British Coal's future is so uncertain. The long-term coal supply contracts with electricity generators, which account for more than 80 per cent of its revenues, are up for renegotiation; for the first time they will be struck at a commercial price rather than one dictated by the government to prop up the coal industry. With these new contracts in place, coal will be returned to the private sector. Still more pit closures are inevitable.

The government is right to want to privatise coal as part of its so far patchy strategy to allow market forces to restructure the UK's energy mix. But British Coal has a point when it argues that it is being asked to compete against other fuels whose prices are also artificially set. Nuclear power has a protected status, which may or may not be altered when the industry is reviewed in two years. Then there are the independent UK electricity generators, which will be burning gas obtained on highly favourable long-term contracts. Finally, there is the inadequately competitive structure of the electricity generating industry, where two unregulated giants may be able to crush British Coal in contract negotiations.

Absent friends

THE SUMMIT meeting in Madrid of the leaders of Spain, Portugal and Latin America is laden with symbolism, 500 years after Christopher Columbus arrived in the new world. Many of those present have good reason to celebrate, including the hosts.

In contrast with a decade ago, democracy holds sway over much of Latin America, a fact which owes an important debt to Spain's own transition from dictatorship. There have been important advances too in economic policy in Latin America, which in many countries have provided a foundation for sustained economic growth. The result is a wave of euphoria about Latin America's future, notably in financial markets.

There are dangers in this change of sentiment: it fails to distinguish adequately between economies of highly variable performance, and risks ignoring some fundamental political and social questions which will have a profound effect on their future economic success.

For this reason, the absences from the Madrid gathering are also significant. The Venezuelan president, Carlos Andres Perez, who survived an army coup attempt in February, was forbidden by his legislature to attend amid a continuing crisis of political confidence. Alberto Fujimori, the Peruvian leader who usurped constitutional rule in April, was forced to remain at home as a Maoist terrorist group conducts a series of bomb strikes in the heart

of Lima. The Colombian head of state, Cesar Gaviria, postponed his visit as the leader of a notorious drugs gang escaped from prison, underlining the threat posed to the state by the drug traffickers. Among those attending, Fernando Collor of Brazil is riding out a corruption scandal at home which, at least, threatens to weaken him severely for the rest of his term. And Fidel Castro, the spectre at the feast, hardly provides the kind of democratic model the creators of these Ibero American get-togethers can have had in mind.

Latin America's democracies are fragile, the institutions that support them often weak or inadequate. Guiding the reforms needed to sustain growth and deepen democracy requires a higher quality of leadership than Latin America has traditionally received from its presidents.

Whether the Madrid summit can do anything significant to further such objectives must be doubtful. Despite strengthening investment links with the region, Spain's trade ties with Latin America are as yet marginal. Where interests clash, there is no doubt, either that Spain's priorities will lie with the EC rather than its former colonies. Nevertheless, symbols have their importance, as has the current meeting's stress on democracy and human rights. If over time such gatherings reinforce Latin America's insertion into the world economy and into enduring membership of the community of democratic nations, then they will have their value.

"In general, those individuals and families with reasonable means should attend to their own needs. As a broad principle, the top third of all income earners can be expected to meet most of the cost of their social services" - Ms Ruth Richardson, New Zealand's minister of finance, December 1990.

If Mr Norman Lamont wants some relief from his post-election spending hangover, he might holiday in New Zealand, where Mr Jim Bolger's National (right-of-centre) government is engaged in one of the toughest assaults on public spending taking place in the developed world. Mr Bolger's main target is social spending, and since he started with a welfare state comparable to Britain's - completed a decade before Aneurin Bevan inaugurated the National Health Service - his progress is of particular interest to British observers.

"Within weeks of taking office, we began the redesign of the welfare state," says Ms Ruth Richardson, principal architect of the reforms. Two budgets later, universal welfare benefits are all but extinct, targeting has been widely extended in the context of reduced or fixed budgets, higher earners are paying for health and tertiary education, and market structures are under construction throughout.

It is a conscious attempt to limit the social role of the New Zealand state. Not all Ms Richardson's cabinet colleagues would subscribe to the opening quotation: several have been sniping away, with intermittent support from a prime minister by instinct far more cautious than his finance minister. But five agreed propositions underlie the changes: that the state's share of national wealth is excessive and must be reduced if the economy is to flourish; that government debt is too high; that social spending must be more narrowly targeted; that the margin between benefit rates and post-tax income is too small; and that raising extra revenue from tax is not an option. Mr Lamont would probably say "aye" to them all.

The validity of these propositions is debatable. New Zealand has a comparatively high ratio of net debt to gross domestic product: 48.5 per cent, against an OECD average of 33 per cent. But at 38.6 per cent, the share of NZ national income consumed by the state is not comparatively large; nor, at 33 per cent and 12.5 per cent respectively, are its top rates of income tax and general sales tax excessive. New Zealand has no capital gains tax. Says Mr Jonathan Boston, public policy lecturer at Victoria University, Wellington: "There is no convincing evidence to suggest that democratic countries with relatively small state sectors grow any faster than countries with relatively large state sectors."

Yet among the New Zealand elite - politicians as well as businessmen - it is virtually axiomatic that the state does consume too much and that taxes cannot be raised without stifling growth. Ms Richardson's latest budget projects public spending falling to 37.4 per cent of GDP by 1994-95 (in the UK, by contrast, it is 41.7 per cent, and projected by the Treasury to rise to 42.2 per cent by 1994-95). It is a product of New Zealand's recent past, eight years of economic stagnation, mounting debt, and a steep decline in relative living standards, creating an abiding sense of national crisis. The Labour opposition broadly accepts the premises for all its opposition to particular changes.

But accept them, and short of dra-

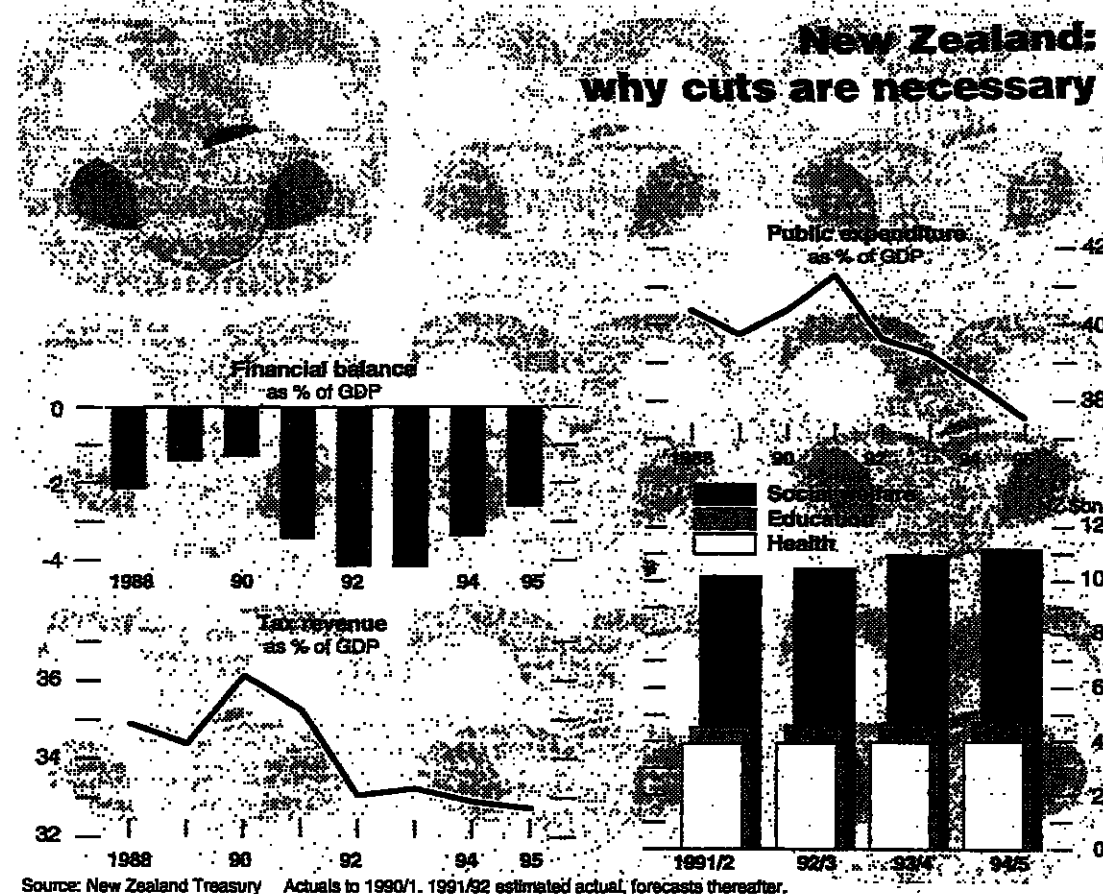
matic growth the only option is welfare cuts. No peace dividend is available: defence accounts for only 4 per cent of spending. After debt charges, three-quarters of New Zealand's budget goes on welfare and social services. The issue is not whether but what to cut.

New Zealand's reforms divide into two parts: structure and funding. Institutions are being restructured to devolve managerial authority, keep politicians at arm's length, and separate "purchasers" from "providers" of services. The 14 integrated area health authorities are being split into four regional health authorities, which will buy services from some 25 Crown Health Enterprises managing the hospitals. School governors are gaining control of their salary budgets, with an experiment under way in total budgetary devolution. Under the controversial Employment Contracts Act existing national contracts with teachers have been terminated, and the government wants more flexible - possibly local - contracts to replace them.

Much of that is familiar to British eyes, but in many areas change is being taken further. For secondary schools the market is already a way of life. Onslow College, Wellington, a typical secondary school, publishes company-style annual accounts and last year raised 20 per cent of its income from non-govern-

Andrew Adonis says New Zealand's assault on public spending might hold some lessons for the UK

Blueprint for a shrinking state



Source: New Zealand Treasury. Actuals to 1990/1. 1991/92 estimated actual, forecasts thereafter.

ment sources. Donations - including a small "voluntary fee" charged to parents - account for some of the extra; but a sizeable chunk came from trading activities and full-cost fees charged to 18 pupils from overseas. "I am 100 per cent committed to free state education," says Mr Neale Pitcher, the principal. "But it's a simple case of making ends meet."

However, the most profound changes are in funding:

● **Health.** New Zealanders have always had to pay part-charges for visits to general practitioners, but those on average and above-average incomes must now foot the full bill of about NZ\$30 (£5) for such visits as well as all their dentist and optician fees and most of their prescription charges. Those on low incomes or benefits gain some - but not total - relief: so do heavy users. Charges for hospital services were introduced earlier this year for the first time. The population is divided into three groups by income, with a so-called KiwiCard introduced for identification purposes. The top third - families with an income of about NZ\$32,500 (£10,000) - now pay up to NZ\$50 a night for hospital visits, up to a maximum of NZ\$500 a year per family. Allowing for concessions, about 20 per cent of patients will pay the charges.

The government is also working on a definition of "core health ser-

vices". Only these will continue to attract public subsidy, while users will bear the full cost of such "non-core" services as cosmetic surgery. Critics estimate that once the new regime is fully operating about 23 per cent of national health spending will be met by charges - up from 11 per cent in 1980.

● **State benefits.** All universal transfer payments except the state pension have been abolished, and significant cuts in that are under way. Over the next 10 years, the age of eligibility for the pension will be raised from 60 to 65, and its payment is now targeted. The last Labour government introduced a 25 cents in the dollar surcharge - additional to income tax - for all pensioners paying income tax. That has been increased to 25 cents, making a marginal rate of 58 cents for top-rate payers.

Other benefits have been cut across the board. To give an idea of scale, unemployment benefit for a single person was cut by 10 per cent in cash terms last year. It is no longer payable to those aged below 18, and at reduced rates up to 25.

● **Housing.** The government intended last year to withdraw from social housing entirely, selling off much of its stock, managing the rest on a commercial basis and fulfilling social obligations through a targeted accommodation subsidy. The plan has since been modified

(the new housing body is to have social obligations), but the main lines of the reform will proceed.

● **Education.** School spending is to be held constant in real terms. Total spending will rise slightly to support a 13 per cent increase in tertiary student numbers projected over the next three years, but funding for student allowances is to be reduced by about half this academic year alone by means of a large-scale shift to loans. Most students must now meet the full cost of their maintenance, and a proportion - about 12 per cent - of the cost of their fees. Higher education institutions are now allowed to charge top-up fees.

"University graduates have considerably higher income than those without qualifications," argues the Treasury. "This difference can be drawn on to pay for their education over time." It cites research showing that whereas only 44 per cent of the parents of all those between 18 and 19 years old have incomes of more than NZ\$35,500, 73 per cent of parents of university students do so. The use of such figures is revealing, not just for their emphasis on the "top third", but because of the assumption that the family unit should be the basis for assessment.

If all that seems radical enough, the government initially planned to go further on all fronts, not just on housing. Last year's budget envisaged pensioners with taxable income facing a 53 per cent marginal tax rate. It also planned far narrower targeting of health spending and a "multiple funder" health care plan, under which individuals would have been encouraged to take their risk-adjusted premium out of the national health service entirely and contract with insurance companies for provision.

But the resulting storm was so severe that the changes were modified. At one point the government's poll ratings sank to 20 per cent but with the concessions, and evidence of economic recovery, the National party is now almost level-pegging with Labour and the odds-on favourite to win next year's election. Even if it loses, Labour is unlikely to return to the status quo ante.

So are the reforms the end of Zealand's welfare state? Talk of straightforward dismantling is simplistic, for it fails to recognise the extent to which the previous system - like Britain's - already comprised fees and targeting. Charges for visits to GPs are a case in point. Mr Simon Upton, the astute health minister, uses them to argue that charges for secondary care were positively necessary to "discourage cost-shifting between different budgets, and encourage people to consider the costs and benefits of various services".

None the less, the reforms mark a fundamental reassessment. Says Mr Mark Prebble, until recently a senior Treasury official responsible for welfare policy: "The important shift is away from a commitment to income support at a level so that recipients could 'belong and participate' in society to a modest safety net to maintain individuals in the daily essentials of food, clothing, power and housing at a decent level."

Doubtless Mr Lamont would return from Wellington convinced of the political impossibility of such notions. But should Britain, too, be in for a decade of stagnation, remember it was Aneurin Bevan who remarked: why gaze into the crystal ball when you can read the book?

Joe Rogaly

The reins tighten on public spending



The government is living on its nerves. If it is lucky, the recession will come to an end soon. Then it can make good its election promise "to provide an economic environment which encourages enterprise". We would enjoy price stability, "firm control" over public spending and lower taxes. If that is achieved at a bearable cost, Mr John Major and Mr Norman Lamont will have earned their place in history as a remarkable duo. Wondrous accounts will be written of the far-sighted statesmen who led Britain into a new era of low inflation, steady growth, quality public services, a healthy lifestyle, clean air, dozens of Citizen's Charters and a winning smile from breakfast to bedtime.

Alternatively, the prime minister and the chancellor may, shall we say, thwarted by an absence of good luck. If that happens they will be seen as a twin disaster, the Laurel and Hardy of British politics. They will be remembered for failing to get out of the exchange rate mechanism, for producing near-zero inflation at the cost of semi-permanent stagnation, for running down public services, for making not one Briton healthier nor one cubic centimetre of air cleaner, for meaningless charters and a winning smile from Mr John Smith.

You have to choose between these alternative readings of what is going on before you can make up your mind about the import of the decisions on public spending announced on Wednesday evening. My view is that the government

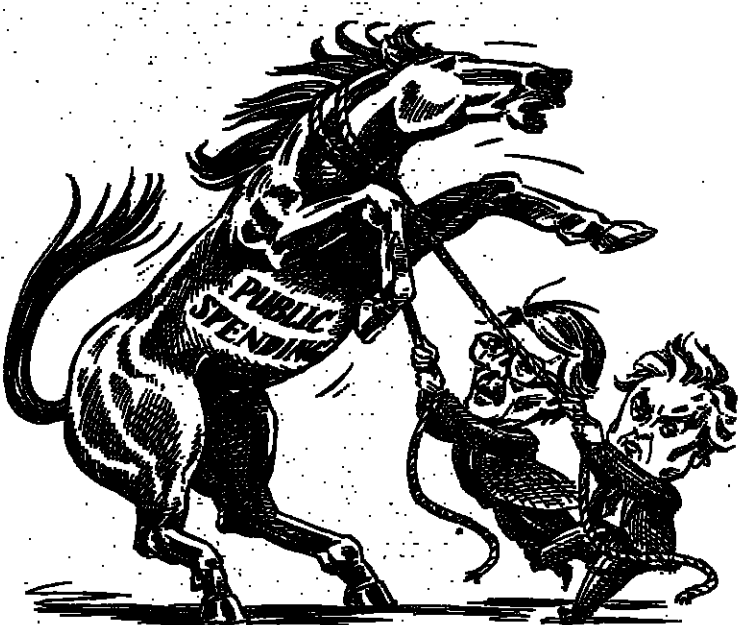
believes (hopes? prays?) that the budget deficit can be brought permanently under control - but that experience suggests otherwise. Mr Major's ambition, as expressed in the Conservative election manifesto in April and repeated on Wednesday, is "to reduce the share of national income taken by the public sector". He is asking a lot. Over the past 30 years government spending has more than doubled in real terms, but national income has risen by less than 90 per cent. The business cycle, in 1983-84 state expenditure accounted for little more than 36 per cent of gross domestic product. When Mrs Margaret Thatcher came to office in 1979, that key ratio stood at some 44 per cent. It has been higher - above 48 per cent in the mid-1970s

and above 46 per cent in the early 1980s - and lower, down to a fraction less than 40 per cent when Mr Nigel (now Lord) Lawson was chancellor. But the way things are going it may be back up to 44 per cent next year, which is where it was when the Tories came in 13 years ago. The fiscal frontiers of the state will stand where they were when Labour was last in office.

To save itself the embarrassment of that revelation, the government has taken to pointing out that the ratio is misleading, since it rises naturally during a recession, as growth falls. So it does. Ratios are therefore out; firm intentions in. The new system of control that Mr Lamont will now impose will allow for a maximum real growth in spending of some 2 per cent a year, half a point below what the Treasury regards as the long-run potential of the economy. This is to be achieved over the "medium term", which means not now, while growth is a memory, but for as long as it takes for something, preferably business activity, to turn up. Then we can presumably return to the ratio as a benchmark. It will look respectable again.

The essence of the new system is that it is "top-down". The cabinet will decide, as it did this week, on the grand totals of future years' spending. Then ministers who seek more for their departments will have to explain why to those who must therefore get less. Not all parts of the mechanism are yet in place. It is characteristic of the incremental, nuts-and-bolts approach of Mr Major's government that this should be so. Top-down budgeting will evolve, although it starts at once.

Bilateral discussions between the chief secretary, Mr Michael Portillo, and individual ministers will continue but everyone will know that the outcome cannot exceed £244.5m for next year. In previous years the "bilaterals" were the means by which the final figure was arrived at. Success this year will depend on the government's determination not to be moved from the number it first thought of. A special cabinet committee, chaired by Mr Lamont, will presumably bring the main spending ministers together so that in brotherly and sisterly affection



they may trade favours - within the pre-ordained total. Mr Portillo will report to this committee.

There is a further wrinkle. For 1993-94 the planning total includes unemployment benefit. If job losses are higher than forecast, other departments will have to finance the consequent increase in the cost of social security, or benefits will have to be cut. In the following years, the "new control total" will exclude unemployment benefit. Other departments neither lose if it rises nor gain if it falls.

The change of system is important, but less revolutionary than it might seem. In recent years the talk has been of getting "as close as possible" to the target, a loose control if ever there was one. But before 1987 Cabinets affirmed their faith in planning totals and tried to stick to them. The Labour party's election manifesto promised an autumn national economic assessment, which would indicate how much could be afforded. This would be adhered to, or, if necessary, taxes would be increased. Most businesses understand budgeting to a prescribed cash total. The pre-1979 government of Mr James (now

Lord) Callaghan moved from real-terms, or funny money, budgeting to departmental cash limits. Now a cash lid is being placed on the entire UK enterprise, based not on a series of individual bargains but predetermined by a calculation of what can be afforded.

The net result is that there are three bars to the iron cage into which the grim optimists of Nos 10 and 11 Downing Street have locked themselves. They propose to ratify the Maastricht treaty, just as soon as they can get it through the Commons. They are pledged to stick within the ERM, whatever the cost. The third bar clanged into place this week, when they published public spending totals which they promise will not be exceeded.

The consequent "cuts" may make them as unpopular as Mrs Thatcher ever was. Even in departments where real spending rises, as in the health service, there will be a chorus of anguish at the increases that might have been. In British political parlance these are "cuts".

We can only applaud Mr Major and Mr Lamont's courage, or, if you prefer, sympathise with their desperate plight.

Tough medicine helps to cure US banks' ills

Both bankers and their regulators have acted promptly to seek remedies for bad debt and cost problems, says Alan Friedman

After two years of recession, heavy loan losses caused by the commercial property slump and a series of tough restructuring programmes to cut costs, there is at last evidence of solid recovery in the US banking industry.

This, at least, has been the message over the past fortnight as many banks have put on a parade of improved second-quarter earnings, lower loan write-offs and stronger capital ratios.

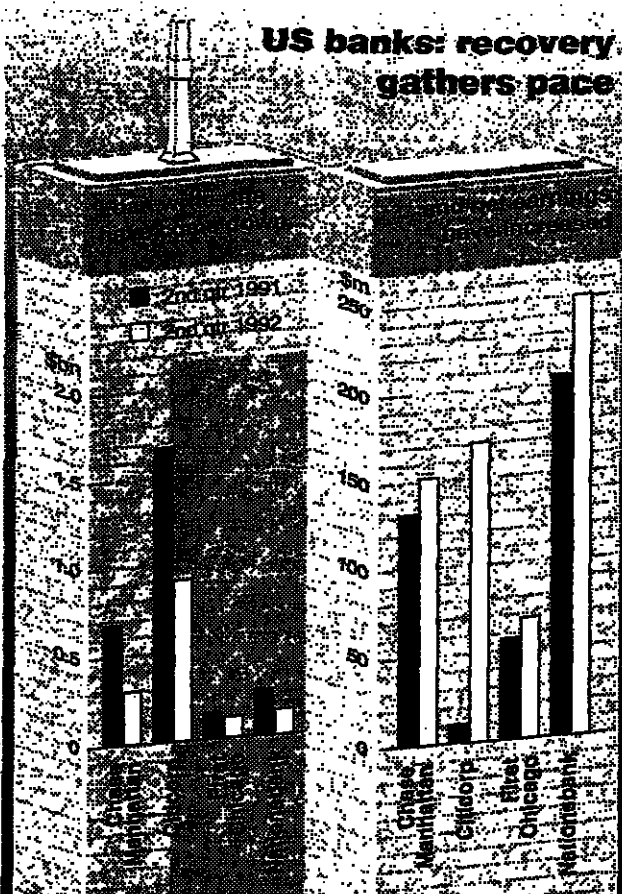
Citicorp, the nation's largest bank with assets of \$219bn (\$114.8bn), has led the way. Although its North American commercial property division is still in the red, Citicorp's net earnings for the second quarter jumped from \$11m to \$171m. For the first six months of 1992 earnings were more than trebled, at \$354m.

The recovery has not been confined to the bigger banks. Across the US, institutions large and small showed signs of an upturn in the second quarter. These include Chase Manhattan (15 per cent higher net income); First Chicago (up 19 per cent); Bank of New York (up 45 per cent); JP Morgan (up 67 per cent); Norwest of Minneapolis (up 21 per cent); First Fidelity of New Jersey (up 47 per cent); Barnett Bank of Florida (85 per cent higher); and Fleet Financial of New England (net profits more than doubled, from \$25m to \$71m).

Mr James McDermott, president of New York-based bank analysts Keefe Bruyette, notes: "Two years ago it looked as if the banking industry was going out of business. Today, it looks as if the banks will last forever."

In some ways, the recovery has been faster than Wall Street and the industry itself might have expected. This is partly because bank profits have been bolstered by higher interest margins that owe much to the series of rate cuts by the Federal Reserve Board since last December. With the Fed funds level, the wholesale money rate at which banks borrow from each other - at around 3.25 per cent, the opportunity for better margins have been abundant, since the prime lending rate for companies stands at 6 per cent.

Regulators have also moved fairly quickly to seek remedies for bad debt and cost problems. The clouds over the US property market began to appear in early 1990, when prices began to soften, but by the autumn of that year bankers had begun to realise that their loan portfolios had deteriorated even more rapidly than they had expected. In 1990-91, the US banking industry faced its



most serious crisis since the less developed country (LDC) loan débacle of the early 1980s, when US bank loans to Mexico, Brazil and other countries led to large write-offs.

Most senior bankers got the message quickly and acted. Dividend payments at many banks were slashed or halted; workforce reductions at dozens of medium and large US banks averaged 10 per cent; and non-strategic assets - including, for example, service companies and European property holdings - were disposed of.

More important, most banks dealt with their problems head-on, classifying large chunks of commercial property loans as non-performing, providing against loan losses and simply writing them off.

It came as a shock to Wall Street when, in the autumn of 1990, Chase Manhattan halved its dividend, made heavy provisions and unveiled a package of draconian measures that included reducing its workforce by 12 per cent and selling a number of European assets. But Chase, like others who took the medicine, is now on the mend.

Another important step

towards rationalisation, taken as the banking crisis coincided with the spitting performance of the US economy last year, was a series of mergers.

The first of the three most prominent mergers, all of which are already yielding benefits in terms of cost savings, was the decision in late 1991 to combine NCBN of North Carolina and C&S/Sovran of Georgia into NationsBank. It is now the fourth-biggest US bank, with \$111bn of assets and more than 1,800 branches in 10 south-eastern states. NationsBank says that by 1994 it will have achieved annual cost savings of \$450m, through rationalisation of business and eliminating duplication of administrative services.

The second big merger came a year ago, when Manufacturers Hanover Trust and Chemical Bank joined forces to become the third-biggest US bank, with assets of \$142.4bn and a powerful branch base in the New York area. This week, Chemical managed a 30 per cent rise in second-quarter net profit, said it had reduced total staff by more than 10 per cent and was well on the way to achieving \$750m of annual cost savings.

Bank of America last August engineered the biggest bank merger in US history when, in what has been seen as a takeover, it merged with Security Pacific, the Los Angeles-based bank troubled by heavy loan losses. It is even more ambitious - it plans to achieve estimated annual savings of \$1.2bn by 1995.

Although Bank of America's first results since the merger with SecPac was completed in April showed second-quarter net profit down 11.8 per cent, Wall Street is impressed by the speed with which SecPac is being integrated into its larger partner's operations.

Mergers have not been the only driving force behind the recovery, however. Other crucial elements have been the drive to strengthen capital and to generate new revenues, especially from fee income.

For example, Citicorp, which has been among the weakest of US banks in terms of capital, added \$1.5bn of new capital during the first half of this year and brought its main Tier One capital-to-assets ratio to 4.25 per cent, up from 3.74 per cent at the end of last year.

Observers say that one example of the way in which banks have attempted to raise fee income is an increase in charges to companies for back-up lines of credit, from an average of a fifth of one per cent to a third of one per cent.

There are still problems in the industry, however, particularly as the commercial property market seems unlikely to improve in the short term. But the view of Wall Street is summarised by Mr Tom Hanley, a leading banking analyst at First Boston who says that "the worst is now behind us".

Most bankers say their industry will obviously only stand a chance of continuing its recovery when the US economic recovery solidifies and the corporate and consumer debt burdens of the last decade are eased. "There is no way to cure an over-leveraged system quickly," remarks Mr McDermott of Keefe Bruyette, who notes the less seen bank industry earnings improving into 1993.

In the meantime, bankers claim they have learned from the property loan fiasco of 1990-92 and will no longer leap into a single lending sector with such abandon. The same, of course, was said by bankers after the US property slump of the mid-1970s, and the LDC debt crisis of the early 1980s and the Texas oil-related bust of the late 1980s. This time, however, the bankers swear they mean what they say.

Additional research by Rioka Nachoma

OBSERVER

Busting out all over

Time was when western tourists were apt to return from the Soviet Union feeling literally inferior. Even the most ordinary citizens on public transport and so on could be seen earnestly reading great classical works.

While this behaviour was often ascribed to some innate seriousness in the national character, the reason was probably just a lack of what the public really wanted. For, today, Pushkin et al have been given the push in favour of thrillers, especially the erotic kind.

Whereas the Soviet culture used to be puritanical, and even faintly naughty films and books were banned, sex is now busting out all over. For instance, perhaps feeling upstaged by a "Miss Big Bust" competition held in Estonia's capital Tallinn, Moscow's sex-maniacs are showing their mettle with an "erotic dance competition" to be held this weekend at the Ismailovo Sports Centre.

Nevertheless, the organisers, a body called "Culture and Health", insist that the prizes on offer will be awarded for artistic merit, not simply "vulgar display". Moreover, they're taking pains to keep libidos from boiling over. Their plan is to break up the erotic dancing with interludes featuring well known pop-stars - which, however strongly it testifies to the organisers' social responsibility, does not say much for Russian pop.

Incestuous

Matrix Churchill's plunge into receivership might raise a wry smile among ageing students of Britain's machine

tool industry. One of the receivers, Philip Baldwin of Price Waterhouse, was also the man on the spot when Alfred Herbert went down in the last recession, nine years ago.

Baldwin ended up selling the Herbert name and product range to TI Matrix, which subsequently became Matrix Churchill and fell under Iraqi ownership in 1987. Four years later it was bought by Keith Bailey's Automation Investments and shares the AI stable with BSA Tools - which, as White BSA, tried to buy the Herbert assets back in 1989.

"It's an incestuous sort of business," says Bailey who is soldiering on with his BSA Tool business. Who knows, he might even try to salvage some of Matrix's assets from the receiver - although in that case, he'd have to contend with Baldwin who should have a better idea than most of what the assets are worth.

Puff

So what perk is the City of London PR Group now offering to its shareholders to soften the bumpy ride they've been having these past few years? Yes - a hot air oven.

Castro de luxe

The Spanish hosts of the Dero-American summit are testing the visiting heads of state with a punishing Madrid-style entertainment schedule. Starting dinner last night at 10pm, the leaders were then scheduled to head for a concert which started at 15 minutes after midnight.

Earlier in the evening, the schedule had appeared threatened by the blind octogenarian president of the Dominican Republic, Joaquín Balaguer, whose half-hour



speech to the opening session overshoot the seven minutes allowed by a considerable margin. This looked like taking the spotlight from the Cuban leader Fidel Castro, who everybody also feared would also make an extended speech.

Castro, who on his first visit to the United Nations in New York, moved into a hotel in Harlem and regularly ordered out for fried chicken, is allowing himself a little more luxury these days. Along with other leaders, the bearded president is holed up in the Ritz, which by no stretch of the imagination is a proletarian hotel.

New meaning

It's nice to hear that Britain's economists, much maligned for failing to predict anything very meaningful over the past few years, are doing something practical to improve the trade deficit.

Oxford Economic Forecasting has just landed a juicy contract with China to construct a computerised model of the country's economy over the next two years. And John Walker,

Oxford's chief economist, is flying off to Beijing soon to have a crack at the process. The fact that his initial training was in chemistry - not in economics - will undoubtedly help.

But it is slightly less encouraging that the man who will thereafter do much of the work is Walker's colleague Geoff Mean. This is the same Geoff Mean who, when working for the Treasury in the 1980s, had a big hand in building the government's model of how the UK economy works.

As the model has turned out to be far from accurate in its predictions about the UK, we must hope Mean has learned from his mistakes. Or in the words of an old Chinese proverb: "May man meddling in models miss making muddles."

Challenged

Now that Arjo Wiggins Appleton has found a French replacement - Saint Gobain's Alain Soulas - for the departed Stephen Walls, the question now is where will young Walls resurface. Presumably, after his handsome pay-offs from Plessey and Arjo he can afford to wait for the right job to turn up. After all, he is still a mere 44.

It sounds like he's going to take on the chairmanship of former glamour stock Albert Fisher. He already sits on the board. It's the sort of challenge which would prove once and for all whether he's as good as he's cracked up to be.

Footnote

A Coll-toting dog with one leg in a sling hops into a wild west saloon and looks menacingly around. "Ah'm lookin'," he drawls, "for the man who shot mah paw."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Debt and economic activity

From Prof Michael Lipton,

Sir, I agree with 99 per cent of Samuel Brittan's excellent article, "Debt work-out dangers" (July 13). However, there are two important 1/2 per cents remaining.

First, the argument against "debt deflation" theory can be greatly strengthened, again for Keynesian reasons. When I repay debt (instead of spending) out of extra nominal income, my creditor (instead of my supplier) has more money.

If my creditor is a bank, its monetary base is enlarged and it can lend more, fueling other people's spending on consumption or investment. If my creditor is a firm (or household), then my repayment permits more investment (or consumption) directly. Of course, the state of confidence may be such that my creditor uses my debt repayment to increase its savings, not its economic activity - or the exchange rate may be such that my creditor uses my repayment to import. But, if so, that is not the fault of "debt deflation" but of "low" levels of economic confidence - or "too high" exchange rates. One person's, or institution's, debt repayment is another's - the creditor's - receipts. Only to the extent that creditors have a higher marginal propensity to consume (as opposed to saving or importing) than debtors is there a "debt deflation" brake

on the growth of economic activity. Second, there is an important exception to Mr Brittan's judgment that macro-economic policy options cannot affect the real economy. Options that lead to significant, sustained rises in real long-term interest rates lead economic agents to arrange their affairs so as to shift incomes more firmly towards the present, and costs more firmly to the future, than

Conditions right for new funding policy

From Prof Andrew D Bain,

Sir, It appears to be received wisdom that underfunding the public sector borrowing requirement would result in a rise in short-term rates, owing to the increased supply of Treasury bills, and a fall in gilt yields, owing to the reduced supply of gilts.

It is true that gilts yields would fall, in so far as UK bond prices reflect domestic supply and demand conditions as well as conditions in the international capital markets. And higher gilt prices could be expected to support UK equities and improve conditions in the new issue market - all of which would help to speed up recovery from the recession.

But the notion that short-term rates would have to rise is false. These are determined by Bank of England policy, enforced through its control of the supply of "cash", at

levels governed at present by exchange rate considerations. There is no reason why an increased supply of Treasury bills (or more probably a reduction in the Bank's holding of commercial bills) should cause the Bank to increase its dealing rates in the market. Only if monetary expansion warranted interest rates higher than those required to support sterling in the ERM would the Bank want to raise its rates.

It follows that underfunding need have no ill effects for the building societies or mortgage rates. In current conditions, when broad money is growing too slowly, the government's full funding policy should be replaced by a policy of funding only as much as is necessary to ensure an acceptable rate of monetary growth.

Prof Andrew D Bain, Department of Political Economy, University of Glasgow

Pay scheme will stay

From Mr A H Hart,

Sir, Your article on performance-related pay schemes (Management, July 20) points out their robustness and wide spread use in the public and private sectors. At Kent County Council we understand this durability. Pay of all 11,500 managerial and white-collar staff is linked to individual performance appraisal.

In common with your article's definition of "best schemes", we introduced PRP in conjunction with other human resource management techniques and in the context of a performance management system. It was coupled with a properly thought-out system for training, rewarding and encouraging staff.

The key question is whether PRP enables performance management to become part of normal management practice. Linking performance measurement and staff development in a sharply focused way.

Our experience is that PRP focuses attention on action plans and targets; it brings home to line managers their accountability for people; and it sends a clear message on the importance of performance standards in providing good quality services. Unlike Coventry City Council we shall not be joining the "tiny minority" which have abandoned PRP.

A H Hart, Leader of Kent County Council, County Hall, Maidstone, Kent ME14 1XQ

Central Park bandstand project aims to recapture historic design

From Betsy Gotbaum,

Sir, Let me clarify some of the issues raised in "New York's oasis of the park" (July 13), an account of New York City Parks & Recreation's proposed removal of the Naumburg Bandshell from Central Park.

When Central Park was built, Frederick Law Olmsted included an octagonal cast-iron bandstand designed by Jacob Wrey Mould on a grassy area to the west of the mall. This bandstand remained until 1923 when it was demolished owing to its dilapidated condition, and replaced by the current

bandshell on the east side of the mall. Now my agency feels that this facility, too, has seen its day, and should be removed.

Unlike the original bandstand, which was open on all sides, the massive stone bandshell broke up the sweeping vista along the mall that Olmsted had intended. From the Wisteria Pergola atop the hill behind the bandshell, it was no longer possible to enjoy (as Olmsted had intended) a panoramic view of the mall and lake.

For the next 50 years, popular classical concerts were held

at the bandshell - until 1980, when the Naumburg family concert series abandoned the bandshell for Damrosch Park at Lincoln Center because the site had become too loud and active for their concerts. As no one wanted to use it, the bandshell fell into decay.

The Mall is now in the final stages of an 18-month, \$4m restoration. The project's purpose is to recapture the historic design of Central Park's most architecturally formal space, and to offer New Yorkers an unparalleled green setting featuring lawns and permanent seating under a cathedral canopy of elm trees. The bandshell has become an anachronism that attracts illegal activity and vandalism.

The removal of the bandshell will restore the area to Olmsted's original plan, and make the area safer. My agency cannot afford to commit its limited resources to restoring and maintaining structures that no longer serve a useful public function.

Betsy Gotbaum, City of New York Parks & Recreation, The Arsenal, Central Park, New York, NY 10021

Review of Press Self-Regulation

Sir David Calcutt QC has been asked by the Government to undertake an assessment of how self-regulation of the press has worked in practice since the Report of the Committee on Privacy and Related Matters was published in June 1990.

His terms of reference are:

- to assess the effectiveness of non-statutory self-regulation by the press since the establishment of the Press Complaints Commission, and
- to give his views on whether the present arrangements for self-regulation should now be modified or put on a statutory basis.

Sir David has also been asked to consider whether any further measures may be needed to deal with intrusions into personal privacy by the press, and to make recommendations.

Anyone who wishes to submit evidence to Sir David should send it to the following address:

The Secretary,
Review of Press Self-Regulation, Room 601,
50 Queen Anne's Gate, LONDON SW1H 9AT.

to arrive by Thursday 1 October 1992.

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Boxing clever: Final preparations are made inside the Olympic Stadium for tomorrow's opening ceremony

Olympics sharpen old rivalries

Catalonia vs Madrid may be hardest-fought event, writes Peter Bruce

JUST in case visitors to the Barcelona Olympic Games were unaware that the city is run by the Socialist party and that opposite City Hall sits the headquarters of the nationalist regional government of Catalonia, both have spent the past weeks trying to make their positions obvious.

The socialists began by driving out of town hundreds of prostitutes and transvestites, thus depriving the city of the most colourful element in its otherwise cliché nightlife. Eastern Europeans would instantly recognise the mind-set that polishes pavements before lots of foreigners come to town.

The nationalists have been, as ever, even less subtle. They took out double-page advertisements in international newspapers last week asking "in which country would you place this point?" with a dot marking Barcelona on a blank page.

The "country", of course, was not Spain, but Catalonia, a small, semi-industrialised region on the margins of Europe.

Ever since it was first decided to hold the 1992 games in Barcelona, the socialist City Hall and the nationalist regional govern-

ment have lost themselves in a contorted effort to claim them as their own.

At one stage the nationalist government allowed its followers to believe the possibility really existed that Catalonia would be able to compete as a separate country.

Nationalist pressure has at least won them the right to have the Catalan anthem played at the inaugural ceremony tomorrow, and the Catalan flag will adorn Olympic sites throughout the games.

Catalonia's games? In the City Hall, Mr Enric Truno, the Socialist party councillor responsible for preparing Barcelona for event just sighs. "We have tried to share the games with the rest of Catalonia," by scattering events around the region, he said in a recent interview.

That has not been enough for Mr Jordi Pujol, the leader of the nationalist government, for, like most moderate nationalists, his constant carping over the years about how terribly badly Madrid treats his country has bred a generation of people who actually believe it.

People watching the Olympics on television around the world

might be startled by the occasional youth wearing "Free Catalonia" on his T-shirt throwing himself in front of the cameras. In English, that is. No one but the locals understands Catalan.

The problem is that Catalonia is already free. Poor Madrid, which has had to fund far more than half of the \$10bn that has gone into Olympic housing, stadiums, new highways and sewers - and restoring a beach - has learned it is best to say nothing when Mr Pujol and his patriots climb their flagpoles.

But the truth is that these games are the work of the ruling Socialist party in Madrid and its Catalan affiliate. Barcelona has been a socialist city ever since the first elections after Franco died in 1975. Jealous of the credit that would go to City Hall, Mr Pujol spent a great deal of time in the late 1980s frustrating plans to build hotels in Barcelona and interfering in infrastructural projects.

Unable to topple the socialist mayor, he is now making the most of the fact that things have gone well. The project is ready. Even the 1,000 athletes who will have birthdays in the next two

weeks have had cakes specially ordered for them. The only thing that can go wrong now is security.

Mr Pujol would no doubt be quick to point fingers at Madrid if the Basque separatist movement Eta does anything to upset the Olympics. The Spanish have drafted in 26,000 police and security guards to ensure nothing happens. Mini-submarines patrol the beaches, and Mr Truno is calm. Many Eta leaders in exile in France have recently been arrested, and the organisation is in trouble.

"By the time the games begin, Eta may have missed its political chance," he said. It would be a major departure for Eta to kill foreigners, and the small Catalan terrorist group is not regarded as a serious threat.

The prostitutes, however, have threatened to invade the city-centre at night in protest at having been shunted off into an industrial suburb.

Madrid could hardly be blamed for that, but if the ladies and men of the night become unruly, someone in Barcelona will surely try.

Dying for glory, Page 14

Respite for sterling as calm returns to markets

By Emma Tucker and Alison Smith in London

CALM RETURNED to the financial markets yesterday as the pound enjoyed a temporary respite and a new survey provided a glimmer of hope for the UK's economic recovery.

Sterling finished half a penny higher at DM2.8375, boosted mainly by technical factors but buoyed also by the government's announcement on Wednesday that it would tighten controls on spending.

However, a rise in Spain's key interest rate yesterday to 13 per cent from 12.4 per cent means that sterling's woes may not yet be over. The move by the Bank of Spain leaves Britain as one of the few members of the European monetary system which has not yet tightened monetary policy in the wake of last week's rise in the German discount rate.

A survey of almost 9,000 companies by the British Chambers of Commerce found that the economic trend "remained towards a slow and lasting recovery" although the BCC warned that it would take little to knock the upturn off course.

Mr Christopher Stewart-Smith, president of the BCC, warned that a cut in training budgets could lead to skills shortages acting as a brake on the recovery. The opposition Labour party stepped up its criticism of the planned changes to the public spending round, accusing the government of trying to use them as a smokescreen to distract from the effect on spending of continuing economic stagnation.

Opposition spokesmen warned that, in spite of Tory election pledges, public services would be "sacrificed on the altar of their own economic incompetence". On the Stock Exchange prices

closed firmer with Boots' share price rising 4 per cent following an optimistic trading statement from Sir Christopher Benson, chairman of the diversified retailing group, at the company's annual meeting.

There was more bad news for the government from the Engineering Employers Federation which sharply revised downwards its forecasts for UK economic growth this year and 1993 amid reduced expectations for UK and world recovery.

An update to the EEF's engineering economic trends series confirmed that engineering output has stopped falling, but pushed back by about six months the expected start of its recovery.

UK car industry, Page 6
Joe Rogaly, Page 16
Currencies, Page 40
Markets, Page 41

Bonn cartel office rules against Gillette

Continued from Page 1

pre-emptive rights to buy further Eemland shares, enabled Gillette to influence the company's management.

Gillette says it has no influence over Eemland and made its investments only so that it could buy Wilkinson Sword's businesses outside the US and the EC. Gillette says it is prepared to dispose of its Eemland interests by mid-1994.

Once the order sought by Mr Lilley is granted by parliament, Gillette would be required to make the disposal in six months. After that the government would have to seek a High Court injunction enforcing the order.

The cartel office has set no deadline for implementation of its decision, which Gillette may challenge in court. If that happened, the case could take up to three years to be concluded. Gillette and Wilkinson Sword

together control more than 90 per cent of the German wet shaving products market, according to the cartel office. Their combined shares of the EC and world markets are estimated at more than 75 per cent.

Gillette's relations with Wilkinson Sword have also been investigated by competition authorities in Canada, France and the US, where Gillette agreed, under official pressure, to dispose of Wilkinson's US businesses.

UK 'shadow' cabinet gains five new members

By David Owen in London

THE "shadow" cabinet of Britain's opposition Labour party assumed a more youthful image after yesterday's election of five new faces - four in their early forties - to serve under leader Mr John Smith and his deputy Ms Margaret Beckett.

The changes reflect the meritocratic, as opposed to ideological, nature of Labour's 69 new MPs whose votes played a critical role in the three-month election process.

Two of the newcomers - Ms Harriet Harman and Ms Marjorie Mowlam - are women, bringing to five the female representation on the body, the highest ever.

Ms Harman and Mr Chris Smith also bring an injection of southern blood into a party increasingly identified with Scotland, Wales and the north of England.

The other two newcomers, Mr David Blunkett, a former leader of Sheffield council, and Mr Tom Clarke, the Scottish junior health spokesman, will prove popular choices among more traditional Labour supporters.

Top of the poll were Mr Gordon Brown and Mr Tony Blair. Each is expected to be rewarded with a top job when the full list of shadow cabinet appointments is published, probably today.

Two of the party's current spokesmen - Mr Barry Jones and Ms Jo Richardson - were defeated and lost their posts.

THE LEX COLUMN

The Spanish two-step

Changes in Spanish interest rates do not have quite the same impact on the UK that they might have had when the peseta was at its ERM limit against sterling. It is thus tempting to dismiss yesterday's 60 basis point increase in the Bank of Spain's intervention rate as largely a domestic affair, prompted as much by continuing worries on inflation as by the Bundesbank's recent monetary tightening. Just the same, the UK authorities cannot be entirely comfortable at the growing list of European countries to have reacted to the German move.

Besides Spain, these now include Italy, Belgium and the Netherlands. Though the latter two confined themselves to technical operations in the money market rather than explicit rate rises, the impression is growing that the trend of interest rates in Europe is upwards. As long as France holds its own rates and Germany does not tighten further, the UK may manage to stay aloof on the grounds of its weak economy and relative success in curbing inflation. But it is still using up its credibility on the foreign exchange market.

It has for a long time seemed unlikely that the exceptionally narrow quarter-point differential between German and UK rates can persist once the Bundesbank does eventually decide to relax. At that stage, UK rates will almost certainly have to fall more slowly than German ones.

The more immediate danger is that of a Lombard increase after the summer holidays if German money supply growth shows no signs of abating. The UK would then not only be sucked into a further round of European rises. It might have to go further than matching the actions of its partners.

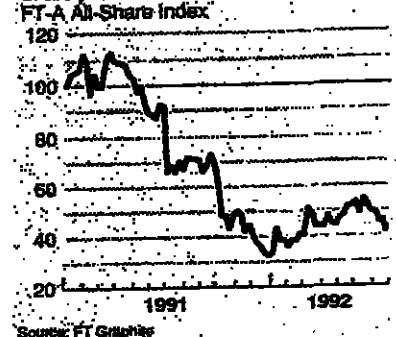
Euro Disney

Sentiment towards Euro Disney has turned so negative in recent months that there is little shock left in its forecast yesterday of a net loss in the current year. All the same, the omens are at first sight scarcely encouraging. Attendance levels may be up on that achieved by other Disney theme parks at a comparable stage, but the company faces an uphill struggle meeting its target of 11m visitors in its first year. That depends on the winter having only a limited seasonal impact on attendance levels, an unlikely prospect when Euro Disney also runs the risk of being caught up in any European economic slowdown resulting

FT-SE Index: 2399.5 (+11.6)

Amstrad

Share price relative to the FT-A All-Share Index



Source: FT Graphix

from upward pressure on interest rates.

This only increases the need for the company to match its expenditure to the level of business it eventually manages to attract. Costs were always bound to be high in the early stages when Euro Disney had to be ready to receive any number of visitors. Only when they have been cut and a clearer pattern is established for visitor levels will it be possible to evaluate earnings prospects and thus the share price. Original expectations look optimistic. But with the shares 40 per cent below their peak in March, there is also a danger of overdoing the pessimism.

Wellcome

As the Wellcome share offer draws to a close today, its promoters might reflect that their timing could have been a good deal worse. Since the bulk of the proceeds are to be reinvested in equities, all that really matters is that the shares should be sold at a high price relative to the market. Since flotation, Wellcome's price has tripled in relative terms. Despite its recent weakness, it is still higher against the market than at any time outside the past 8 months. Given that, it is in the Wellcome Trust's interest as a buyer of equities that the market should be as low as possible. As any actuary at a life company will tell you, the point about bombed-out markets is that they offer inflation-proof income on the cheap.

The only real question for the Trust is therefore how many shares to sell. The criteria were set out yesterday with admirable clarity. The minimum price has been set at 80p as a warning

to short sellers, thus setting the maximum discount to yesterday's close at only 3.6 per cent. Thereafter, the guiding principle in setting the price and quantity is that there should be no discount in the after-market. For a seller which will end up with well over a third of the equity, that seems a sensible precaution.

From a buyer's viewpoint, the immediate question is whether the sale process has driven the price below the level which might naturally be expected from such a huge increase in the free float. If not, a discount of 1-2 per cent scarcely seems enough in today's volatile markets to justify a change in stance towards the stock. Perhaps fund managers should also ask themselves the following: if it is such a good deal for the Trust to switch out of Wellcome into general equities, where is the attraction in doing the reverse?

Amstrad

It is hard to know whether to be more astonished by Amstrad's proneness to accident or its talent for survival. Yesterday's statement suggests that pretax losses this year will total at least £55m on sales not much over £300m. But the liquidation of stock which has largely produced this result means that net cash now stands at over £100m compared with £40m in February.

Aside from the general awfulness of the world market for personal computers, the question is whether Amstrad has finally exhausted the potential for designing and commissioning consumer electronic products in a market dominated by vastly bigger rivals. If so, Mr Sugar will doubtless think of something else to turn his hand to. How far he deserves backing from portfolio investors is another matter.

More immediately, the shares at yesterday's 29p are on a yield of 6.4 per cent, assuming a maintained dividend. On an earnings basis, the company should not be paying a dividend at all. But a held payment would cost only a tenth of the cash pile. As shareholders might reflect, Amstrad's recent history suggests the money is a good deal safer with them than re-invested in Amstrad inventory.

Eurotunnel

Yesterday's Lex piece on Eurotunnel produced a formal response from the company, which is reported on Page 24.

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London, 16 September 1992

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B-N

World Weather		°C	°F	°C	°F	°C	°F	°C	°F	°C	°F	°C	°F										
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	Brussels	F	24	75	Geneva	F	22	72	Malaga	S	27	81	Paris	F	22	72	Tokyo	S	33	91			
Ajaccio	S	28	82	Budapest	F	22	90	Gibraltar	F	20	68	Malta	S	29	84	Orio	F	20	68	Toronto	F	14	57
Algeria	S	32	90	Buenos Aires	S	27	81	Glasgow	F	25	77	Mannheim	C	25	77	Frankfurt	S	31	88	Washington	F	20	68
Amsterdam	S	23	73	Cairo	S	32	90	Helsinki	S	24	76	Melbourne	C	14	57	Jaykrantik	F	11	52	Venice	S	23	94
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Bahrain	S	37	99	Casablanca	F	29	84	Interloch	C	23	73	Montreal	F	17	63	Rio de Janeiro	S	25	77	Zurich	F	20	68
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INTERNATIONAL COMPANIES AND FINANCE

Salomon proves resilient as earnings achieve record

By Patrick Harverson
in New York

SALOMON, the Wall Street securities house, yesterday reported second-quarter after-tax operating earnings of \$375m, the best three-month performance in the group's history and the clearest sign yet that it has recovered from last year's bond trading scandal.

However, the burden of a special \$185m charge to cover costs related to the settlement of the bond market-rigging allegations reduced net income to \$211m.

Even with the charge, net income was still higher than a year ago, when Salomon reported a profit of \$178m, thanks partly to the return to profitability of Phibro Energy, the group's oil trading and refining subsidiary.

The second-quarter charge, taken alongside the \$200m charge the company took in the third quarter of 1991, means Salomon has set aside a total of \$385m to cover the costs related to the scandal.

A large part of that reserve has gone towards paying the



Deryck Maughan: core bond business was very strong

mon Brothers, provided the bulk of Salomon's profits during the second quarter. Such was the strength of the firm's underlying performance, that if the charge and taxes were excluded, Salomon Brothers' earnings totalled \$647m in the three months, the highest recorded by a publicly held US securities firm.

Against the background of a highly favourable interest rate environment, strong sales and trading activity in Salomon Brothers' core bond business made the biggest contribution in the quarter.

Even investment banking, hardest hit by the uncertainties surrounding the bond trading scandal, staged a recovery, with revenues exceeding the preceding two quarters due to the heavy flow of corporate bond issues.

On the oil trading and refining side of Salomon, Phibro recorded pre-tax earnings of \$19m in the quarter, a turnaround from the losses of the previous six months. Most of its revenues came from its crude oil trading and derivatives department.

Disney boosted by film and consumer product arms

By Karen Zagor in New York

STRONG gains from Walt Disney's film and consumer product divisions propelled the company's third-quarter net earnings 33 per cent higher on revenues which grew 23 per cent.

For the three months to end-June, Disney posted net income of \$220.5m, or 41 cents a share, on revenues of \$1.85bn. The results compared with earnings of \$165.5m, or 31 cents, in the second quarter of last year, on revenues of \$1.51bn.

The strongest boost to Disney's earnings came from its film division, where operating income jumped 70 per cent to \$134.3m, against \$79.1m a year earlier. The increase came on the back of a 21 per cent improvement in revenues to \$723.8m, against \$597.1m.

The company's theme park

division saw a 10 per cent improvement in operating income to \$194.3m from \$176.5m, on revenues which rose 17 per cent to \$890.5m, against \$759m.

The theme park results benefited from the Easter holiday falling in this year's third quarter. A year earlier, only part of the Easter period was in the third quarter. Investment in Euro Disney cut into the strong results from domestic theme parks and resorts.

Disney's consumer products business posted a 31 per cent increase in operating income to \$60.8m, on revenues which climbed 54 per cent to \$339.2m.

For the first nine months, the company had net income of \$593m, or \$1.11 a share, against \$462.6m, or 87 cents, in the year-earlier period. Revenues were 23 per cent higher at \$5.45bn.

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Isosceles to alter capital structure

By John Thornhill in London

ISOSCELES, owner of the struggling Gateway supermarket chain, yesterday confirmed details of a refinancing deal that would allow it to step up its development programme with a view to floating the business in 1995.

As part of the agreement the UK company is proposing to reorganise its capital structure, substantially diluting its ordinary equity.

Isosceles implicitly accepted the bankruptcy of the Gateway brand as it said it intended to convert most of its 650 stores into Food Giant discount supermarkets and Sainsbury's fresh food outlets.

In the next three years, Isosceles intends to open 150 Sainsbury's stores by converting Gateway stores and opening new sites. It is also experimenting with other chains such as Sainsbury's discount stores, David Greig and the Gateway Village convenience stores. The company still intends to sell Herman's, its US sporting goods chain, and Wellworths, its grocery chain based in Northern Ireland.

The company's capital expenditure budget will remain at about £100m (£190m) in the current year although it has also won the right to spend a further £30m of any money it raises from disposals.

Isosceles's preference shares will be converted into ordinary shares as part of a "tidying-up exercise", but holders of the mezzanine debt will also be issued with warrants to subscribe for 20 per cent of the fully-diluted ordinary share capital at 1p per share.

Interest payments on the mezzanine debt will continue to be rolled up until February 1993 under more flexible arrangements.

The deal has been agreed by the 50 banks which hold the company's senior debt and its mezzanine debt holders. The main holders of the ordinary equity have also accepted the amendments.

Elf leads east German oil project

By William Dawkins in Paris

ELF Aquitaine, the French oil group, and Thyssen, the German steel and engineering group, yesterday confirmed that they had won a DM65bn (\$41.5bn) contract to take over and modernise eastern Germany's main petrol station network and build an oil refinery there.

Elf, majority owned by the French government, is to take full control of Minol, which owns more than 1,000 filling stations in eastern Germany, or 74 per cent of the market.

Elf will also have two-thirds control of a joint venture to build one of Europe's largest oil refineries, with a capacity of 10m tonnes a year. The facility is scheduled to open in 1996.

at the Leuna chemical complex. Thyssen will hold the remaining third of the joint venture.

This is the largest Franco-German investment since the second world war and confirms an outline deal struck in January with the Treuhand, the body handling eastern German privatisations. The project will support between 6,000 and 10,000 jobs in the east.

The deal reinforces France's position as the biggest foreign buyer of privatised eastern German companies, with FF7.7bn (\$1.54bn) of investment since unification, not including the Elf deal.

However, western German buyers hold 95 per cent of the privatised eastern companies, in spite of the Treuhand's

efforts to stimulate more foreign interest.

Elf and Thyssen won the deal in competition against two rival groups, one headed by British Petroleum and Italy's Agip oil concern, and the other involving Middle Eastern interests including Mannai Corp and Kuwait Petroleum.

The acquisition of Minol, which will function under Elf's brand name, will double the French company's 4 per cent share of the overall German filling station market. This would lead to an inevitable loss of market share by Minol as competition from other distributors builds up in the east, said Elf officials.

Of the total DM65bn investment, DM4.3bn will go on the Leuna refinery. Elf and Thy-

ssen are taking over a petrochemicals producer at Zeitz, near Leuna, and Elf also plans to buy on the site a formaldehyde resin plant, which uses methanol.

Elf and L'Air Liquide, the French industrial gases producer, plan to build a plant at Leuna to make hydrogen peroxide - used in bleach and disinfectant.

Leuna already has two inefficient and polluting oil refineries which will continue production until the new plant is ready. The Treuhand will then take them over and arrange for their dismantling.

Elf also plans to discuss with local partners the possible construction of an oil pipeline from the port of Rostock to feed the refinery.

Benetton poised for assets swap

By Haig Simonian in Milan

BENETTON, Italy's biggest clothing group, is poised to swap assets with Edizione Holding, the private company controlled by the Benetton family.

However, Benetton stressed the changes, expected to be announced on Monday, had nothing to do with the resignation of Mr Emilio Fossati, managing director. Shares in Benetton fell for the second day yesterday after confusing press reports and uncertainty about its plans.

Benetton's stock fell L356 to L10,432, making an 8 per cent fall since Tuesday.

Mr Fossati's departure highlights Benetton's difficulties in retaining top managers. In late 1990, Mr Carlo Buora, finance director, left after less than a year in the job.

Analysts attribute the brevity of some managers' stays to cultural and family problems, linked to Benetton's location near Treviso, an unexciting town of 35,000 near Venice. Many executives coming from centres such as Milan leave their families behind and commute home at weekends.

Conflicts with the Benettos, who own about 80 per cent of the shares and remain the company's guiding spirits, may be inevitable. Though the fam-

ily wants to attract top managers, decision-making remains with them.

In 1987, the family opposed plans by Mr Aldo Palmieri, the then managing director, to buy Lanerossi, a financially-troubled textiles producer.

However, avoiding acquisitions and keeping its own assets to a minimum have been key to Benetton's success. Most production is contracted out, while shops are run by independent retailers on a licensing basis.

First half net profits, due in September, are expected to rise 15 per cent to about L92bn (\$81.5m), with sales 6 per cent ahead at L1,220bn.

Banco Santander shows improvement

By Peter Bruce in Madrid

BANCO Santander, Spain's most aggressive commercial bank, yesterday reported net profits of Pta43.2bn (\$452.8m) for the first half of 1992, up 17.3 per cent on the same period last year. Pre-tax profits rose 17.5 per cent to Pta58.2bn.

The bank said lending margins had increased 4.35 per cent and fee-based income by 25 per cent, leading to a 9 per cent rise in operating profits at Pta129.3bn.

Mr Emilio Botin, chairman, said management had made cost-cutting a priority this

year. "As a result, significant savings have already been achieved, and the growth in operating expenses for the second half of the year should be significantly lower."

Santander's income from mutual fund management rose 55 per cent to above Pta900bn. It claims to control more than 13 per cent of the Spanish unit trust market.

Meanwhile, Banco Exterior, the state-controlled commercial bank at the heart of the state's new banking group, Argentina, has reported a 16.4 per cent rise in first-half net income, to Pta15m.

Exterior said its operating costs, including personnel, had grown 4.8 per cent to Pta23.6bn but this might reflect the added costs of incorporating BCI, the state industrial credit bank, earlier this year.

Earlier, Banesto, another of the country's key retail banks, reported net profits among its financial group of Pta26.2bn for the first six months of 1992, a 3.75 per cent increase.

The bank said first-half results, which exclude its industrial affiliates, showed gross operating profits up 18.62 per cent to Pta65bn after a sharp drop in operating costs.

US chemical unit advances 39% to \$170m

By William Dawkins in Paris

RHONE-POULENC Rorer, the US pharmaceuticals subsidiary of Rhone-Poulenc, the French state-owned chemicals group, yesterday reported a 39 per cent rise in net profits for the first six months of this year.

Rhone-Poulenc Rorer's net earnings rose from \$122m in the first half of last year to \$170m in the six months to the end of June. This was on sales up by 6.7 per cent to \$1.87bn, excluding currency changes and the disposal of non-strategic product lines.

The group, formed two years ago from the merger of Rhone-Poulenc's pharmaceuticals division with Rorer, the US drugs company, plans to invest more than \$500m on research and development in 1992.

Sales growth was generally spread across the group's main markets, although US sales were affected in the second quarter by destocking by wholesalers. However, demand for the group's main prescription drugs continued to grow.

Mr Robert Cawthorn, chairman, was satisfied with this performance in a "challenging environment". The group was on track to meet its earnings objectives in the current half, he said. Earnings per share rose from 89 cents to \$1.24.

This announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES AND FINANCE

Net income plunges by 45% at ITT

By Martin Dickson
in New York

ITT, the US conglomerate, yesterday reported a 45 per cent drop in second-quarter net income, due mainly to sharply lower earnings at its ITT Hartford insurance subsidiary, accounting adjustments and restructuring action at the Sheraton hotels business.

The group reported net income of \$100m, or 75 cents a share, compared with \$194m, or \$1.43, in the second quarter of 1991. Sales rose 4 per cent to \$3.36bn.

Net income would have been \$131m, or 95 cents a share, compared with a restated \$206m, or \$1.53, if the non-cash accounting adjustments were excluded.

The figures also included after-tax portfolio gains at ITT Hartford and ITT Financial of \$22m, or 17 cents a share, compared with \$6m, or 5 cents, in the same period of last year.

ITT Hartford saw income drop from \$117m to \$41m. The company said this was "mainly due to unfavourable adjusted underwriting income caused by higher catastrophe losses, largely from several weather-related events, along with continued adverse developments in workers' compensation and reinsurance".

ITT Sheraton had an operating loss of \$14m, against a profit of \$15m, after restructuring its headquarters operations to make them more efficient. Excluding this charge, the company would have reported a small profit, although still below last year.

Among the group's seven other major businesses, the automotive, financial and communications operations produced higher operating income; fluid technology and the Rayonier paper business were flat; and the defence and components businesses showed drops.

For the six months ITT reported a net loss of \$336m, or \$2.62 a share, after taking a \$580m non-cash accounting adjustment. In the first half of last year it made \$406m, or \$2.99 a share. Sales rose 3 per cent to \$10.44bn.

Alcan halves its dividend

By Robert Gibbons

ALCAN Aluminium is cutting its quarterly dividend to 7.5 cents US per share from 15 cents US with the September 11 payment to conserve cash in the face of "difficult business conditions and an uncertain outlook".

This is the second reduction during the present industry down cycle. Alcan had maintained 15 cents US for the past four quarters.

On July 13 Alcan reported a loss of US\$40m or 22 cents a share on revenues of US\$3.83bn, against a loss equal to 7 cents a share in the 1991 period.

Mr Buffett is one of the most highly regarded investors in the US and tends to take large stakes in companies for the long term.

Bank of East Asia 31% ahead

By Simon Holberton
in Hong Kong

BANK of East Asia, Hong Kong's third largest listed bank, yesterday reported near 31 per cent growth in first-half net earnings.

Profit, struck after transfers to unutilised inner reserves, was HK\$162.7m (US\$21m) compared with HK\$124.4m a year earlier, and broadly in line with market expectations. The bank published no other figures relevant to its business.

The directors declared an interim dividend of 27.5 cents a share, up 31 per cent from the equivalent of 21 cents paid at the same time last year.

Bank of East Asia, controlled by Hong Kong's Li family, is traditionally the first of the

Weak demand hits US oil groups

By Alan Friedman
in New York

EXXON, the largest US oil and gas company, and Texaco, the third ranked company, yesterday reported lower second-quarter net earnings as the squeeze on petroleum product margins took a toll on the US energy industry.

The Texas-based Exxon suffered a 15.1 per cent drop in second-quarter net earnings, to \$656m. This is the lowest quarterly net profit for the company since 1989, the year of the Alaskan oil spill from the Exxon Valdez.

Exxon's earnings per share were down to 78 cents from 90 cents a year ago. Revenues in the quarter were 1.8 per cent higher at \$27.76bn.

For the first six months of 1992 Exxon's net income was down by 31.5 per cent at

\$2.3bn, on revenues that were 4 per cent lower at \$53.67bn.

Texaco of White Plains, New York, said its second-quarter net income was \$246m, a decline of 8.9 per cent. Earnings per share were 85 cents, against 94 cents in 1991. Revenues were 4.4 per cent higher at \$9.4bn.

For the first half of 1992 Texaco's net earnings were 34.9 per cent lower at \$445m, on revenues that were 6.3 per cent down at \$18bn.

The second-quarter net profit at Occidental Petroleum, based in Los Angeles, was nearly halved - from \$147m, or 49 cents a share, a year ago to \$75m, or 25 cents. Revenues were \$2.3bn, against \$2.4bn.

For the first six months Occidental, undergoing a substantial restructuring programme, suffered a 36.7 per cent drop in net income, to \$173m. Revenues were down to \$4.3bn from

\$5.2bn in the first half of 1991.

The drop in earnings at these companies continues a trend started on Wednesday, when Amoco, the fifth largest US oil and gas company, reported a 23.5 per cent fall in underlying second-quarter earnings and a \$478m net loss after taking a \$306m charge for restructuring and severance payment costs.

Mr Lawrence Rawl, Exxon's chairman, said the group's performance was affected by lower petroleum product margins, which were in turn affected by rising crude supply costs, weak economic conditions and soft demand in many markets.

Earnings from exploration and production operation were \$83m higher at \$725m while income from the refining and marketing side slumped by \$352m to \$180m, due mainly to problems in the US market.

Included in the second-quarter

results was a \$75m charge for restructuring Exxon's US oil and gas businesses.

The tendency of energy companies to direct exploration spending away from the US was illustrated by Exxon's devoting 70 per cent of its worldwide capital and exploration expenditures to projects outside the US.

Mr James Kinnear, chief executive of Texaco, stressed the company's effort to maintain the strength of its financial position in the face of generally weak industry conditions. He said Texaco expected to produce full-year cash savings of around \$700m from reductions in planned capital spending and expenses.

On Wall Street, Exxon's share price was 8% higher at \$63 1/4; Texaco's price was 8% improved at \$62 1/4; and Occidental's price was 8% lower at \$19 1/4.

Brazil puts brake on Whirlpool growth

By Nikki Tall

WHIRLPOOL, the world's largest manufacturer of large domestic appliances and now the full owner of the former Philips-appliance business in Europe, saw an 8 per cent decline in second-quarter profits, to \$58m after tax.

Sales rose to \$1.84bn from \$1.77bn.

The Michigan-based group blamed the drop on economic and political difficulties in the Brazilian market. Operations there broke even in the quarter, having contributed about 13 cents a share in the same quarter the previous year.

Whirlpool said that, without this setback, it would have seen second-quarter profits rise by some 11 per cent.

The second-quarter figures still mean Whirlpool is showing a net profit of \$83m for the first half, compared with \$82m in the first half of 1991. Sales for the six months were \$3.55bn, compared with \$3.38bn.

Mr David Whitwam, chairman, admitted that "despite some recent positive market indicators, the short-term outlook in Brazil remains uncertain".

He also said the quarterly performance in the core US market lagged slightly behind 1991. "Like others, we await, but are not yet seeing, sustained recovery in the North American economy. Economic indicators continue to be mixed."

Mr Whitwam suggested that

consumer confidence, having improved earlier in the year, appeared to have stagnated, while competition between manufacturers remained "intense".

Appliance industry shipments in North America rose by over 5 per cent in the second quarter.

Whirlpool expects third and fourth-quarter shipments to show increases, and predicts total 1992 industry shipments will be up by more than 6 per cent.

In Europe, Whirlpool International's performance was described as "solid" in revenue terms, despite the modest decline in industry shipments. Margins improved "significantly".

The anticipated recovery in



David Whitwam: US market lagging

the overall European market has been slow to materialise," commented Whirlpool.

BCE shows 20% downturn

By Robert Gibbons
in Montreal

BCE, the biggest Canadian telecommunications group, said the recession and lower profits at its Northern Telecom subsidiary caused a 20 per cent decline in second-quarter profits. For the first half, earnings were down 9 per cent.

However, despite slow economic recovery, BCE expects improved performance in all sectors in the second half.

The second-quarter perfor-

mance was also affected by write-downs at its Montreal Trustco financial services arm. Final earnings were C\$346m (US\$205m) or 72 cents a common share, against C\$307m, or 52 cents, a year earlier. Operating revenues were C\$4.97bn against C\$5.05bn.

First-half earnings were C\$544m, or C\$1.80 a common share, against C\$600m, or C\$1.80 a share, a year earlier, on revenues of C\$9.84bn against C\$9.78bn.

BCE said first-half telecom-

munications earnings were flat because of the recession.

Bell Canada, the telecommunications utility providing most of BCE's earnings, saw slower growth. Its first-half profit gained a modest 1.2 per cent and operating revenues rose 2.4 per cent.

Bell Canada contributed C\$453m, or C\$1.47 a share, to BCE's first-half earnings, unchanged from a year earlier. Northern Telecom contributed 34 cents per BCE share against 38 cents.

3M breaks run of five declines

By Barbara Durr in Chicago

MINNESOTA Mining and Manufacturing, the diversified US manufacturer known as 3M, broke a string of five quarterly declines in the three months ended June 30.

The company reported net income of \$322m, or \$1.47 per share, up 7.6 per cent from \$299m, or \$1.36 per share, a year ago.

With nearly half its sales overseas, 3M has been suffering from negative currency effects. But these were offset during the second quarter by a 6 per cent gain in unit volume, improved productivity, lower raw materials costs and a decline in its tax rate.

Mr L.D. DeSimone, chairman, said US unit sales registered their best gain in six quarters with a rise of about 3 per cent. Outside the US, sales increased about 8 per cent.

During the first half, net income rose 1.9 per cent to \$610m, or \$2.79 per share, compared with \$599m, or \$2.73 per share, a year ago. Sales were up 2.5 per cent to \$6.9bn from \$6.7bn last year.

Fairfax expects to beat profits forecast

By Kevin Brown in Sydney

JOHN Fairfax Holdings, the Australian newspaper group, expects to exceed the profit forecast for 1991-92 that was published in its pre-notation prospectus earlier this year.

Mr Dan Colson, acting chief executive, said earnings should be comfortably ahead of the forecast in spite of the Australian economy's slow recovery from recession. Fairfax, which is 15 per cent owned by Mr Conrad Black's UK-based Daily Telegraph group, had forecast pre-tax profits of A\$123m (US\$91.7m) for the year to the end of June, followed by A\$165m in the current year.

Mr Colson said the directors were very optimistic. He confirmed that Fairfax was considering building a printing plant in Sydney to enable the group to compete more effectively with newspapers published by Mr Rupert Murdoch's News Corporation.

The plant, which would cost about A\$200m, would have the capacity to print colour news pictures.

Mr Colson said Fairfax would probably appoint a chief executive within the next few weeks. Fairfax has been without a chief executive since December, when it was acquired for A\$1.4bn by a consortium led by Mr Black. The group was put into receivership in 1990 after an abortive buy-out of family shareholders by Mr Warwick Fairfax.

The group publishes the Sydney Morning Herald, The Australian Financial Review, and The Age in Melbourne. It is the principal competitor to News Corporation.

Q10, the insurance group privatised by the state government of New South Wales, closed at A\$2.53 after its first day of trading on the Australian stock exchange yesterday. The closing price represented a premium of 5.4 per cent to the flotation price of A\$2.40, slightly less than expected.

The shares opened at A\$2.63, but lost ground in a falling market. Southern Cross Airlines, which plans to relaunch the collapsed Compass Airline operation next month, closed at 40 cents after listing at 45 cents. The closing price represented a discount of 20 per cent to the price at which the shares were floated.

Trading starts in Thai Air shares

THAI Airways International, the national airline whose shares began trading on the Bangkok Stock Exchange yesterday - and offered to the public at B\$60 a share - traded between B\$61 and B\$64.50, Reuters reports from Bangkok.

Brokers and analysts said the price was in line with expectations. Mr Eric Halmon of Premier Finance and Securities, the local brokerage, said: "The opening is a bit low but not a major surprise."

New Zealand chemicals group advances 59.9%

By Terry Hall in Wellington

FERNZ Industries, the New Zealand-based chemical and fertiliser group, yesterday reported a 59.9 per cent rise in net profits to \$N225.28m (US\$13.8m), in spite of lower than expected profits in its Australian operations.

Turnover rose 26.7 per cent to NZ\$379m, of which NZ\$139.41m was generated in New Zealand, NZ\$205.45m in Australia and NZ\$34.21m in other markets. Recovery in New Zealand agriculture saw fertiliser output rise 20.3 per cent to 352,259 tonnes. Directors said demand accelerated in the second half, due to rising farm incomes.

Turnover in the company's industrial chemicals business rose 37.8 per cent to NZ\$66.79m. The main contributing factors were a second chlor-alkali plant in west Australia and the Kinleith chemical complex in New Zealand which saw increased demand for its preservative chemicals.

Turnover in agricultural chemicals and animal health products rose 28 per cent to NZ\$230.6m. Directors said the majority of that business was conducted in Australia and earnings were complicated by fluctuating exchange rates.

International sales rose by NZ\$10m last year. However, Australian profits were affected by the most severe drought in Queensland and New South Wales in 10 years.

Directors said that although business opportunities improved in the second half, sales there for the 12 months were A\$7m (US\$5.2m) below forecast, due to competition.

Earnings per share rose 37 per cent to 48 cents.

The directors recommended a final dividend of 13 cents a share, up from 12 cents last year.

Pakistan to sell 51.3m gas shares

By Farhan Bokhari
in Islamabad

GOVERNMENT shares worth about Rs2bn (\$89m) in Sui Northern Gas Pipelines (SNGPL), Pakistan's leading gas company, will be offered for sale to the public on Monday, in one of the country's most important privatisations.

The government will sell 51.27m shares with a nominal value of Rs10 per share at Rs40.15 per share.

Negotiations are going ahead

with several international gas companies for the sale of 34.18m shares at a price not less than that being offered to the public. British Gas, Novacorp of Canada and Sofreaz of France are contenders.

The government will allow foreign investors to repatriate principal and capital gains, provided the shares are paid for in foreign exchange.

Last year, the company earned Rs395.2m in pre-tax profits. Net assets were worth about Rs5.46bn.

RJR Nabisco helped by cut in interest expenses

By Nikki Tall in New York

RJR NABISCO, the US tobacco and food group taken private through a \$25bn leveraged buy-out in 1989, yesterday posted second-quarter profits of \$87m after-tax, up from \$79m a year earlier.

The gain came from the reduction in interest expenses, partly offset by an extraordinary loss of the early extinguishing of debt.

Mr Lou Gerstner, RJR's chairman, noted that since the start of 1992, some \$2bn of high-cost debt, carrying an average coupon of 14 per cent, had been refinanced at more favourable rates.

Operating profits slipped to \$78m from \$77m in the same period a year earlier, although total sales were up from \$3.78bn to \$3.98bn.

RJR blamed the tough competitive environment in the consumer goods sector. It had

made significant investment in the domestic tobacco business which had restrained operating income.

On the tobacco front, RJR saw operating profits of \$500m from domestic operations, down from \$612m, while international contributed \$184m, against \$116m. Total sales were \$2.33bn compared with \$2.21bn.

In the food division, operating profits rose from \$228m to \$240m, on sales of \$1.65bn against \$1.57bn last year. The company said results were led by volume increase in US biscuits and crackers, and benefited from strong performances in Latin America, including recently-purchased operations in Mexico and Brazil.

RJR Nabisco made after-tax profits of \$72m in the first six months, after a \$31m charge for extinguishing debts early. In the same period a year ago, the after-tax profit was \$84m.

Intel delays launch of next-generation chip

By Louis Kehoe

INTEL, the leading manufacturer of microprocessor chips, said it would delay the introduction of its next-generation product, code-named P5, until the first quarter of 1993 to allow more time for testing.

The P5, which will be renamed before its official launch, is the latest version of Intel's widely used microprocessor family, which includes the 386 and 486 devices that power most personal computers. Intel had planned to launch the P5 during the fourth quarter of 1992.

Mr Paul Otellini, vice-president in charge of Intel's microprocessors, said the delay did not mean that there were problems with the P5.

"We have (prototype) parts running in multiple systems at Intel and with key customers. Sampling to a broader range of customers will not be delayed," he said.

However, by delaying full-

scale production of the P5, Intel will allow more time to refine its manufacturing process, improve yields and avoid the bugs that have plagued new microprocessors in the past.

Despite Intel's statements, analysts suspect that Intel has encountered technical problems, forcing it to delay full-scale production. Intel is facing rising competition in the high-performance end of the microprocessor market from makers of reduced instruction set computing (RISC) microprocessors. The P5 is Intel's response to this competition.

Microsoft, the world's largest provider of software for personal computers, reported a 52 per cent increase in fourth-quarter profits of \$210.1m, or 48 cents a share, writes Patrick Harverston in New York.

The final quarter took Microsoft's earnings for its fiscal year to \$708m, or \$2.41 a share, well up on the \$463m earned in fiscal 1991.

Schlumberger

SCHLUMBERGER LIMITED
SECOND QUARTER 1992 EARNINGS

New York, New York, July 21 - Schlumberger Limited announced today that growth in the Schlumberger Oilfield Services business outside North America and improved performance of the Measurement & Systems business combined to lift net income to \$178 million, and earnings per share to \$0.74, an increase of 14% over the first quarter of 1992. Compared with one year ago, net income declined 1% as the severe decline in activity in the North American oilfields, which began in July 1991, continued to affect operations there. Operating revenue, at \$1.55 billion, was level with the same period last year and equal to the first quarter of 1992.

For the first six months of 1992, net income was \$335 million, an increase of 7%. Earnings per share were \$1.39, up 5% over last year, while operating revenue was \$3.11 billion, up 1% over the same period.

In spite of a 15% decline in active drilling rigs worldwide in the second quarter, Schlumberger Oilfield Services revenue was only off 3%, a clear indication of the positive impact of Schlumberger technology and service. Led by a rapid build up of seismic activity in the North Sea, GECCO-PANAL was the fastest growing company. Dowell Schlumberger Atlantic - Asia and Wellfire & Testing - Eastern Hemisphere and Latin America were also strong performers.

Measurement & Systems revenue increased 5% over last year. Strong gains were recorded at Schlumberger Technologies - ATE, our automatic test operation, and at Schlumberger Industries - Water & Gas.

According to Euan Baird, Chairman, "There was little in the second quarter to indicate a strong economic recovery in the OECD countries. In addition, news of reductions in capital spending and human resources from some of the major oil companies continued. However, the fact that the modest rise in oil demand during the quarter resulted in a \$2 increase in the price per barrel is a good indication of tighter supplies. We believe this tightness will, sooner rather than later, lead to higher oilfield activity."

NOTICE

Notice to the Holders of 10% Notes due July 22, 1992 of Central Capital Corporation (the "Company") issued pursuant to a Trust Indenture (the "Indenture") made as of 22 July 1987 between the Company and The Royal Trust Company, as Trustee, is hereby given that Events of Default have occurred and are continuing, under subsections 5.01 (a), (d) and (f) of the Indenture. Further information is available to holders at either address below:

Delivery Address: 393 University Ave., 5th Fl., Toronto, Ontario Canada M5G 1E6	Mailing Address: P.O. Box 7010 Aldridge St. Postal Sdn. Toronto, Ont., Canada M5C 2W9
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Attention: Bond Group
Telecopier Number: (416) 813-4555

Nationwide
£80,000,000
Subordinated Floating Rate
Notes due July 1998
For the three months 21st July 1992 to 21st October, 1992 the Notes will carry an interest rate of 11% per annum with a coupon amount of GBP 276.50 per GBP 10,000 Note, payable on 21st October, 1992.
Nationwide Building Society
(Incorporated in England under the Building Societies Act 1986)
Listed on the London Stock Exchange
Bankers Trust
Company, London Agent Bank

**U.S. \$75,000,000
SWEDBANK
(Sparbankernas Bank)
Subordinated Floating Rate
Notes due 1997**
Notice is hereby given that for the three months interval period from July 24, 1992 to October 26, 1992 the Notes will carry an interest rate of 3 1/4% per annum. The interest payable on the relevant interest payment date October 26, 1992 will be U.S. \$2,447.92 and U.S. \$97.92 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000. The sum of U.S. \$97.92 will be payable per U.S. \$10,000 principal amount of Registered Notes.
By The Chase Manhattan Bank, N.A.
London Agent Bank
July 24, 1992

SUN LIFE GLOBAL PORTFOLIO (SICAV)
Registered Office: 14, rue d'Aldringen, Luxembourg
R.C. Luxembourg B27526
DIVIDEND ANNOUNCEMENT
The Board of Directors announces that a dividend has been declared on the Haven Portfolio at the rate of 2.30p per share which will be paid on 14th August, 1992 to the respective Shareholders of record of that portfolio as at the close of business on 30th June, 1992.
The Board of Directors
30th June, 1992

Daiichibo considers sale of factory

By Gordon Cramb in Tokyo

DAIICHIHO, an Osaka textile company struggling to recover from the collapse of a trading offshoot and an ill-fated expansion into commercial property, has raised with its creditors the possible sale of its main factory.

Such a move would be extremely unusual for a Japanese manufacturing company. Daiichibo stressed yesterday the sale was only one option for restructuring under discussion with the lenders.

Nonetheless, it illustrates the harshness of choices facing many medium-sized Japanese companies as the consequences

of a more than two-year property and equity price slide take hold.

Daiichibo, with annual sales of about ¥60bn (\$480m), fell into a net loss of ¥22.2bn for the year to March, from modest post-tax profits of ¥219m the year before. It passed its dividend, blaming extraordinary losses on uncollectable accounts.

Then this month Ichibo Shoji, a subsidiary, was put into liquidation after its main customer went bankrupt. Daiichibo, faced with a negative net worth because of its responsibilities to this debt, has been trying unsuccessfully to sell a shopping centre

in the Osaka region.

Its shares on the second section of the Osaka Stock Exchange, meanwhile, have been sliding; the price halved last week and closed yesterday at ¥115, down ¥4, to value the company at some ¥2.3bn.

In talks this week with creditors, led by Sakura Bank, Daiichibo sought a deferral of ¥2bn in interest payments due this year.

Japanese commercial banks are coming under strain from increasing numbers of such requests, and the country's financial authorities have begun signalling that meeting these is not always justified.

Joint bid for Australian telephone unit

By Kevin Brown

THE Australian government said yesterday it had received a joint bid for the national telephone directory service from Australia Post and GTE Corporation, the US telecommunications group.

The offer would remove control of National Directory Services (NDS) from Australia Post and Overseas Telecommunications Corporation (AOTC), the government-owned telecommunications carrier. Australia Post, which is government owned, would not comment.

The bid would provide an initial payment of A\$400m, (US\$298.5) followed by further payments of up to A\$2bn over 15 years, depending on performance. The bid offers the Labor federal government a small contribution towards reducing the 1992-93 budget deficit, expected to exceed A\$10.4bn, following a deficit of more than A\$9bn in the year to June.

However, it is likely to be opposed by backbench Labor MPs because it would transfer majority ownership of NDS to GTE, which would hold a 52 per cent stake through its subsidiary GTE Directories Corporation.

The bid will be opposed fiercely by AOTC, which said it had not seen the proposal and claimed that overseas experience showed it would be a mistake to split the directory service from the main telecommunications carrier.

Treasuries surge as unemployment figures surprise

GOVERNMENT BONDS

Dealers said the fall in the rate on three-month certificates of deposit, from 4.36 per cent to 4.32 per cent, encouraged domestic buying interest, with buyers concentrating on bonds with four- to five-year maturities.

BENCHMARK GOVERNMENT BONDS

	Coupon	Redeemable	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	09/01	103.210	+0.268	8.62	8.80	8.63
BELGIUM	2.000	09/01	100.590	-	8.95	8.68	8.94
CANADA *	8.500	09/02	106.650	+0.800	7.63	7.84	8.25
DENMARK	5.000	11/00	97.370	+0.020	9.27	9.10	9.14
FRANCE	8.500	01/07	96.948	+0.144	9.31	9.18	9.09
GERMANY	8.500	01/02	96.950	+0.040	8.95	8.65	8.93
ITALY	12.000	05/02	92.630	+0.450	13.81	13.47	13.12
JAPAN No 119	4.000	09/09	98.316	+0.201	5.13	5.31	5.47
JAPAN No 120	4.000	03/00	107.194	+0.474	4.99	5.13	5.36
NETHERLANDS	8.250	02/02	99.130	+0.130	8.57	8.52	8.33
SPAIN	11.300	01/02	92.600	+0.750	12.66	11.90	11.45
UK GILTS	10.000	01/08	102.08	-0.32	9.23	9.21	9.26
	9.750	03/02	104.08	-	9.09	9.03	9.25
	10.000	10/08	100.27	+0.332	8.90	8.83	9.13
US TREASURY *	7.500	05/02	105.10	+0.032	6.75	6.91	7.20
	5.000	05/02	104.77	+0.075	7.87	7.88	7.87
ECU (French Govt)	8.000	05/02	94.000	-0.510	9.46	9.06	8.99

London closing * "European" New York morning session
 * Gross annual yield (including withholding tax at 12.5 per cent payable by non-resident investors)
 * US \$100 in \$100s others in decimal
 Technical Data/ATLAS Price Source

London closing *denotes New York morning session
† Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents.)
Denote 1/8, 1/4, 1/2, 3/4, 1, 1 1/4, 1 1/2, 1 3/4, 2, 2 1/4, 2 1/2, 2 3/4, 3, 3 1/4, 3 1/2, 3 3/4, 4, 4 1/4, 4 1/2, 4 3/4, 5, 5 1/4, 5 1/2, 5 3/4, 6, 6 1/4, 6 1/2, 6 3/4, 7, 7 1/4, 7 1/2, 7 3/4, 8, 8 1/4, 8 1/2, 8 3/4, 9, 9 1/4, 9 1/2, 9 3/4, 10, 10 1/4, 10 1/2, 10 3/4, 11, 11 1/4, 11 1/2, 11 3/4, 12, 12 1/4, 12 1/2, 12 3/4, 13, 13 1/4, 13 1/2, 13 3/4, 14, 14 1/4, 14 1/2, 14 3/4, 15, 15 1/4, 15 1/2, 15 3/4, 16, 16 1/4, 16 1/2, 16 3/4, 17, 17 1/4, 17 1/2, 17 3/4, 18, 18 1/4, 18 1/2, 18 3/4, 19, 19 1/4, 19 1/2, 19 3/4, 20, 20 1/4, 20 1/2, 20 3/4, 21, 21 1/4, 21 1/2, 21 3/4, 22, 22 1/4, 22 1/2, 22 3/4, 23, 23 1/4, 23 1/2, 23 3/4, 24, 24 1/4, 24 1/2, 24 3/4, 25, 25 1/4, 25 1/2, 25 3/4, 26, 26 1/4, 26 1/2, 26 3/4, 27, 27 1/4, 27 1/2, 27 3/4, 28, 28 1/4, 28 1/2, 28 3/4, 29, 29 1/4, 29 1/2, 29 3/4, 30, 30 1/4, 30 1/2, 30 3/4, 31, 31 1/4, 31 1/2, 31 3/4, 32, 32 1/4, 32 1/2, 32 3/4, 33, 33 1/4, 33 1/2, 33 3/4, 34, 34 1/4, 34 1/2, 34 3/4, 35, 35 1/4, 35 1/2, 35 3/4, 36, 36 1/4, 36 1/2, 36 3/4, 37, 37 1/4, 37 1/2, 37 3/4, 38, 38 1/4, 38 1/2, 38 3/4, 39, 39 1/4, 39 1/2, 39 3/4, 40, 40 1/4, 40 1/2, 40 3/4, 41, 41 1/4, 41 1/2, 41 3/4, 42, 42 1/4, 42 1/2, 42 3/4, 43, 43 1/4, 43 1/2, 43 3/4, 44, 44 1/4, 44 1/2, 44 3/4, 45, 45 1/4, 45 1/2, 45 3/4, 46, 46 1/4, 46 1/2, 46 3/4, 47, 47 1/4, 47 1/2, 47 3/4, 48, 48 1/4, 48 1/2, 48 3/4, 49, 49 1/4, 49 1/2, 49 3/4, 50, 50 1/4, 50 1/2, 50 3/4, 51, 51 1/4, 51 1/2, 51 3/4, 52, 52 1/4, 52 1/2, 52 3/4, 53, 53 1/4, 53 1/2, 53 3/4, 54, 54 1/4, 54 1/2, 54 3/4, 55, 55 1/4, 55 1/2, 55 3/4, 56, 56 1/4, 56 1/2, 56 3/4, 57, 57 1/4, 57 1/2, 57 3/4, 58, 58 1/4, 58 1/2, 58 3/4, 59, 59 1/4, 59 1/2, 59 3/4, 60, 60 1/4, 60 1/2, 60 3/4, 61, 61 1/4, 61 1/2, 61 3/4, 62, 62 1/4, 62 1/2, 62 3/4, 63, 63 1/4, 63 1/2, 63 3/4, 64, 64 1/4, 64 1/2, 64 3/4, 65, 65 1/4, 65 1/2, 65 3/4, 66, 66 1/4, 66 1/2, 66 3/4, 67, 67 1/4, 67 1/2, 67 3/4, 68, 68 1/4, 68 1/2, 68 3/4, 69, 69 1/4, 69 1/2, 69 3/4, 70, 70 1/4, 70 1/2, 70 3/4, 71, 71 1/4, 71 1/2, 71 3/4, 72, 72 1/4, 72 1/2, 72 3/4, 73, 73 1/4, 73 1/2, 73 3/4, 74, 74 1/4, 74 1/2, 74 3/4, 75, 75 1/4, 75 1/2, 75 3/4, 76, 76 1/4, 76 1/2, 76 3/4, 77, 77 1/4, 77 1/2, 77 3/4, 78, 78 1/4, 78 1/2, 78 3/4, 79, 79 1/4, 79 1/2, 79 3/4, 80, 80 1/4, 80 1/2, 80 3/4, 81, 81 1/4, 81 1/2, 81 3/4, 82, 82 1/4, 82 1/2, 82 3/4, 83, 83 1/4, 83 1/2, 83 3/4, 84, 84 1/4, 84 1/2, 84 3/4, 85, 85 1/4, 85 1/2, 85 3/4, 86, 86 1/4, 86 1/2, 86 3/4, 87, 87 1/4, 87 1/2, 87 3/4, 88, 88 1/4, 88 1/2, 88 3/4, 89, 89 1/4, 89 1/2, 89 3/4, 90, 90 1/4, 90 1/2, 90 3/4, 91, 91 1/4, 91 1/2, 91 3/4, 92, 92 1/4, 92 1/2, 92 3/4, 93, 93 1/4, 93 1/2, 93 3/4, 94, 94 1/4, 94 1/2, 94 3/4, 95, 95 1/4, 95 1/2, 95 3/4, 96, 96 1/4, 96 1/2, 96 3/4, 97, 97 1/4, 97 1/2, 97 3/4, 98, 98 1/4, 98 1/2, 98 3/4, 99, 99 1/4, 99 1/2, 99 3/4, 100, 100 1/4, 100 1/2, 100 3/4, 101, 101 1/4, 101 1/2, 101 3/4, 102, 102 1/4, 102 1/2, 102 3/4, 103, 103 1/4, 103 1/2, 103 3/4, 104, 104 1/4, 104 1/2, 104 3/4, 105, 105 1/4, 105 1/2, 105 3/4, 106, 106 1/4, 106 1/2, 106 3/4, 107, 107 1/4, 107 1/2, 107 3/4, 108, 108 1/4, 108 1/2, 108 3/4, 109, 109 1/4, 109 1/2, 109 3/4, 110, 110 1/4, 110 1/2, 110 3/4, 111, 111 1/4, 111 1/2, 111 3/4, 112, 112 1/4, 112 1/2, 112 3/4, 113, 113 1/4, 113 1/2, 113 3/4, 114, 114 1/4, 114 1/2, 114 3/4, 115, 115 1/4, 115 1/2, 115 3/4, 116, 116 1/4, 116 1/2, 116 3/4, 117, 117 1/4, 117 1/2, 117 3/4, 118, 118 1/4, 118 1/2, 118 3/4, 119, 119 1/4, 119 1/2, 119 3/4, 120, 120 1/4, 120 1/2, 120 3/4, 121, 121 1/4, 121 1/2, 121 3/4, 122, 122 1/4, 122 1/2, 122 3/4, 123, 123 1/4, 123 1/2, 123 3/4, 124, 124 1/4, 124 1/2, 124 3/4, 125, 125 1/4, 125 1/2, 125 3/4, 126, 126 1/4, 126 1/2, 126 3/4, 127, 127 1/4, 127 1/2, 127 3/4, 128, 128 1/4, 128 1/2, 128 3/4, 129, 129 1/4, 129 1/2, 129 3/4, 130, 130 1/4, 130 1/2, 130 3/4, 131, 131 1/4, 131 1/2, 131 3/4, 132, 132 1/4, 132 1/2, 132 3/4, 133, 133 1/4, 133 1/2, 133 3/4, 134, 134 1/4, 134 1/2, 134 3/4, 135, 135 1/4, 135 1/2, 135 3/4, 136, 136 1/4, 136 1/2, 136 3/4, 137, 137 1/4, 137 1/2, 137 3/4, 138, 138 1/4, 138 1/2, 138 3/4, 139, 139 1/4, 139 1/2, 139 3/4, 140, 140 1/4, 140 1

Control Secs will not pay bond interest

INTERNATIONAL BONDS

Another consumer finance subsidiary of a motor manufacturer, General Motors Accep-

tance Corporation, launched C\$100m five-year deal lead-managed by Scotia-McLeod. The 7½ per cent paper was priced to yield 107 basis points more than Canadian government paper of the same maturity. The bonds sold fairly well into a rallying market, although GMAC is a weaker credit, rated five notches below Toyota Motor Credit.

Borrower	U.S. DOLLARS	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
Toyota Motor Crdt.Corp.(a)	250	5	100.8375	1996	1 3/4	SEB	
Alsea Inc.(b)(1)	150	5	100.8375	1996	0.60/0.90	Nikko Euro	
Am.Express Master Tel.(c)	180	10	100.8375	1996	1 3/4	Monrue Intl.	
YEN							
Mitsubishi Estate Co.(a)	500m	5.8	101.80	1999	1 3/4	Monrue Intl.	
Mitsubishi Estate Co.(a)	5	5	101.70	2002	2 1/2	Nikko Europe	
Toyota Dome Corp.(b)	150m	5.35	100	1998	2 1/2	Yamatani Intl.	
Asi Spinnin(a)(c)	150m	8	100	1997	-	Dalwa Europe	

SWISS FRANCS					
Oekofund(a)†	170	7½	102.25	2004	- UBS
CANADIAN DOLLARS					
GMAC(a)†	100	7½	100.75	1997	1½/1.55 Scotiabank Inc

*PRRrate placement. 5 Convertible. 6 With equity warrants. 7 Floating rate note. 8 Final terms. 9 Non-callable. 10 Put option 11/1995 at par. c Global issue of registered bonds. Two tranche issue. Tranche 1: \$500M. Maturity 1997, fees 40bp. Tranche 2: \$500M. Maturity 1999, fees 45 bp. Issue will be priced 24/7/1992 at an indicated yield spread of 42-44bp (Tranche 1) and 45-47bp (Tranche 2). d Coupon pays 110bp above 6 month Bond. Non-callable. e Coupon pays 30bp over 3 month Yen 90-day. Fees 40bp.

FT/ISMA INTERNATIONAL BOND SERVICE

lowest prices at 7:00 pm on July 23

[illegible][illegible]

CASH			
Bid	Offer	Time	Price
200	91.74	01.10	100.00
200	91.73	01.11	100.00
200	91.72	01.12	100.00
200	91.71	01.13	100.00
200	91.70	01.14	100.00
200	91.69	01.15	100.00
200	91.68	01.16	100.00
200	91.67	01.17	100.00
200	91.66	01.18	100.00
200	91.65	01.19	100.00
200	91.64	01.20	100.00
200	91.63	01.21	100.00
200	91.62	01.22	100.00
200	91.61	01.23	100.00
200	91.60	01.24	100.00
200	91.59	01.25	100.00
200	91.58	01.26	100.00
200	91.57	01.27	100.00
200	91.56	01.28	100.00
200	91.55	01.29	100.00
200	91.54	01.30	100.00
200	91.53	01.31	100.00
200	91.52	01.32	100.00
200	91.51	01.33	100.00
200	91.50	01.34	100.00
200	91.49	01.35	100.00
200	91.48	01.36	100.00
200	91.47	01.37	100.00
200	91.46	01.38	100.00
200	91.45	01.39	100.00
200	91.44	01.40	100.00
200	91.43	01.41	100.00
200	91.42	01.42	100.00
200	91.41	01.43	100.00
200	91.40	01.44	100.00
200	91.39	01.45	100.00
200	91.38	01.46	100.00
200	91.37	01.47	100.00
200	91.36	01.48	100.00
200	91.35	01.49	100.00
200	91.34	01.50	100.00
200	91.33	01.51	100.00
200	91.32	01.52	100.00
200	91.31	01.53	100.00
200	91.30	01.54	100.00
200	91.29	01.55	100.00
200	91.28	01.56	100.00
200	91.27	01.57	100.00
200	91.26	01.58	100.00
200	91.25	01.59	100.00
200	91.24	02.00	100.00
200	91.23	02.01	100.00
200	91.22	02.02	100.00
200	91.21	02.03	100.00
200	91.20	02.04	100.00
200	91.19	02.05	100.00
200	91.18	02.06	100.00
200	91.17	02.07	100.00
200	91.16	02.08	100.00
200	91.15	02.09	100.00
200	91.14	02.10	100.00
200	91.13	02.11	100.00
200	91.12	02.12	100.00
200	91.11	02.13	100.00
200	91.10	02.14	100.00
200	91.09	02.15	100.00
200	91.08	02.16	100.00
200	91.07	02.17	100.00
200	91.06	02.18	100.00
200	91.05	02.19	100.00
200	91.04	02.20	100.00
200	91.03	02.21	100.00
200	91.02	02.22	100.00
200	91.01	02.23	100.00
200	91.00	02.24	100.00
200	90.99	02.25	100.00
200	90.98	02.26	100.00
200	90.97	02.27	100.00
200	90.96	02.28	100.00
200	90.95	02.29	100.00
200	90.94	02.30	100.00
200	90.93	02.31	100.00
200	90.92	02.32	100.00
200	90.91	02.33	100.00
200	90.90	02.34	100.00
200	90.89	02.35	100.00
200	90.88	02.36	100.00
200	90.87	02.37	100.00
200	90.86	02.38	100.00
200	90.85	02.39	100.00
200	90.84	02.40	100.00
200	90.83	02.41	100.00
200	90.82	02.42	100.00
200	90.81	02.43	100.00
200	90.80	02.44	100.00
200	90.79	02.45	100.00
200	90.78	02.46	100.00
200	90.77	02.47	100.00
200	90.76	02.48	100.00
200	90.75	02.49	100.00
200	90.74	02.50	100.00
200	90.73	02.51	100.00
200	90.72	02.52	100.00
200	90.71	02.53	100.00
200	90.70	02.54	100.00
200	90.69	02.55	100.00
200	90.68	02.56	100.00
200	90.67	02.57	100.00
200	90.66	02.58	100.00
200	90.65	02.59	100.00
200	90.64	02.60	100.00
200	90.63	02.61	100.00
200	90.62	02.62	100.00
200	90.61	02.63	100.00
200	90.60	02.64	100.00
200	90.59	02.65	100.00
200	90.58	02.66	100.00
200	90.57	02.67	100.00
200	90.56	02.68	100.00
200	90.55	02.69	100.00
200	90.54	02.70	100.00
200	90.53	02.71	100.00
200	90.52	02.72	100.00
200	90.51	02.73	100.00
200	90.50	02.74	100.00
200	90.49	02.75	100.00
200	90.48	02.76	100.00
200	90.47	02.77	100.00
200	90.46	02.78	100.00
200	90.45	02.79	100.00
200	90.44	02.80	100.00
200	90.43	02.81	100.00
200	90.42	02.82	100.00
200	90.41	02.83	100.00
200	90.40	02.84	100.00
200	90.39	02.85	100.00
200	90.38	02.86	100.00
200	90.37	02.87	100.00
200	90.36	02.88	100.00
200	90.35	02.89	100.00
200	90.34	02.90	100.00
200	90.33	02.91	100.00
200	90.32	02.92	100.00
200	90.31	02.93	100.00
200	90.30	02.94	100.00
200	90.29	02.95	100.00
200	90.28	02.96	100.00
200	90.27	02.97	100.00
200	90.26	02.98	100.00
200	90.25	02.99	100.00
200	90.24	03.00	100.00
200	90.23	03.01	100.00
200	90.22	03.02	100.00
200	90.21	03.03	100.00
200	90.20	03.04	100.00
200	90.19	03.05	100.00
200	90.18	03.06	100.00
200	90.17	03.07	100.00
200	90.16	03.08	100.00
200	90.15	03.09	100.00
200	90.14	03.10	100.00
200	90.13	03.11	100.00
200	90.12	03.12	100.00
200	90.11	03.13	100.00
200	90.10	03.14	100.00
200	90.09	03.15	100.00
200	90.08	03.16	100.00
200	90.07	03.17	100.00
200	90.06	03.18	100.00
200	90.05	03.19	100.00
200	90.04	03.20	100.00
200	90.03	03.21	100.00
200	90.02	03.22	100.00
200	90.01	03.23	100.00
200	90.00	03.24	100.00
200	89.99	03.25	100.00
200	89.98	03.26	100.00
200	89.97	03.27	100.00
200	89.96	03.28	100.00
200	89.95	03.29	100.00
200	89.94	03.30	100.00
200	89.93	03.31	100.00
200	89.92	03.32	100.00
200	89.91	03.33	100.00
200	89.90	03.34	100.00
200	89.89	03.35	100.00
200	89.88	03.36	100.00
200	89.87	03.37	100.00
200	89.86	03.38	100.00
200	89.85	03.39	100.00
200	89.84	03.40	100.00
200	89.83	03.41	100.00
200	89.82	03.42	100.00
200	89.81	03.43	100.00
200	89.80	03.44	100.00
200	89.79	03.45	100.00
200	89.78	03.46	100.00
200	89.77	03.47	100.00
200	89.76	03.48	100.00
200	89.75	03.49	100.00
200	89.74	03.50	100.00
200	89.73	03.51	100.00
200	89.72	03.52	100.00
200	89.71	03.53	100.00
200	89.70	03.54	100.00
200	89.69	03.55	100.00
200	89.68	03.56	100.00
200	89.67	03.57	100.00
200	89.66	03.58	100.00
200	89.65	03.59	100.00
200	89.64	03.60	100.00
200	89.63	03.61	100.00
200	89.62	03.62	100.00
200	89.61	03.63	100.00
200	89.60	03.64	100.00
200	89.59	03.65	100.00
200	89.58	03.66	100.00
200	89.57	03.67	100.00
200	89.56	03.68	100.00
200	89.55	03.69	100.00
200	89.54	03.70	100.00
200	89.53	03.71	100.00
200	89.52	03.72	100.00
200	89.51	03.73	100.00
200	89.50	03.74	100.00
200	89.49	03.75	100.00
200	89.48	03.76	100.00
200	89.47	03.77	100.00
200	89.46	03.78	100.00
200	89.45	03.79	100.00
200	89.44	03.80	100.00
200	89.43	03.81	100.00
200	89.42	03.82	100.00
200	89.41	03.83	100.00
200	89.40	03.84	100.00
200	89.39	03.85	100.00
200	89.38	03.86	100.00
200	89.37	03.87	100.00
200	89.36	03.88	100.00
200	89.35	03.89	100.00
200	89.34	03.90	100.00
200	89.33	03.91	100.00
200	89.32	03.92	100.00
200	89.31	03.93	100.00
200	89.30	03.94	100.00
200	89.29	03.95	100.00
200	89.28	03.96	100.00
200	89.27	03.97	100.00
200	89.26	03.98	100.00
200	89.25	03.99	100.00
200	89.24	04.00	100.00
200	89.23	04.01	100.00
200	89.22	04.02	100.00
200	89.21	04.03	100.00
200	89.20	04.04	100.00
200	89.19	04.05	100.00
200	89.18	04.06	100.00
200	89.17	04.07	100.00
200	89.16	04.08	100.00
200	89.15	04.09	100.00
200	89.14	04.10	100.00
200	89.13	04.11	100.00
200	89.12	04.12	100.00
200	89.11	04.13	100.00
200	89.10	04.14	100.00
200	89.09	04.15	100.00
200	89.08	04.16	100.00
200	89.07	04.17	100.00
200	89.06	04.18	100.00
200	89.05	04.19	100.00
200	89.04	04.20	100.00
200	89.03	04.21	100.00
200	89.02	04.22	100.00
200	89.01	04.23	100.00
200	89.00	04.24	100.00
200	88.99	04.25	100.00
200	88.98	04.26	100.00
200	88.97	04.27	100.00
200	88.96	04.28	100.00
200	88.95	04.29	100.00
200	88.94	04.30	100.00
200	88.93	04.31	100.00
200	88.92	04.32	100.00
200	88.91	04.33	100.00
200	88.90	04.34	100.00
200	88.89	04.35	100.00
200	88.88	04.36	100.00

TRADITIONAL OPTIONS

● First Dealings	July 20	Calls in: Aren, Burton, BP, Dine, Greyson, Lomito, MGM,
● Last Dealings	August 1	North Broken Hill, Post, Tarnac
● Last Declarations	October 15	and Trading Hse., Puts in: Next
● For settlement	October 26	and Spring Rm. Put & Call: P &

3-month call rate indications are also shown on this page.

LIFE EQUITY OPTIONS

Option	CALLS					PUTS					Option	CALLS					PUTS				
	Oct	Nov	Dec	Jan	Apr	Oct	Nov	Dec	Jan	Apr		Aug	Nov	Dec	Jan	Apr	Aug	Nov	Dec	Jan	Apr
U.S. Lines	300	88	97	108	5	9	14				600	50	73	82	4	13	21				
U.S. Lines	300	88	97	108	5	9	14				600	50	73	82	4	13	21				
U.S. Lines	650	24	37	47							700	34	51	64	21	32	62				
U.S. Lines	650	24	37	47							700	34	51	64	21	32	62				
U.S. Lines	20	9	10	11	2	2	4				700	34	51	64	21	32	62				
U.S. Lines	20	9	10	11	2	2	4				700	34	51	64	21	32	62				
U.S. Lines	30	2	4	5	6	7	8				700	34	51	64	21	32	62				
U.S. Lines	30	2	4	5	6	7	8				700	34	51	64	21	32	62				
U.S. Lines	290	31	39	45			13	16			700	34	51	64	21	32	62				
U.S. Lines	290	31	39	45			13	16			700	34	51	64	21	32	62				
U.S. Lines	280	11	25	35			16	22			700	34	51	64	21	32	62				
U.S. Lines	280	11	25	35			16	22			700	34	51	64	21	32	62				
U.S. Lines	300	11	25	35			16	22			700	34	51	64	21	32	62				
U.S. Lines	300	11	25	35			16	22			700	34	51	64	21	32	62				
U.S. Lines	425	43	54		-	10	12	-			700	34	51	64	21	32	62				
U.S. Lines	425	43	54		-	10	12	-			700	34	51	64	21	32	62				
U.S. Lines	475	15	26	-	-	35	30	-			700	34	51	64	21	32	62				
U.S. Lines	475	15	26	-	-	35	30	-			700	34	51	64	21	32	62				
U.S. Lines	420	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	420	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	250	19	24	28	11	16	18				700	34	51	64	21	32	62				
U.S. Lines	250	19	24	28	11	16	18				700	34	51	64	21	32	62				
U.S. Lines	300	11	25	35			16	22			700	34	51	64	21	32	62				
U.S. Lines	300	11	25	35			16	22			700	34	51	64	21	32	62				
U.S. Lines	60	9	11	12	4	5	6				700	34	51	64	21	32	62				
U.S. Lines	60	9	11	12	4	5	6				700	34	51	64	21	32	62				
U.S. Lines	94	9	6	7	8	10	11				700	34	51	64	21	32	62				
U.S. Lines	94	9	6	7	8	10	11				700	34	51	64	21	32	62				
U.S. Lines	325	38			-	16	-				700	34	51	64	21	32	62				
U.S. Lines	325	38			-	16	-				700	34	51	64	21	32	62				
U.S. Lines	350	34	30	39	30	40	40				700	34	51	64	21	32	62				
U.S. Lines	350	34	30	39	30	40	40				700	34	51	64	21	32	62				
U.S. Lines	500	50	62	72	10	20	23				700	34	51	64	21	32	62				
U.S. Lines	500	50	62	72	10	20	23				700	34	51	64	21	32	62				
U.S. Lines	520	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	520	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	420	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	420	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	420	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	420	47	54	66	10	14	17				700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	460	23	43	43	26	31					700	34	51	64	21	32	62				
U.S. Lines	160	35	39	43	12	19	20				700	34	51	64	21	32	62				
U.S. Lines	160	35	39	43	12	19	20				700	34	51	64	21	32	62				
U.S. Lines	180	23	29	34	22	30	33				700	34	51	64	21	32	62				
U.S. Lines	180	23	29	34	22	30	33				700	34	51	64	21	32	62				
U.S. Lines	330	33	43	47	9	12	18				700	34	51	64	21	32	62				
U.S. Lines	330	33	43	47	9	12	18				700	34	51	64	21	32	62				
U.S. Lines	362	35	28	30	24	27	32				700	34	51	64	21	32	62				
U.S. Lines	362	35	28	30	24	27	32				700	34	51	64	21	32	62				
U.S. Lines	402	19	31		-	14	-				700	34	51	64	21	32	62				
U.S. Lines	402	19	31		-	14	-				700	34	51	64	21	32	62				
U.S. Lines	1100	69	93	110	44	64	73				700	34	51	64	21	32	62				

1117	1150	38	67	80	73	82	100	R.T.Z.	500	50	64	77	6	13	17
								500	14	73	48	20	20		

157)	420	19	50	60	43	37	21	40	So. & New (F07)	420	17	30	39	81	33	39	CALLS	189	145	126	63	40	22	12	7
158)	460	38	50	60	43	37	21	40										201	164	126	63	40	22	12	7
159)	460	38	50	60	43	37	21	40	Yono (F08)	240	12 1/2	22	30	15	15	23	CALLS	220	143	133	63	40	22	12	7
160)	160	26	19	32	12	14	25	28										220	143	133	63	40	22	12	7
161)	180	13	29	32	12	14	25	28	T h a m e s Winer (F07)	420	15	32	32	15	15	16	CALLS	220	143	133	63	40	22	12	7
162)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
163)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
164)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
165)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
166)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
167)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
168)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
169)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
170)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
171)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
172)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
173)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
174)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
175)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
176)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
177)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
178)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
179)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
180)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
181)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
182)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
183)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
184)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
185)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
186)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
187)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
188)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
189)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
190)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
191)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
192)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
193)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
194)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
195)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
196)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
197)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
198)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
199)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
200)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
201)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
202)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
203)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
204)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
205)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
206)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
207)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
208)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
209)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
210)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
211)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
212)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
213)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
214)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
215)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
216)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
217)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
218)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
219)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
220)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
221)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
222)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
223)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
224)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
225)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
226)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
227)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
228)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
229)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
230)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
231)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
232)	360	39	43	50	5	7	12	21										220	143	133	63	40	22	12	7
233)	360																								

TRADITIONAL OPTION 2

INDUSTRIALS				MONTHLY UP/DOWN 3-month call rates			
Med-Lyone	49	Charter Cons.	37	Ladbroke	18	Sears	81
Medrad	6	Comm Union	43	Legal & Gen	29	SMK Behm A	80
Medco (BBB)	3	Courtside	43	Lux Service	22	T1	65
MC	68	Eurotunnel	3	Lloyds Bank	32	TESCO	113
MC Inds	68	FLTC	6	Lothys	2	TSS	22
Mer	35	FWF	7	Ludco Inds	12 1/2	Trom EMI	63
Metrolays	29	GIN	33	Marka Spine	27	T & N	112 1/2
Met Circle	24	Gen Accident	16	NatWest Bank	26	Vickers	70
Metals	24	GEC	17	P & Q Oil	57	Wellcome	15
Met Steel	25	Gleco	32	Racal Elect	6 1/2	WILLIS TOWERS	18
Met Steel	25	Grand Met	38	RHM	18	BRI Land	18
Met Steel	25	GRE	18	Ratners	3	WEP	30
Met Steel	25	Hanson	18	Read Ind	3	Margaret	28
Met Steel	25	ICI	95				

STRAIGHT BONDS: The yield is the yield to redemption of the bio-price, the amount issued is in millions of currency.
 COUPON PAYING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Sp. refers to special rate.
 COUPON RATE: Three-month (above mean rate) for US dollars. Cpn= The current coupon.
 CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Cn. price=Nominal amount of currency of share at conversion rate fixed at date. Prem=Percentage premium of the current effective price over the most recent price of the shares.

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TRADITIONAL OPTIONS

- First Dealings **July 20**
- Last Dealings **August 1**
- Last Declarations **October 15**
- For settlement **October 26**

3-month call rate indications are also shown on this page.

Calls in: Aran, Burton, MP, Dilsen, Grayston, Lonshe, MGN, North Broken Hill, Pest, Yarmee and Trafiger Has, Puts in: Next and Spring Rem. Put & Call: P & Q.

Premiums shown are based on closing offer prices.

TRADITIONAL OPTION 3-month call rates									
INDUSTRIALS	p	Charter Corp.	37	Ladbroke	18	Sears	8 1/2	OILS	
Dad-Lyons	49	Cotton Union	34	Legal & Gen	29	SmKl Bohm A	60	Aving Pet	25
Enstrand	5	Courtside	43	Lux Service	22	TI	55	BP	18
tec (BBR)	3	Eurotunnel	32	Lloyds Bank	92	TESCO	11 1/2	Burmah Control	48
IT Inds	68	FXI	6	Loxline	12	Thorn EMJ	63	Conroy Pet	8 1/2
OC	33	FFWC	5	Lucas Inds	12 1/2	Unilever	11 1/2	Gasfic Res	2 1/2
R	35	Forte	18	Maria Spencer	27	Vickers	70	Premier Cons	2 1/2
Raytheon	29	GION	26	Midland Bank	30	Welcome	15	Shell	35
Re Circle	24	Gen Accident	36	NatWest Bank	26	W&A	16	Tusker Res	1 1/2
Seaboard	34	GEC	17	P & Q Old	37	PROPERTY			
Shelco	60	Gleaze	32	Racal Elect	6 1/2	Brit Land	78		
Smith Steel	28	Grand Met	36	RHM	18	Land Sec	30		
Steele	25	GRE	19	Rank Org	55	Morgan	26	MINES	
Swire	25	Hanson	18	Rathner	3	RTZ	47		
Tedbury	38	ICI	95	Reed Int'l	44				

Brent Walker fails to find a new chairman

By Maggie Urry

BRENT WALKER, the leisure and property group which in March agreed a £1.6bn refinancing with its banks, failed to find a new chairman in time for its annual meeting yesterday.

Instead, Lord Kindersley, who retired as chairman at the meeting, is to be replaced temporarily by Mr Ken Scobie, deputy chairman and chief executive.

Mr Alan Clements, the group's only non-executive director, who had also planned to retire at the meeting, has agreed to stay on for a while.

Lord Kindersley told shareholders that a number of possible candidates had been identified for the chairmanship. He said: "The task facing your board is still enormous and we feel that it would be wrong to

rush into such a vital appointment."

The appointment of new non-executives cannot take place until a new chairman has been found.

It is thought that potential chairmen of the group want to clarify their relationship with the company's banks before accepting the job. Through the refinancing the banks became holders of more than 50 per cent of the group's shares and have to be kept informed of its financial position on a regular basis.

Lord Kindersley also said that he expected news in the next two to three months on the Serious Fraud Office's inquiry into the group's affairs which was launched last summer.

Mr George Walker, the former chairman and chief executive, has been interviewed as part of the inquiries.

Lord Kindersley said that trading in the group's two ongoing businesses, Pubmaster, which manages a chain of pubs, and William Hill, the betting shop group, was being affected by the recession. Sales of the non-core activities had also proved difficult because of the recession.

An independent expert has been appointed to arbitrate between Brent Walker and Grand Metropolitan, the leisure company, in the dispute over the purchase price of William Hill.

He is Mr Raymond Hinton, a partner at Arthur Andersen, the accountancy firm. Brent Walker is claiming a refund of part of the £685m consideration agreed in 1989 on the grounds that profits did not meet a forecast made at the time. Brent Walker shares were unchanged at 54p.

Taunton closes 14p above offer price

By Richard Gourlay

TAUNTON CIDER, the west country drinks group, yesterday joined a select band of recently-floated companies to begin trading at a premium to the offer price despite the general despondency hanging over the market.

The company's shares opened at 145p and closed at 154p, a 14p premium to the offer price. The company's shares opened at 145p and closed at 154p, a 14p premium to the offer price.

Apert from Kenwood Appliances, the kitchen tool manufacturer which opened at a premium but has since fallen back to 278p, or a 7p discount, Taunton is the only recent publicly-offered flotation to rise from its offer price.

Despite the relative failure of these issues, bankers and analysts have been at pains to stress that most of the flotations have hit their targets of reducing debt and gaining a public quotation - even if the prices achieved have not been what was first anticipated.

They also stress that institutions have been prepared to pay prices that represent quite high earnings multiples, in the full knowledge that they would likely be left with shares at the underwriting stage because of weak retail demand.

Anglian Windows, which perhaps suffered most from the weak market and perceptions that it was more closely linked to the building sector than may in fact be the case, sold at a 12.3 earnings multiple. Its shares are now trading at a 7p discount at 203p.

Country Casuals, the women's wear retailer, was entirely placed with institutions at 130p which represented a 15.5 pre-forma earnings multiple. Its shares opened at 145p but had drifted back to 135p by yesterday.

While the method of floating companies through part placements and part open offers may have killed off the stages for the time being, there is unlikely to be any diminution of interest by companies seeking finance through a flotation as the economy moves out of recession.

According to KPMG Peat Marwick, the accounting firm, some £1.68bn has so far been raised in 1992 - double the same period last year excluding the flotation of the electricity companies.

Losses deepen to £0.45m at Elbief

Elbief, the maker of photograph and handbag frames, clocks and mirrors, fell deeper into the red in the year to April 30 and reported a pre-tax loss of £451,000, against £28,000 in 1991.

The difficult trading conditions of the first half had worsened, directors said, and they had introduced "more drastic cost cutting measures".

Turnover was static at £4.44m. Losses per share amounted to 3p (0.19p). There is no dividend (0.5p).

A fight to the bitter end

Philip Rawstone looks back over Greene King's battle for Morland

GREENE KING needs about 700,000 shares, a stake of just over 4 per cent, this morning to clinch its £104m hostile bid for Morland, the Thames Valley brewer. Yet Morland's chances of retaining its independence still seem good.

The Suffolk-based brewer launched its bid in May with all the cards apparently in its favour. It bought a 28.5 per cent stake in Morland from the Whitbread Investment Company, which also pledged a further 14.9 per cent if no other bidder emerged.

For Morland, there was a bitter irony about the sudden move that threatened its survival.

Whitbread had been forced to dispose of its shareholding by the government's beer orders. Those were based on a Monopolies and Mergers Commission report that sought to safeguard the independence of regional brewers.

With 43.4 per cent of Morland in its grasp, Greene King confidently made its first, and final, offer for the rest of the shares - 484p in convertibles or 450p cash.

But after a hard-fought nine-week campaign, Greene King succeeded in gaining control of less than another 3 per cent.

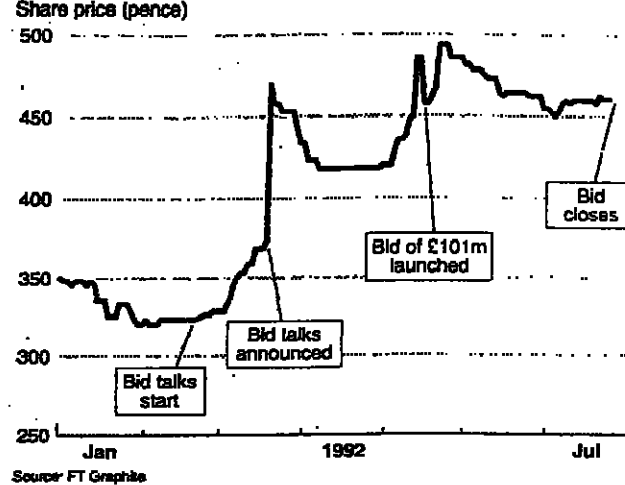
Against the background of a falling stock market - generally considered to favour the bid - several shareholders who accepted the offer have had second thoughts in the last few days and withdrawn.

Royal Insurance, with a 7.7 per cent stake, rejected the bid from the outset, saying "it considerably undervalues the future prospects of the company."

Other institutions with sig-

Morland

Share price (pence)



Source: FT Graphix

nificant stakes - Prudential (7 per cent), Britannic (5.9 per cent), CIN (3.8 per cent) and Refuge (3.1 per cent) - have shown no signs of defecting.

Morland's record and its prospects in a fast-changing brewing industry have been the main battleground.

Mr Simon Redman, Greene King's chairman, opened hostilities by claiming that a takeover made commercial and financial sense. "Regional brewers require both critical mass and strong brands in order to compete effectively in the new environment."

Morland had neither - and it faced serious strategic difficulties as a small independent brewer, Mr Redman claimed. Its 300 pubs, and the limited penetration of the free trade by its Old Speckled Hen ale, were not enough to justify the continued operations of its brewery.

Greene King's IPA and

Abbot ales had a strong market position, with more than 55 per cent of sales outside the brewer's own 825 pubs. High utilisation of its brewery capacity gave it low-cost production.

Merging the adjacent pub estates and closing Morland's Abingdon brewery would bring cost savings and improved margins that would boost trading profits by an initial £2.5m a year, Mr Redman claimed.

Greene King's offer - a multiple of 21 times Morland's 1991 earnings and a premium of 51 per cent on the company's share price when the takeover merger talks began in February - was generous, he said.

Sir Humphrey Prideaux, Morland's chairman, dismissed it as "an opportunistic attempt to acquire the company on the cheap." Morland based its defence on its record of the past five years: annual earnings growth of 17 per cent, divi-

dend growth of 16.6 per cent, gearing of only 8.1 per cent and cash deposits of £5m.

The company had achieved the best earnings per share growth in the sector and substantially outperformed Greene King, it said, taunting the predator with its refusal to reveal its 1991-92 profits.

Greene King was later forbidden from publishing its results by the Takeover Panel but described Morland's forecast of a 38 per cent rise in profits this year as "feeble and lacklustre."

Morland's past record was no guide to future prospects in a more competitive industry, it said. But the Oxfordshire brewer was shoring up its defences against such charges. It announced a deal with Courage covering the sale of a minimum 5,000 barrels a year of Old Speckled Hen, and the brewing of 20,000 barrels of Courage beers a year at Abingdon. The deal would generate initial annual pre-tax profits of £300,000, it was claimed.

Morland followed up with the £16.8m purchase of 72 pubs from Innpreneur Estates, increasing its tied estate by nearly 25 per cent. The pubs, it forecast, would make a substantial and growing contribution to profits.

There has been some angry skirmishing around these main lines of attack and counter-attack: over Morland's net asset value and Greene King's unsuccessful forays into leisure businesses, for example.

When the dust settles today, however, it would be no surprise to see Morland emerge, after Devenish and Invergordon, as the third UK drinks company in little more than a year to defy the odds against its survival.

Restructuring battle at Etonbrook intensifies

By Peggy Hollinger

THE BATTLE over a capital restructuring at Etonbrook Properties grew increasingly heated yesterday as the company's largest shareholder attacked directors over fees paid to associated consultancies since 1988.

Mr Andrew Perloff, who through three companies and a personal stake controls 15 per cent of Etonbrook, said companies associated to its directors had taken £1.5m in fees since 1988 compared with payments

to ordinary shareholders of £106,342 over the same period. The information had come from the accounts, he said.

Mr Keith Moss, managing director, said yesterday that the fees were partly due to the ordinary running of the company, and partly a board incentive set up under the Business Expansion Scheme. "The board received 20 per cent of the development profits," he said. "It was an incentive... 750 shareholders invested with us on that basis."

The claims form part of a dispute over plans to repay £1.2m in preference shares which fell due on April 1. That would require a reduction in share capital as Etonbrook does not have enough distributable reserves.

In a letter to shareholders Mr Perloff rejected Etonbrook's claim that the preference shareholders could wind up the company if not repaid as he claimed company law required repayments to be made from distributable profit.

Filofax in black with £0.6m

FILOFAX, best known for its personal organisers, returned pre-tax profits of £552,496 for the 15 months ended March 31, the first full reporting period since a change of management.

For the 12 months to end-December 1990 the USM-quoted group incurred a loss of £1.55m.

Both sets of figures were struck after taking account of exceptional provisions of £602,238 and £1.3m respectively. Turnover totalled £12.7m (£11.1m).

The company is restoring dividends via a 0.5p payment. Earnings for the 15 months amounted to 2.7p (losses 9.5p). The shares closed 3p higher at 38p.

Mr Robin Field, chief executive, said the groundwork had been laid for the company's future as a supplier to the retail stationery trade worldwide.

He added that the core business was "secure, profitable, cash-generating and growing." A net cash balance of £2.6m at March 31 was expected to cover working capital requirements throughout the current year.

Marginal fall in net assets at Derby Trust

Net asset value of Derby Trust showed a marginal decline to 339p by June 30, against 343p 12 months earlier.

Available revenue in the first half slipped to £971,480 (£985,390) for earnings of £8,235p (8,543p) per income share, all of which is distributed to shareholders.

Bexbuild declines to £133,000

Bexbuild Developments, the USM-quoted property investor, recorded a pre-tax profit of

NEWS DIGEST

£133,000 in the year to March 31, compared with £622,000.

The profit was struck after £51,000 (£86,000) exceptional charges, being written off trading stocks, while the previous year included £469,000 realised surplus on property.

Turnover came to £1.62m (£714,000). Earnings per share were 3p (8.5p) and the final dividend is 1.7p for a total of 2.7p (2.5p).

Net asset value per share remained at 139p, after writing down property values by £189,000 and allowing for shares bought for cancellation. The most significant acquisition during the year was the Hughes Group, which owned 10 investment properties spread throughout the country. It was now entirely self-financing.

Green Property improves to £1.01m

Green Property, the Dublin-based development investment and trading group, lifted interim profits by some 20 per cent to £1.01m (£850,000) pre-tax.

The increase from £847,000 for the six months to June 30 reflected net rental income ahead to £23.3m (£22.5m) and other operating income of £144,000 (£109,000). Interest charges were static at £1.3m.

The interim dividend is maintained at 1.2p, payable from earnings of 4.39p (3.76p) per share.

Telecom Eireann falls by 153m

Telecom Eireann, the state-owned Irish telecommunications monopoly, reported a drop of 153m to £291m (£285.5m), in pre-tax profits for the year to April 2 1992.

Turnover rose 16.6m to £788m despite revenues being constrained by the impact of price reductions introduced last January and reduced overseas contract work. The price reductions will cost £50m in revenues in a full year. Operating profits fell £126m

to £189m but financing costs also dropped - by £133m.

Net debt fell £55m to £938m, the first time since 1986 that it has been below £1bn. In 1985, Telecom was incurring losses of £65m.

The company has offered a dividend of 141m to the Irish Exchequer, up from £35m.

Abtrust Preferred pays 11.625p

Abtrust Preferred Income Investment Trust, a split-capital trust which came to the market in May 1991, reported net asset value of 111.76p per zero dividend preference share and 82.38p per ordinary income share as at May 31 this year.

Net revenue for the 13-month period to end-May amounted to £1.29m and earnings per income share to 14.33p. A third interim dividend of 2.86825p brings the total to 11.625p.

Exmoor Dual net asset value lower

Exmoor Dual Investment Trust had a net asset value per share of 63.2p at May 31 compared with 68.6p a year earlier.

Values for the income shares and zero coupon preference shares were 60.7p (64.2p) and 158.4p (140.1p) respectively. Net revenue amounted to £58,975 (£697,317) for earnings per income share of 6.34p (7.9p). The third interim dividend is unchanged at 2.7p.

Fleming American net assets decline

Fleming American Investment Trust, which aims to achieve capital growth from a portfolio mainly comprising listed US companies, saw its net asset value fall to 198.5p by June 30.

The value compared with 210.2p a year earlier and 209.3 at the December year-end. Available revenue for the six month period was £238,000 (£522,000), equivalent to earnings of 0.36p (0.79p) per share. The interim dividend is cut to 0.35p (0.5p).

US\$200,000,000 ML TRUST VI Collateralized Mortgage Obligations Floating Class A Bonds

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 3.9375% for the Twenty-Third Floating Interest Period of 20th July 1992 through to 19th October 1992. Interest accrued for this Floating Interest Period is expected to amount to US\$1.96 per US\$1,000 Bond.

PRINCIPAL PAYING AGENT Texas Commerce Bank National Association at the office of its agent at Texas Commerce Trust Company of New York 60 Broad Street New York, New York 10004

PAYING AND TRANSFER AGENT Citicorp Investment Bank (Luxembourg) S.A. 16 Avenue Marie-Therese L-2012 Luxembourg Merrill Lynch International Bank Limited Agent Bank

BANK OF GREECE

US\$150,000,000 Floating rate notes due 1994

Notice is hereby given that the rate of interest relating to the above issue has been fixed at 5.25 per cent for the period 24 July, 1992 to 26 October, 1992. Total interest payable on 26 October, 1992 will amount to US\$269,79 per US\$10,000 note and US\$6,744.79 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Period	12 hour period ending	12 hour period ending	12 hour period ending	12 hour period ending	12 hour period ending
0000	21.09	18.80	22.07	21.09	18.80
0030	17.80	18.80	21.06	17.80	18.80
0100	17.80	18.80	21.06	17.80	18.80
0130	17.80	18.80	21.06	17.80	18.80
0200	17.80	18.80	21.06	17.80	18.80
0230	17.80	18.80	21.06	17.80	18.80
0300	17.80	18.80	21.06	17.80	18.80
0330	17.80	18.80	21.06	17.80	18.80
0400	17.80	18.80	21.06	17.80	18.80
0430	17.80	18.80	21.06	17.80	18.80
0500	17.80	18.80	21.06	17.80	18.80
0530	17.80	18.80	21.06	17.80	18.80
0600	17.80	18.80	21.06	17.80	18.80
0630	17.80	18.80	21.06	17.80	18.80
0700	17.80	18.80	21.06	17.80	18.80
0730	22.56	22.48	24.77	22.56	22.48
0800	24.08	24.03	27.36	24.08	24.03
0830	27.71	26.54	32.29	27.71	26.54
0900	28.03	27.85	32.17	28.03	27.85
0930	28.04	27.86	32.11	28.04	27.86
1000	28.04	27.86	32.11	28.04	27.86
1030	28.05	27.87	32.09	28.05	27.87
1100	28.05	27.87	32.09	28.05	27.87
1130	28.05	27.87	32.09	28.05	27.87
1200	28.05	27.87	32.09	28.05	27.87
1230	28.05	27.87	32.09	28.05	27.87
1300	28.05	27.87	32.09	28.05	27.87
1330	28.05	27.87	32.09	28.05	27.87
1400	28.05	27.87	32.09	28.05	27.87
1430	28.05	27.87	32.09	28.05	27.87
1500	28.05	27.87	32.09	28.05	27.87
1530	28.05	27.87	32.09	28.05	27.87
1600	28.05	27.87	32.09	28.05	27.87
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1700	28.05	27.87	32.09	28.05	27.87
1730	28.05	27.87	32.09	28.05	27.87
1800	28.05	27.87	32.09	28.05	27.87
1830	28.05	27.87	32.09	28.05	27.87
1900	28.05	27.87	32.09	28.05	27.87
1930	28.05	27.87	32.09	28.05	27.87
2000	28.05	27.87	32.09	28.05	27.87
2030	28.05	27.87	32.09	28.05	27.87
2100	28.05	27.87	32.09	28.05	27.87
2130	28.05	27.87	32.09	28.05	27.87
2200	28.05	27.87	32.09	28.05	27.87
2230	28.05	27.87	32.09	28.05	27.87
2300	28.05	27.87	32.09	28.05	27.87
2330	28.05	27.87	32.09	28.05	27.87
2400	28.05	27.87	32.09	28.05	27.87

Prices are determined by every half hour in each time. The first market price is the first price recorded in the first half hour of the first trading day. The second market price is the first price recorded in the second half hour of the first trading day. The third market price is the first price recorded in the third half hour of the first trading day. The fourth market price is the first price recorded in the fourth half hour of the first trading day. The fifth market price is the first price recorded in the fifth half hour of the first trading day. The sixth market price is the first price recorded in the sixth half hour of the first trading day. The seventh market price is the first price recorded in the seventh half hour of the first trading day. The eighth market price is the first price recorded in the eighth half hour of the first trading day. The ninth market price is the first price recorded in the ninth half hour of the first trading day. The tenth market price is the first price recorded in the tenth half hour of the first trading day. The eleventh market price is the first price recorded in the eleventh half hour of the first trading day. The twelfth market price is the first price recorded in the twelfth half hour of the first trading day. The thirteenth market price is the first price recorded in the thirteenth half hour of the first trading day. The fourteenth market price is the first price recorded in the fourteenth half hour of the first trading day. The fifteenth market price is the first price recorded in the fifteenth half hour of the first trading day. The sixteenth market price is the first price recorded in the sixteenth half hour of the first trading day. The seventeenth market price is the first price recorded in the seventeenth half hour of the first trading day. The eighteenth market price is the first price recorded in the eighteenth half hour of the first trading day. The nineteenth market price is the first price recorded in the nineteenth half hour of the first trading day. The twentieth market price is the first price recorded in the twentieth half hour of the first trading day. The twenty-first market price is the first price recorded in the twenty-first half hour of the first trading day. The twenty-second market price is the first price recorded in the twenty-second half hour of the first trading day. The twenty-third market price is the first price recorded in the twenty-third half hour of the first trading day. The twenty-fourth market price is the first price recorded in the twenty-fourth half hour of the first trading day. The twenty-fifth market price is the first price recorded in the twenty-fifth half hour of the first trading day. The twenty-sixth market price is the first price recorded in the twenty-sixth half hour of the first trading day. The twenty-seventh market price is the first price recorded in the twenty-seventh half hour of the first trading day. The twenty

COMPANY NEWS: UK

Amstrad loss may reach £65m

By Richard Gourlay

LOSSES AT Amstrad, the UK consumer electronics group caught by a sharp deterioration in the personal computer market, are likely to have reached £65m in the year to June 30.

The group, launched and still piloted by Mr Alan Sugar, said pre-tax losses would be about £25m more than the market expectations which range around £40m.

Amstrad said the additional losses were the result of erosion of prices in the personal computer market and higher-than-expected restructuring costs.

Inventory reduction and restructuring have, however, increased Amstrad's net cash to £100m from £80m at the end of June 1991.

The announcement was initially greeted by a sharp fall in the Amstrad share price. But the shares bounced to close down only 1p at 29p as the increased cash balance was seen as underpinning the shares and limiting further price falls.

The statement made no comment, however, about the final dividend which analysts say remains seriously in doubt.

"The best hope is that they will pay the final dividend but it is entirely at the whim of the chairman," one analyst said. "It is not justified by earnings or profits and only marginally by cash flow."

A spokesman for the group said the increased losses did not include any provision for further price reductions in the personal computer market. Nonetheless, the group was "well poised now" to compete in a market that has turned into a bloodbath as a result of competitors like IBM and Compaq hitting back at computer clone producers like Amstrad.

Compaq, the US company, revealed on Wednesday a 43 per cent jump in second quarter net income, providing evidence that a new policy of competing with clones on price rather than features was paying dividends.

Analysts believe the provisions and stock liquidation will have been enough to return Amstrad to profits in the current year ending June 1993.

While the increased loss was not entirely unexpected, given the all too evident depth of high street discounting, the increased cash pile has increased the quality of net assets.

Boots shares rise 19p after optimistic statement

By John Thornhill

BOOTS' share price rose 4 per cent yesterday following a cheerful trading statement from Sir Christopher Benson, chairman, at the annual meeting.

Sir Christopher said sales of the diversified retailing group were up 11 per cent since the beginning of its financial year on April 1 - in spite of the weak market background.

"We are bucking the trend," he said.

The company's statement contrasted sharply with the weak retail sales for June released by the Central Statistical Office earlier this week, which showed a 0.2 per cent drop on the preceding month. Boots shares closed up 19p at 447p.

Boots the Chemist, which forms the group's core, reported sales up 13 per cent over last year, benefiting from strong sales of hay fever medicines and sun lotions due to the warm weather in May.

But all of Boots' other retail chains, which have performed more weakly during the recession, also recorded good sales increases.

Halfords, the car parts business which has struggled since being bought as part of the Ward White acquisition three years ago, recorded an 8 per cent increase in sales despite the closure of several small stores.

Sales at Childrens World and Boots Opticians rose by 14 per cent and 6 per cent respectively.

Finance discounting affected the company's DIY businesses, but AG Stanley, which runs the Fads high street chain, lifted sales by 3.5 per cent and Do-It-All, the joint venture with W.H. Smith, achieved a 10 per cent advance.

The pharmaceuticals division increased sales by 11 per cent. Its Manoplax drug for the treatment of congestive heart failure is in the late stages of registration in several markets.

Some shareholders criticised the 54 per cent increase in the collective pay of the directors, but others argued that it was merited given the solid financial performance of the group.

Arjo Wiggins names Frenchman to replace its chief executive

By Paul Abrahams

ARJO WIGGINS Appleton, the Franco-British paper group, did little to allay the fears of British institutions about the strength of its French minority shareholders yesterday. The group named a Frenchman to replace the group's sacked British chief executive, Mr Stephen Walls.

Mr Alain Soulas, presently chief executive of the paper division of Saint-Gobain, the French industrial company, will take over at the beginning of October. The group said Saint-Gobain has no relationship with Wiggins et Cie, the French financial company, which indirectly owns 38 per cent of Arjo Wiggins Appleton (AWA).

At a meeting with analysts yesterday, Mr Soulas said his most immediate priority would be to continue to push through synergies following the merger of the French and British groups. In particular, there were synergy benefits in rationalising production and purchasing which had not yet been achieved.

Mr Soulas told analysts he did not want to increase gear-



Alain Soulas: continuing to push through synergies

group's dividend policy would not change.

Mr Tim Rothwell, paper analyst at BZW, said Mr Soulas had a good track record in the industry. However, he said poor trading conditions meant he was downgrading his profits forecast for this year from £212m to £205m, and for next year from £240m to £235m. AWA's shares, which have underperformed the market since Mr Walls was sacked, closed last night 5p up at 218p.

Mr Soulas's move, while not unexpected, was nevertheless a significant promotion, said Mr Jonathan Helliwell, paper analyst at James Capel. He pointed out that Saint-Gobain's paper division had a turnover of about £900m against AWA's sales last year of £2.48bn.

Meanwhile, the company expects to announce more board appointments to replace a non-executive director - Mr Henry Wendt, chairman of SmithKline Beecham, who resigned, and Mr Ian Kennedy, the chief executive of the fine papers and forestry and pulp division, who retired this year. The replacements are likely to be American and British.

See Observer

Greycoat asset value falls 58%

By Peter Pearce

NET ASSETS per share at Greycoat, the property development and investment company which specialises in central London offices, tumbled by 58 per cent from 477p to 201p over the year to March 31.

The fall reflected the annual revaluation and £11m provisions against properties at cost. Last time these were £64m. Profits before provisions emerged at £3.4m (£25.5m), and after provisions the pre-tax loss was £7.6m (£38.5m). Gross rental income grew to £50m (£31.9m).

The company said that the 22 per cent overall fall in the value of its investment portfolio embraced falls of 24.6 per cent in the City, 18.4 per cent in central London, the West End and Victoria, and 18.5 per cent in the provinces. Some 96 per cent of the portfolio is in offices.

Interest payable jumped to £36.3m (£12.3m), with £8.4m (£32.3m) capitalised. No capitalisation was expected in the current year.

Losses per share amounted to 14.6p (45.1p) but the final dividend is held at 2.9p for a maintained total of 5.2p.

Lloyds Chemists sees advance

By Peggy Hollinger

SHARES IN Lloyds Chemists jumped 18 per cent to 235p yesterday following an optimistic trading statement from Mr Allen Lloyd, chairman and chief executive.

Mr Lloyd said the board was prompted to make the announcement in the face of the sharp decline in the share price over the past month. The price has fallen steadily since June 17, when shares traded at 351p.

The chairman said business remained resilient despite difficult conditions. For the present year like-for-like sales were 9 per cent ahead in the chemists division, 6 per cent in Drugs, and 5 per cent for Holland & Barrett, the healthfood retailer.

In light of this, the board expected to increase the final dividend by 33 per cent to 4p for the year to June 30, making a total of 5.55p.

He warned, however, that pre-tax profits in the current

year would be some £5m to £8m lower, due to the NHS decision to cut the cost of generic drugs. He added that Lloyds aimed to mitigate the decline through increased margins on own label products and over-the-counter sales.

Mr Lloyd reassured investors that profits should be in line with expectations, unless the NHS decided to backdate reimbursement for generic drugs to April 1. Analysts are expecting pre-tax profits of between £33m and £35m.

Extensive disposals aid First Technology

By Andrew Bolger

FIRST TECHNOLOGY, which supplies crash dummies and safety sensors to the car industry, said extensive disposals helped it make pre-tax profits of £639,000 in the year to April 30, against a £3.03m loss.

The recession-hit group's shares, which crashed from a peak of 500p in 1990, yesterday closed 3p higher at 59p.

The group sold nine non-core businesses and closed one during the year, reducing turnover from £37.3m to £37.8m.

Earnings per share of 2.4p compared with losses of 14.7p, but the final dividend is again passed, resulting in a nil distribution for the year (1p). A capi-

tal reorganisation is planned and it is intended to resume dividends in the current year.

Net borrowings fell from £9.5m to £8m, leaving year-end gearing at 150 per cent. Further significant reductions are expected this year.

Banking facilities with Barclays and National Bank of Detroit will be reviewed in December. The group is confident it will be able to negotiate support at much lower cost than last year, when there was an exceptional charge for professional fees of £385,000.

COMMENT

First Technology has made a good start on the road to recovery, but a lot of fingers have

been burnt since the not-so-distant glory days when the shares topped 500p. The company will have to rely on cash generation to reduce further its debt burden, but should have no great difficulty in cutting gearing to about 80 per cent next year.

Mr Westlake argues as persuasively as ever that increasing consumer concern with car safety will prove good for business. Forecast pre-tax profits of £1.5m next year put the shares on a prospective multiple of just under 8. At that level, they obviously have attractions as a recovery play. However, more safety-conscious investors may wish to wait the resumption of dividends before leaping aboard.

Hill & Smith tumbles to £1.24m

Hill & Smith Holdings, the West Midlands-based steel fabricator and stockholder, blamed the recession as interim profits tumbled from £2.42m to £1.24m before tax.

The outcome for the six months to March 31 was struck after an exceptional charge of

£212,000 relating to losses incurred by Tipton Steel Stock Holders (Stoke) which was sold after the period-end.

Turnover fell to £31.8m (£38.7m). The interim dividend is 2.1p (1.9p) after adjusting for the scrip issue in March. Earnings were 2.58p (5.74p).

Decision day for Walbrook creditors

By Richard Lapper

CREDITORS of the stricken Walbrook Insurance, must decide today whether to back a rescue plan which would save off the company's liquidation.

The deal, which could convert many of the company's creditors into shareholders, would close another chapter in the long-running saga of Walbrook's parent, London United Investments, a property and finance company, which was placed in administration in February 1990.

However if the creditors refuse approval, the Policyholders' Protection Board, financed by contributions from British insurance companies, stands to meet millions of pounds in insurance claims.

During the 1980s Walbrook was one of the leading insurers and re-insurers of US liability business in the London market, specialising in covering US doctors, hospitals, accountants

and lawyers, and their insurers, against legal awards for negligence.

But the company, along with four other LUI subsidiaries, Kingscroft, El Paso, Lime Street, and Mutual Reinsurance - the so-called Kelm companies - was swamped by a surge in claims. LUI was placed in administration in 1990, and Walbrook and the Kelm group ceased writing new business. In May this year, Walbrook stopped paying claims after actuaries completed a more pessimistic assessment of outstanding claims.

Walbrook's unpublished 1991 accounts show underwriting losses of £178.5m. The company had negative net assets of £170m after allowing for approximately £461m in outstanding claims and claims incurred but not reported.

Under the rescue plan, launched earlier this month, directors are proposing that

leading policyholders exchange their debts for equity, in a deal which would raise £270m and restore Walbrook's solvency.

Creditors would receive 100 cents in the dollar, but would then be asked to pledge 60 cents immediately in exchange for preferred stock. More than 200 policyholders are each owed over £10m (£820,000) in potential outstanding claims.

However some creditors are strongly opposed to the deal. Transit Casualty, a Missouri-based insurer which went into receivership in 1985, is seeking to appoint liquidators, which it believes would represent a quicker and cheaper solution.

Earlier this week Transit asked Walbrook to supply more material financial information in connection with the rescue plan. As of yesterday, no information had been forthcoming and, according to advisers, Transit was understood to be "resolutely opposed

to the rescue plan".

If the plan fails, the company faces the prospect of a formal scheme of arrangement, or provisional or full liquidation. The UK's insurance companies, already battered by two years of heavy underwriting losses, could well pick up some of the cost.

In March this year the PFB paid a total of about £37m to pay claims from policyholders of the Kelm companies. Under the Policyholders Protection Act, the PFB pays private policyholders of insolvent companies 90 per cent of outstanding claims.

A court judgment in April broadened the definition of private policyholders to include firms or partnerships, making it possible for many of Walbrook's policyholders to claim for compensation. Between 20 per cent and 25 per cent of Walbrook's 200 biggest policyholders are understood to be able to claim compensation.

Offer for Pacific Horizon withdrawn

Jupiter Tyndall Merlin, the

fund manager, yesterday announced that the potential offer for Pacific Horizon Investment Trust, which it manages, had been withdrawn.

In June, Jupiter Tyndall blocked an agreed bid from

Martin Currie Pacific.

Jupiter then published restructuring proposals and on July 14 announced a possible bid from another investment trust. On Wednesday Pacific Horizon dismissed Jupiter as managers to the trust.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for last year
Abstract Pref'd	2.9025	July 31	2.5	11.625
Bentley Davis	1.7	Oct 1	2.5	2.5
Contra-Cyclical	2.25	Aug 28	2.25	4.5
Derby Trust	8.2259	Aug 31	8.3429	16.5688
Drayton Far East	0.125	Aug 28	0.125	0.625
Elbief	nil	-	0.319	0.5
Ewart	0.5	-	0.5	0.75
Filofax	0.5	Nov 2	0.5	0.5
First Technology	nil	-	nil	1
Fleming	1.5	Sept 7	1	-
Geared Inv	1.37	Aug 28	1.5	3.8
Green Property	1.24	Sept 30	1.2	7.887
Greycoat	2.9	Oct 1	2.9	5.2
Hill & Smith	2.1	Sept 29	1.91	5.454
Independent	0.5	Oct 14	0.45	0.45
London Merchant	3	Oct 5	2.8	3.6

Dividends shown per share net except where otherwise stated. (On increased capital, 8.58M stock. *Equivalent after allowing for scrip issue. †Irish pence. ‡First interim.



LMS

Annual Results
Year ended 31 March 1992

Net rental income a record £28.9 million (1991 - £23.2 million)

Shareholders' funds £312 million (1991 - £358.2 million)

Portfolio valuation £388.1 million (1991 - £471.7 million)

Profit before tax £24 million (1991 - £28.9 million)

excludes extraordinary profits of £22.6 million transferred to capital reserve

Earnings per Ordinary share 6.54p (1991 - 7.43p)

Dividends per Ordinary share 3.8p (1991 - 3.6p)

- 71% of total rental income secured beyond the year 2000
- 230,000 square feet of new retail space added to the portfolio
- Net interest covered 3.3 times by net rental income
- Net borrowings under 24% of shareholders' funds

Report and Accounts available from the Secretary
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PAKISTAN

The FT proposes to publish this survey on September 11 1992. It will be of particular interest to the 92% of professional investors in Europe who regularly read the FT.

If you want to reach this important audience, call Louise Hunter
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Data source: The Professional Investment Community Worldwide 1991

FT SURVEYS

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Residential Property Securities No.1 PLC

£200,000,000

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3	27	52	76	100	124	148	172	197	221
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1247	1271	1295	1320	1344	1368	1393	1417	1441	1466
1491	1515	1541	1565	1589	1614	1638	1662	1686	1710
1736	1760	1784	1808	1832	1857	1881	1905	1930	1954

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24th July, 1992

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Gross Profit	5,614	5,467
Profit after Tax	2,096	2,048

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RECRUITMENT

JOBS: Survey shows country-to-country differences in rewards for winning promotion up the ranks

“Why all the fuss, then?”
The question, hurled at the Jobs column during a tour of contacts in the North-west of England, had two motives behind it.

One was genuine curiosity about a topic raised all too frequently in this corner of the FT in recent weeks. It is the disappearance, perhaps for ever, of large numbers of executive jobs and the consequent plight of thousands of managers and higher rank specialists thrown out of work in the recession.

The other motive was the rude provincials' constant urge to mock Londoners for assuming that whatever is happening around Britain's capital must also be going on throughout the universe. For the Lancastrians swore they'd scarcely been affected by the said phenomenon. Nor did they even try to hide their *schadenfreude* in doing so.

All of which is a bit awkward for a hack who is not only almost one of their fellow-countymen (having been born 200 yards over the Lancashire border into Cheshire), but writes in an international paper. Can it be that most of you out there have been equally bemused by my essays on the dire effects of “delaying”?

What bosses' pay buys around the world

I can hardly believe same is confined to south-east England. There is evidence that it is being heavily felt in the United States, for example. But I'd be glad of advice from readers elsewhere.

MEANWHILE — to prove that the Jobs column has not become totally London-parochial — to the table below which gives pay indicators for non-delayed managers in 24 countries.

As in previous years, the figures come from the surveys

made by Employment Conditions Abroad, which keeps watch over pay and perks and so on around the world on behalf of some 700 international groups subscribing to its services. Anyone wanting more data thereon should contact Ian Luke of ECA at 15 Britten St, London SW3 3TY; tel 071-351 7151, fax 071-351 9396.

My extracts refer to four ranks of executives in each land. They range upwards from a junior and a middle manager in a sizeable division of a group, to the head of

a function such as marketing and the chief of the division itself. In each case the table gives two sets of figures. First comes the typical gross salary, including any bonus that is regular as distinct from varying with performance or the like. The second figure translates the salary into buying power.

To calculate it, ECA starts by reducing the gross sum to net pay by deducting the tax and like charges standard for a native of the country who's married with two dependent children. The net

is then turned into purchasing power by adjusting for price variances shown by living-cost comparisons. Unfortunately, because of problems in devising a consistent international measure of housing costs, no account is taken of that important outlay.

Although the salary surveys reflect the position at the start of this year, the other currencies have been converted to sterling at the exchange rates in force at the end of the first week of this month. Since no information was

forthcoming on the chief of the division in Japan, the countries are ranked on the buying power of the head of function.

Inevitably, the figures are at best a loose approximation of the real state of pay. They are nevertheless as sound as any others available, and shed new light on differences between countries.

For instance, in giving pride of place to Switzerland, the ECA findings clash with two separate surveys I reported in May and June, both showing the Swiss had

fallen behind the Spanish, French and Germans. That may well be because the other two covered higher ranks, including chief executives, and took account of variable bonuses besides salaries.

One rare feature of ECA's study is that it reflects country-to-country variances in the extra buying power typically gained by winning promotion through the four ranks listed. The greatest reward for same is in Hong Kong, whose division chief is nearly 3½ times as well off as the junior manager. The least is in Norway, with a differential between the two of only about 75 per cent.

Michael Dixon

COUNTRY	Junior manager		Middle manager		Head of function		Chief of division	
	Gross pay £	Buying power £	Gross pay £	Buying power £	Gross pay £	Buying power £	Gross pay £	Buying power £
Switzerland	33,863	23,477	47,195	30,658	66,044	40,007	97,559	54,807
Germany	30,825	20,673	42,180	28,131	60,160	38,798	88,682	52,849
Austria	27,134	18,899	38,819	25,808	58,302	36,537	91,611	54,125
Singapore	18,363	18,252	26,983	25,841	39,289	38,189	58,426	51,873
Hong Kong	17,621	14,622	28,247	22,438	42,429	35,705	63,463	50,414
United States	24,276	19,614	33,265	25,388	46,037	33,657	64,617	45,587
Spain	23,438	17,720	34,222	24,769	49,047	33,320	71,747	44,775
France	23,520	18,319	32,500	24,426	46,571	32,903	65,518	43,340
Italy	25,994	16,716	36,985	22,852	53,711	31,280	78,661	43,812
Belgium	25,724	17,705	36,313	22,175	51,833	29,046	74,968	36,271
Japan	29,922	16,390	43,438	22,457	57,038	27,677	—	—
United Kingdom	20,000	16,038	26,600	20,915	36,600	27,255	49,900	35,235
Canada	20,053	14,806	27,461	19,085	39,620	25,534	52,728	32,202
Netherlands	21,490	15,854	29,221	19,981	41,919	25,353	57,335	31,784
Portugal	15,350	12,653	23,045	17,656	35,085	25,260	52,193	35,573
Ireland	20,820	15,117	27,065	18,253	36,061	22,770	48,093	28,811
South Africa	13,021	12,433	17,275	15,589	24,071	20,536	33,261	27,251
Greece	12,771	10,344	18,060	14,084	26,525	19,860	35,553	25,656
Sweden	22,328	12,693	29,887	15,513	40,141	19,356	53,883	24,496
Denmark	26,751	13,450	35,580	15,886	48,772	19,345	65,883	23,780
Norway	20,107	12,840	26,229	15,382	35,315	18,934	44,827	22,651
Australia	16,070	12,552	22,058	15,716	28,927	18,833	39,943	24,589
Finland	22,298	11,624	29,652	14,036	39,718	17,212	53,219	21,051
New Zealand	11,981	9,703	15,935	12,617	21,313	16,579	28,624	22,017

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have a minimum of 6 years corporate finance experience (4 years if an ACA). They should be able to demonstrate a successful track record of deal execution in Eastern Europe and will be prepared for frequent travel to the region. A good knowledge of this market is essential and experience of business origination would be an advantage.

Personal attributes will include an enquiring and analytical mind and a genuine interest in and understanding of Eastern European culture. Bright, energetic and highly motivated, this individual will be a team player who has the perseverance and determination to succeed within a constantly changing environment.

Salary, whilst commensurate with experience, will be highly competitive and will reflect the importance of the role within this prestigious and meritocratic organisation.

Interested candidates should write to Jane Hayes at BBM Associates Ltd (Consultants in Recruitment) at 76 Watling Street, London EC4M 9BJ. Alternatively, use our confidential fax line on 071-248 2814. All applications will be treated in the strictest confidence.

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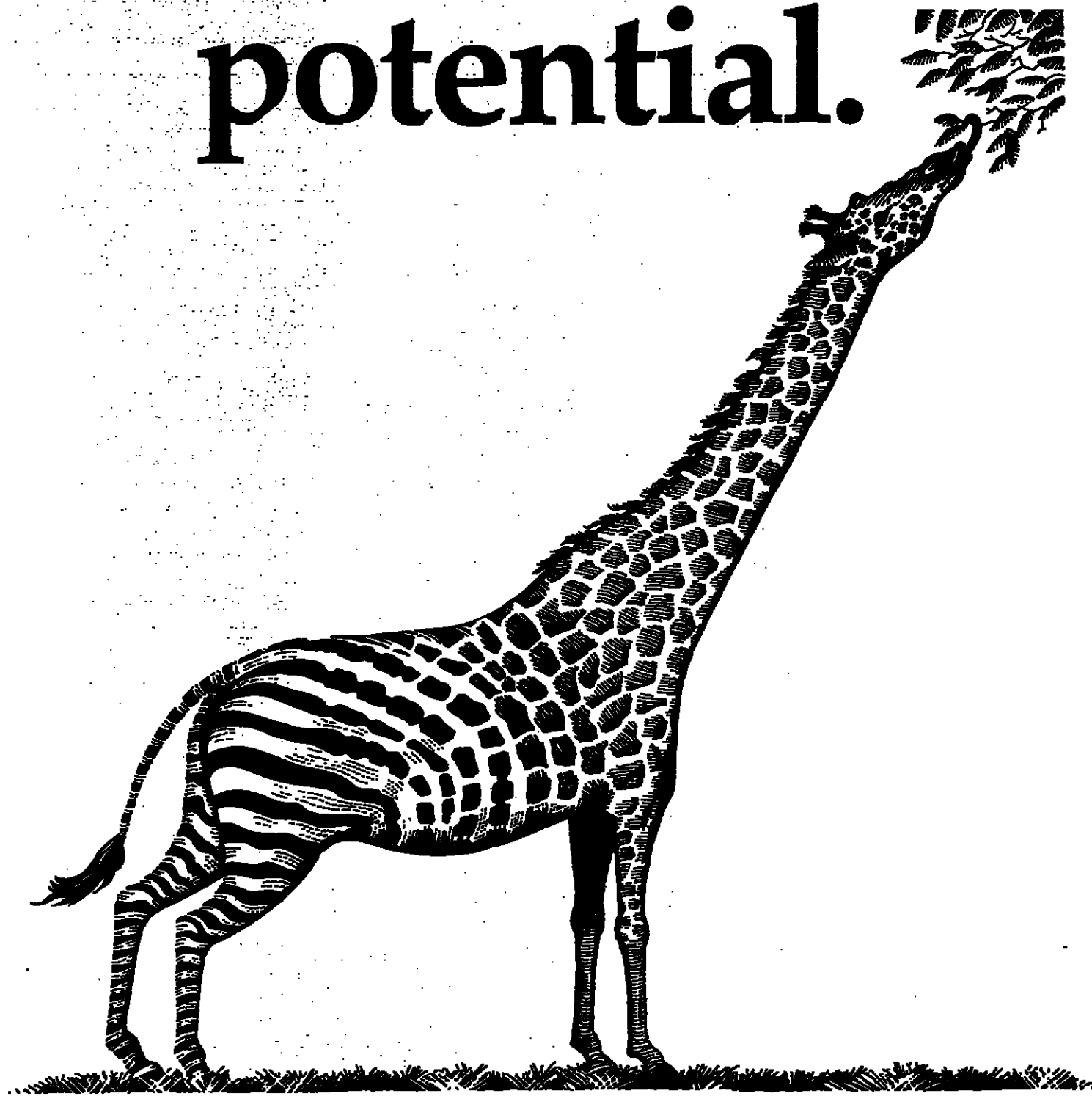
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ACCOUNTANCY COLUMN

Avoiding pitfalls in professional relationships

By David Barchard

SPARE A thought on Monday for two of the super-stars of the UK accountancy profession, Mr Michael Jordan of Cork Gully, and Mr Richard Stone, corporate finance head at Coopers & Lybrand.

Monday is the day that Mr Stone and Mr Jordan appear before the professional-conduct panel of the Institute of Chartered Accountants of England and Wales. They will respond to claims that they breached the institute's ethical guidelines when they agreed to become the administrators of Polly Peck International, the fruit, leisure and electronics group in October 1990 because during the previous three years there had been a continuing professional relationship between Coopers and Mr Asil Nadir, the group's chairman and chief executive.

The disciplinary committee's by-laws mean that the hearing will take place behind closed doors, which has already drawn a good deal of unfavourable comment in some quarters. Coopers says they are confident, on the advice of leading counsel, that they have not broken the guidelines. The number of large accountancy firms is dwindling and administrations continue to proliferate. Almost every firm has a relationship with most big companies.

For instance, Touche Ross, the accountancy firm of the third Polly Peck administrator, Mr Christopher Morris, audited Sansul, the Japanese audio and consumer electronics subsidiary that Polly Peck acquired in the year before its collapse. To be fair this is a much more remote link than

Coopers' role as advisers to Mr Nadir, which went back over a decade.

So there must be many accountants who are hoping that the hearing will make it clearer just how the ethical guidelines are to be interpreted.

Beyond that, there is probably not a great deal that can be said at this stage about the hearing itself. But it is perhaps a suitable moment to cast an eye over the 21-month history of the Polly Peck administration over which Mr Jordan and Mr Stone have presided, along with Mr Morris.

At the time of the group's collapse in October 1990, Polly Peck was by far the UK's largest and most daunting administration. Since then several of its *dramatis personae* among the administrators have resurfaced first in the BCCI liquidation and then in the Maxwell administration, but the scale of the challenge for Mr Jordan and Mr Stone remains undeniable.

Polly Peck in October 1990 seemed to be a case of a debt-ridden central operation in London with debt-free subsidiaries across the world that were either cash rich or which, like Sansul, needed some cash to turn them around but seemed to have reasonably good medium term prospects. A few months earlier the group had been worth £2bn on the market, and only a week or two before it went into administration its bankers were being told that if there were to be a liquidation, there should be around £300m left over for the creditors.

Not surprisingly under these circumstances, and entirely creditably, Mr Jordan and Mr Stone decided that the best course would be to try and straighten out the group's affairs with a view to refloating it eventually on

the stock exchange. They sold off a few of the group's fringe assets from Joseph Le Shark, the small textile company, to the sumptuous antiques collection at 42 Berkeley Square, the Polly Peck group headquarters, and persuaded the bankers (some of whom seem to have taken a relatively rosy view of the group's affairs even after it had collapsed) to inject a little more money – and off they went on a world tour.

Even Henry Kissinger might have blanched at the journeys that lay

There must be many accountants who are hoping that the hearing will make it clearer just how the ethical guidelines are to be interpreted.

ahead of the Polly Peck administrators as they shuttled across the globe struggling to tie up a multitude of corporate loose ends – from Curacao to Taiwan and Hong Kong, and from the US to Nicosia and Istanbul.

Just in case any reader should feel a twinge of envy at all this jet-setting, it is only fair to report that these whistle-stop journeys for a few hours in foreign capitals cannot have been much fun. On the other hand they were inevitably very expensive.

By most standards the global shuttling was also not very productive, either for the businesses concerned or for the creditors. One grumble sometimes heard from the creditors is that the administrators did not take a very

commercial approach to the hydra's head of decisions confronting them or do what corporate financiers might have done.

Sansul plunged into heavy losses last year, mainly because of write-offs of good will, and was sold off to a Hong Kong entrepreneur for a dollar.

Hopes of floating PPI Del Monte on the New York stock exchange were dashed before the creditors' committee last autumn, only to be withdrawn this spring when the price of bananas collapsed on the world market, thus depriving the administration of a deal that might have netted upwards of \$400m for the creditors.

The other businesses in the group, which reported turnover over £1.16bn in 1989, have turned out to amount to relatively little in terms of saleable assets. Vestel, the Turkish consumer electronics operation, has survived but there has been a dramatic fall in its profits and market share and it has been shedding subsidiaries to raise cash.

There seems to be no chance of Vestel remitting substantial amounts to the rest of the group or of selling it off and raising money for the administration. Buyers seem to have been found for PPI's shipping line and perhaps also for the Antalya Sheraton Hotel. But there seems to be little chance of raising much from the fruit businesses.

An endless series of trips by the administrators to the Turkish Republic of Northern Cyprus has not unlocked either the records of the Polly Peck companies on the island or any cash balances in accounts there, or even secured control of the group's hotels there for the administration.

The most recent disappointment came when an attempt by the administration to take over Jasmine Court Hotel ended with a scrimmage and a fresh case for the Turkish Cypriot courts.

At the peak of the administration, Coopers had around 30 people working full time on Polly Peck and there are still between 10 and 15 employed. The services of a top administrator cost around £200 an hour, those of a junior accountant between £100 and £150. Not surprisingly, since October 1990 the costs of the administration (£13.1m) have dwarfed Polly Peck's salary bill (£5.02m). Lawyers' fees have made up a further £7.5m. They presumably include the £50,000 paid to Mr Montes Aziz, the Nadir family lawyer, for his advisory services. Mr Aziz subsequently ended up on the receiving end of a Mareva injunction from the administrators who are now trying to recover £5.9m from him.

All in all, in 18 months Polly Peck had total income of £51.5m, a good chunk of it garnered from fire-sales of antiques, motor vehicles, and a yacht, and expenditure of £48.9m. Its far-flung cash rich subsidiaries ended up taking £11.44m for repayment of inter-company debt and not remitting profits to the parent company in London. A mere £2.5m was left over for creditors at the end of April this year and there is now talk of a payment of 3p in the pound or 11p on the most optimistic forecast.

One suspects that whatever is said behind those closed doors at the institute on Monday could be decorous and restrained compared to what is in store at the next meeting of Polly Peck's creditors.

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ACCOUNTANCY APPOINTMENTS

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The Company has highly integrated manufacturing facilities and directs its own overseas operating subsidiaries. An element of the global responsibility will necessitate some overseas travel.

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PepsiCo is renowned for the exceptional quality of its management in all disciplines and this is reflected in its ability to attract and retain Professionals of the highest calibre in their finance department. The International Audit team based at the Head Office in New York is a proven entry route for employees with outstanding potential.

The creation of an additional London-based International team has led to four exceptional opportunities at different levels for young, ambitious Finance Professionals. Performing a range of highly challenging and commercially orientated review assignments, you will analyse both financial and business issues across all sectors worldwide, presenting recommendations to management at the most senior level. You will gain exposure to a variety of businesses, cultures and international working



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environments and after an initial two year period you can expect to move into a high profile management role in one of the operations based either in Europe or further afield.

To be considered for these entry point opportunities, you are likely to be a top firm trained ACA (0-3 years post qualified), a finalist or recently qualified CIMa having trained within a large company, an MBA with financial experience, or a non-UK National with equivalent experience. Languages, in particular Spanish are desirable, but not essential.

You will have outstanding professional, technical and communication skills, commitment, drive and the desire to make a career move within a dynamic and fast-moving international environment.

In return, you will be paid a generous salary and benefits with substantial savings potential.

If you would like to apply, please write to our consultant, Elizabeth Lang at Financial Selection Services, Dayton House, Gordon Street, London WC1H 9AN (Tel: 071 388 6857), or call her for an informal discussion on 071 387 5400 (out of hours on 071 733 2674).

ANY APPLICATIONS SENT DIRECTLY TO PEPSICO WILL BE FORWARDED TO FINANCIAL SELECTION SERVICES.



FINANCIAL SELECTION SERVICES



Financial Task Force

Manchester c£30,000, FX Car, Benefits, Relocation Assistance

With our international headquarters in the North West T&N plc is a World leader in materials technology and component manufacture. Our group turnover is in the region of £1.5 billion. Now reaping the benefits of a substantial global investment programme we have identified an exciting and challenging opportunity for an individual who "stands out from the rest".

THE ROLE

■ Working as part of a high profile International Task Force you will spearhead the in depth development of the group's information systems and analytical approach.

■ Your particular value will derive from the ability to create genuine competitive advantage by developing a reporting infrastructure which extends commercial understanding of business situations.

■ You will develop the relationships with senior management, accounting and I.T. personnel which will be paramount in implementing changes that closely affect them.

THE QUALIFICATIONS

■ A highly intelligent qualified accountant with strong lateral thinking and practical problem solving skills.

■ In depth knowledge of financial reporting and management analysis in a substantial multi currency environment.

■ A sound appreciation of the potential scope and limitations of I.T. in this area.

■ Strong inter-personal skills coupled with the tenacity, drive, and personal commitment to control the management of change.

■ The ability and desire to progress to senior management levels.



PARR ASSOCIATES

To pursue your interest in this career building opportunity, your curriculum vitae should be forwarded with complete confidence to our advising consultants; Parr Associates, 20 Bark Street East, Bolton, Lancashire BL1 2BQ, clearly marking the envelope Ref: UYL 20

FINANCIAL CONTROLLER N/W LONDON

Young, high calibre chartered accountant required for the position of Financial Controller within a fully listed plc in the property sector. The remuneration package will consist of a starting salary of £30,000 pa (negotiable), share options, car and other benefits. Candidates should submit their CV to Wilder Coe, 233/237 Old Marylebone Road, London NW1 5QT. Ref: MK

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vous faire part d'un accord publicitaire avec LES ECHOS le quotidien de l'économie le plus important en France. Une annonce dans la rubrique "Offres d'Emploi Internationales" dans le FINANCIAL TIMES et LES ECHOS augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'Edition Internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE COX-FREEMAN
071 873 4027

Financial Controller - Operations

Major plc with interests in consumer leisure, packaging and distribution

c.£40,000 + bonus + car

Central England

Key role to review performance of diverse and expanding major group, reporting to the Board.

THE COMPANY

■ Successful, acquisitive group with companies in UK and USA.
■ Current sales of c.£155m with some 1800 employees.
■ Interests in sports products, toys, distribution and packaging.

THE POSITION

■ Reports to the Group Financial Director, working closely with Managing Directors and Financial Directors of operating divisions.
■ Review and report on performance of divisions located throughout England, identifying critical issues and assisting on problem areas as required.

■ Work on special projects for the Board, monitor effectiveness of internal systems and undertake financial analyses for the group.

QUALIFICATIONS

■ Qualified accountant, probably ACMA, with wealth of experience gained in commercial sector.
■ Intelligent and perceptive with an enquiring mind, able to identify key issues and make a real contribution to the group at the most senior level.
■ Mature, tenacious and pragmatic with broad perspective, credible at all levels with strength and diplomacy. Prepared to travel extensively throughout England, visiting London office about once every 10 days.

Please write, enclosing full cv, Ref 12952
54 Jermyn Street, London SW1Y 6LX



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+ profit share

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Distribution plc

North West

Finance Director

To join a highly successful £100m+ company renowned for quality of service and focused on expansion both through acquisition and its reputation as the clear market leader. Twofold growth since 1989 offers a first-rate professional the challenge of a broad remit, providing new infrastructure, systems and resources appropriate to a major plc's needs.

THE ROLE

■ Reporting to the Managing Director, responsible for c80 people, the administration of a dispersed branch network and a range of professional relationships.

■ To ensure regular budgets, reviews, accounts and reports. To develop information systems enabling a full understanding of the business dynamics, leading initiatives to improve performance, reduce costs and facilitate growth.

■ To plan and implement an IT strategy, develop further a pro-active team approach in support of operations, manage capital expenditure and evaluate acquisition opportunities.

THE QUALIFICATIONS

■ Probably late 30's/early 40's, qualified accountant, experienced in corporate affairs. Sharp, bright graduate intellect to interact with high calibre colleagues.

■ An accomplished professional, proven in bringing about change and developing people and systems within substantial organisations. Technically self-reliant and confident.

■ A first class team player, naturally pro-active and participative in using finance as a management tool to create opportunities for growth and improvement. Uncompromising values, decisive and determined in their application.

London 071 973 8484
Manchester 061 437 0375

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Please reply, enclosing full details to:
Selector Europe, Ref. F1134072M
Addington Court, Greenacres Business Park,
Seyl Road, Manchester M22 5LG

Finance and Operations Controller

Heathrow

c £45,000 + Bonus + Car

Our client is the UK marketing, distribution and retail subsidiary of a US quoted company, operating in a high quality consumer products sector, under a very strong brand image. Current turnover is in excess of £20m and is expected to grow substantially as the company develops its UK and European market profile.

The current size and future potential of the business demands the appointment of a Finance and Operations Controller, who will assume total responsibility for all aspects of finance, administration, product sourcing, distribution and customer service, through a team of 20 staff. The immediate brief will be to design and implement comprehensive, integrated control and reporting procedures, which facilitate operational and strategic

decision making. As a key member of the senior management team, the successful applicant will be expected to contribute fully to the maximisation of profitable growth.

Candidates, aged up to 45, should be qualified accountants with in-depth operational/financial management experience gained in a high pressure, change orientated environment. Personal qualities must include excellent communication skills, high energy levels and task orientation.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref 2657, to Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Tel: 071 831 2000.



Michael Page Finance

Specialists in Financial Recruitment
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Financial Controller

c.£30,000+Car & Benefits

This UK subsidiary of a major physical commodity trading group has a turnover of some £100 million. Following the recent review of worldwide operations, the London based company has undergone a reorganisation on both a commercial and administrative basis. This has led to the need to strengthen the Financial Management and controls with a view to continuing increases in turnover and profitability. As Financial Controller, you will work closely with the Directors, and assume overall responsibility for the running of the Financial Department, including the supervision of a small team responsible for general financial reporting. You will be responsible for all Statutory and Management Accounts and oversee the treasury and credit reporting function, you will also be involved in a full systems and data processing review and be expected to act accordingly on new design and implementation.

Candidates will be in their mid to late twenties and qualified Accountants, ideally with a minimum of one to two years' experience gained within a large commercial trading organisation or in a professional audit environment. Exposure to the LME would also be advantageous. A state of the art understanding of accounting techniques, together with first class man-management and inter-personal skills, are essential criteria. You will be innovative and confident, possessing the ability to display the energy, initiative and flair required to meet the continuing challenge that this role will present.

For further information, please telephone or write in strictest confidence to Giles Simons, Firth Ross Martin Associates, Search and Selection Consultants, Bell Court House, 11 Blomfield Street, London EC2M 7AX. Telephone 071 628 2441. Fax 071 382 9417.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

DIRECTORS SEEKING A NEW ROLE?



Demand more than well meaning Career Counselling or Outplacement advice. Insist on real direction to your job search based on current market intelligence from the largest outplacement and career management consultancy providing cost effective services to employers and to individuals seeking career progression.

Our subsidiary InterMEX accesses over 6000 unadvertised vacancies annually - mostly between £40,000 and £200,000 p.a. - and makes recommendations from its approved candidate bank without charge.

Call Keith Mitchell on 071 930 5041 for an exploratory meeting without obligation. Landseer House, 19 Charing Cross Road, London WC2H 0ES. Fax 071 930 5048

INTEREXEC PLC - means much more

Company Secretary

North West plc £ Excellent + executive car + benefits

Our client, a specialist retailing Group and one of the success stories of the last decade, is quoted on the London Stock Exchange.

They have a clearly defined corporate strategy which is designed to capitalise on their core strengths, as well as having an unrivalled profit and turnover growth which has been mainly achieved organically.

The Company Secretary's role is a wide ranging one including:

- Co-ordinating divisional results at Group level
- Controlling and monitoring the Group's long-term planning process
- Detailed involvement in the development of the Group by diversification into related markets
- Executive responsibility for the company's secretarial and treasury functions

They are seeking a graduate Chartered Accountant in their early to mid 30's, preferably with experience within a plc, with an awareness of the company secretarial role.

By linking your commitment with theirs, you would benefit from a significant executive remuneration package which is structured to reward personal and company success in the short and longer term.

If you would like to become part of this success story, please send a full career resume indicating your present remuneration and quoting reference FT/402960 to: Michael Cooper, Riley Advertising, Suite 26C, Josephs Well, Hanover Way, Park Lane, Leeds LS3 1AB.

All applications will be treated in the strictest confidence. Replies will be forwarded to this client only, so please list those companies that we should not approach.

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HEAD OF FINANCE

IT Services Industry
to £40,000 + bonus + car
West Midlands

Our client is a profitable £10 million market leading service company. Clear objectives have been set to achieve high future growth. Reporting to the Managing Director, the Head of Finance will be a key member of the senior management team charged with further developing the business.

Supported by a small team of qualified accountants, the critical tasks will be to introduce a new generation of integrated financial and business control systems, policies and procedures.

Candidates will be qualified graduate accountants aged about 35, experienced in managing a broad-ranging finance team, within a contracts-driven organisation ideally in the IT industry.

The essential skills will be strong commercial awareness, computer literacy, and the ability to influence change and profit performance.

Please send your CV to Alan Brown at the address below:

MKA MANAGEMENT CONSULTING LIMITED
Tectonic Place, Holyport Road,
Holyport, Maidenhead, Berks SL6 2YE
Telephone: (0628) 795015
Fax: (0628) 795135

MKA

BELGIUM • FRANCE • GERMANY • ITALY • SPAIN • SWEDEN • SWITZERLAND • THE NETHERLANDS

A long established international Group requires experienced Economists and Accountants for long term single status assignments in Kuwait. Applicants (29-35) should have a good relevant Degree.

KUWAIT ASSIGNMENTS

Macro/Micro Economists Accountants

MACRO OR MICRO ECONOMISTS

At least 7 years' work experience as Macro or Micro Economists is essential. A Public Sector background or work experience with a leading consulting company would be a distinct advantage.

Macro Economists must be highly skilled in providing policy advice, economic modelling and statistical analysis. Micro Economist assignments will encompass policy assessment and major industrial project appraisal.

ACCOUNTANTS

From Financial, Management or Cost Accounting backgrounds, applicants must hold a recognised UK professional accounting qualification.

Public Sector experience is preferable whilst familiarity with computer based accounting systems is essential.

All appointments offer a highly attractive salary and benefits package.

In the first instance please send a full C.V. in confidence to Austin Knight Recruitment, Knightway House, 20 Soho Square, London W1A 1DS quoting reference A224. Fax 071 439 5744. Applications are forwarded to the client concerned, therefore companies or organisations in which you are not interested should be listed in a covering letter.

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INTERNAL AUDIT MANAGER

Key position in a profitable and growing financial services group.

Circa £35,000 + Car

Middlesex. Relocation Package Available

Our client is a highly successful subsidiary of a major British Plc operating in a profitable niche market in the retail financial services industry. Based in Middlesex and with over forty branch offices throughout the UK, their business is set to expand. They are currently seeking to appoint an Internal Audit Manager to institute a modern system of inspection and control.

The successful applicant will be responsible for the recruitment and training of a team of internal auditors, developing and maintaining internal audit standards and upholding the general control environment. It is perceived as a hands on role, where particular emphasis will be placed on branch systems and the day to day operational aspects of the business.

This is an exciting and rare opportunity to build an audit team from scratch and should appeal to dynamic, achievement orientated individuals. Applicants must be mobile, have well developed interpersonal and commercial skills, demonstrable supervisory experience in an audit environment, and have previous experience in retail financial services. You will most likely be over thirty and be a qualified accountant, although others with relevant experience will not be excluded.

For further details and to arrange an interview, please contact Adrian Simpson BSc ACA, on 071-936 3601 or write to him at Barclay Simpson, Hamilton House, 1 Temple Avenue, Victoria Embankment, London EC4Y 0HA.

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071-936 3601

Financial Controllers

US Group with worldwide interests plans expansion in Eastern Europe and the CIS

This FMCG group with worldwide sales in excess of \$5 billion is currently implementing plans to establish subsidiaries in Eastern Europe and the CIS.

From a start up situation, plans are to build substantial operations within a number of countries. As part of the management team and reporting to a local General Manager you should have:

- a formal accounting qualification or equivalent together with personal and professional standards of excellence
- a hands on approach coupled with the ability to work closely with management using initiative to adapt and develop corporate systems in emerging markets
- effective management skills, a creative mind with an ambition to succeed

Above all, you must have the ability to train and develop locally employed nationals and succeed within an emerging market environment.

Our client would also be interested in hearing from Business Development professionals with the ability to develop new operations. Successful candidates could eventually progress to General Manager positions within the Group.

These are excellent opportunities for individuals who can demonstrate clear management ability and have the initiative and drive to succeed in a highly motivating and international environment. Prospects for achievers within the group are outstanding.

CIS (RUSSIA) EASTERN EUROPE

EXCELLENT EXPATRIATE PACKAGE

PROJECT MANAGERS

Interested candidates should write in confidence to Fiona Davidson, at Nicholson International (recruitment consultants), Africa House, 64/78 Kingsway, London WC2B 6AH, quoting reference number 9527, or fax details on (071) 404 8128 or telephone (071) 404 5501, for an initial discussion.



**NICHOLSON
INTERNATIONAL**

Senior Acquisitions Accountant

Central London c.£44,000 + car

Rapidly developing as the world's first global gas company with an annual turnover exceeding £10 billion, we are constantly looking to strengthen our operational base through investment and acquisition.

As head of the acquisition accounting team, you'll provide the financial input to the appraisals of acquisition and joint venture proposals prepared by our Global Gas and Exploration and Production businesses. You also will be involved in undertaking an independent review of proposals and calculating their impact on the company's accounts.

The majority of work will be carried out by project teams often working abroad with limited access to information held at headquarters. It will be your responsibility to review all financial information to ensure decisions are made quickly and effectively. You'll also play a key role in negotiations and, when successful, project implementation.

A commercially-minded qualified ACA with a background in the international operations of a large company, you'll need strong business acumen and the very best analytical and interpersonal skills. Equally important is the ability to apply these skills under pressure, whilst working to tight deadlines, often overseas and

outside normal working hours. Knowledge of overseas accounting standards and international taxation would be advantageous.

Salary, in a range up to around £44,000, is supported by excellent benefits including car, pension, 30 days' holiday, profit sharing and sharesave schemes, and generous relocation assistance.

Please send your cv, quoting reference 5700IAGMFT, to Andrew Millard, PA Consulting Group, 129 Buckingham Palace Road, London SW1W 9SR. Closing date for receipt of applications 13 August 1992.

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British Gas



Financial Controller

The Commonwealth Development Corporation is a British development finance institution whose principal aim is to assist overseas countries in the development of their economies. CDC invests equity and loan capital currently amounting to more than £1 billion in over 300 enterprises in 50 countries. CDC has been consistently profitable and in 1991 made new investments of over £150 million substantially financed by internally generated cash flow.

- **RESPONSIBILITY** is to the Finance Director for maintaining the highest standards of reporting, analysis and control. There is a competent support team of 22.
- **THE NEED** is for a qualified accountant (ACA or ACMA) with developed leadership qualities. A significant level of skills in financial and management accounting, preferably gained in an international context, is desirable.
- **SALARY** £40,000+ with attractive benefits. Central London based, age range 38-50. Career prospects.

Write in confidence, enclosing a Curriculum Vitae, quoting ref: T7507 to:

TK

SELECTION

8 Hallam Street, London W1N 6DJ. Fax: 071 631 5317
A DIVISION OF TYZACK & PARTNERS

INTERNATIONAL FINANCE MANAGER

Newly/Recently Qualified

North Kent

The principal division of a rapidly expanding Canadian Healthcare group, this £45m British company has built up a strong reputation for the quality of its medical products. Following a decade of consistent growth it now has sales outlets across the globe and eleven international subsidiaries.

This role is at the hub of the multicurrency international reporting structure, and involves close liaison with the international controllers. Reporting to the FD, you will co-ordinate and review the regular financial and management returns from the subsidiaries and translate them into sterling and dollar consolidated accounts. In addition you will be involved in the business planning cycle and the management of foreign currencies.

This is an ideal opportunity for a recently qualified accountant.

To £32,500

eager to take increased responsibility in a growth oriented business. We are looking for an ambitious and talented individual probably in the 25-32 age range who is currently working either in a major professional practice or an international manufacturing group. You should have experience of US reporting regulations and be comfortable in a multicurrency environment. Senior level credibility, strong communication skills and well developed commercial awareness are essential. Availability for some international travel is also important.

Please reply in confidence, giving concise career, personal and salary details to Paul Corvoso, quoting Ref. L 686.

Egor Executive Selection
58 St. James's Street
London SW1A 1LD

EGOR
EXECUTIVE
SELECTION

United Kingdom • Belgium • Denmark • France • Germany • Italy • Netherlands • Portugal • Spain • Switzerland

A UK multinational group is seeking to strengthen its local management team in East Africa through the appointment of a:

Financial Controller

The position will be based at any of the Company's agricultural tool manufacturing operations in Uganda, Rwanda or Tanzania. The appointee, working alongside the General Manager of each operation will report to the UK head office. He/she will be responsible for all the administrative and financial sections of the companies including:

- Ensuring the maintenance of accurate and reliable financial records.
- Preparing the annual financial statements of the companies.
- Preparing budgets and forecasts.
- The modification of the existing accounting systems to allow for full computerisation.

The successful candidate will be a young and energetic chartered accountant with a minimum of two years post qualification experience and will possess strong organisational and accounting skills. He/she will have a good basic knowledge of computers and a working knowledge of French. Regular travel throughout the east and central Africa region will be necessary.

An attractive expatriate package including a company car and housing will be offered.

Applications including a full CV should be sent to:

Gladys Donovan,
The Chillington Corporation plc
71 Carter Lane, London EC4V 5EQ

STOCKBROKER

with new £multi-million
finance subsidiary seeks
Finance/Settlement/
Compliance Director

ACA with UK broking
industry experience for
well managed and
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Group. Age 28-40 with
settlements and SFA
experience.
Diverse challenging role
with good rewards.

Write with CV to
Graham Shore,
Shore Capital
Stockbrokers Ltd,
1 Maddox Street,
London W1R 9WA

whitehead selection

Finance Director

Multiple Retailing
M4 Corridor

c. £40,000 + substantial profit share and benefits

The company is part of a major quoted plc and operates over 150 stores nationwide producing turnover of around £50m.

As a member of the small senior management team, the Finance Director will in effect be the right hand man/woman to the Chief Executive. This wide-ranging role calls for substantial involvement in the development and implementation of business strategies combined with detailed responsibilities including financial reporting, improvements to internal controls, cash management and development of IT systems.

A qualified accountant aged early 30s to mid 40s, you will bring a high level of drive, an outward looking, value-added approach to the finance function and the ability to achieve results by motivating staff and colleagues. Retailing experience, particularly EPOS systems implementation, would be distinctly advantageous but not essential.

Please write enclosing a full CV, quoting ref 565 to Nigel Bates, Whitehead Selection Ltd,
43 Welbeck Street, London W1M 7HF

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Compton & Woodhouse
Specialists in English fine bone china

FINANCIAL DIRECTOR

China collectables - turnover £12.5 million

Compton & Woodhouse is the premier mail order English fine bone china collectables company in the UK. Turnover has grown to £12.5 million since it started in 1986.

We now require a qualified Financial Director, aged 35-45 to join this fast growing company.

As a credit business, control of cashflow is a major priority as is the ability to produce detailed information on the Company's many product lines.

Mail order or retail experience preferable. This is a Board Appointment with potential equity holding. Salary in excess of £45,000, plus car and other benefits.

Please write to Mrs R. Ward, Managing Director,
Compton & Woodhouse Ltd., 10 Old Court Place, Kensington,
London W8 4PL.

Financial Controller

INDUSTRIAL ENGINEERING CONTRACTS

£40,000

BENEFITS CAR

NORTHERN ENGLAND

Could you control the finances of a company which is undertaking an increasing number of major projects throughout the world? The company, a subsidiary of one of the leading 100 industrial UK companies, is winning £multi-million contracts for the design and construction of major plants and distribution systems, and their ongoing management. The Financial Controller's role is to be a focal point for the financial management of the company, ensuring that operations and expenses are tightly planned, monitored and controlled and that reliable financial information is promptly available.

The successful applicant will be a Chartered Accountant, aged 30 years or more, with a strong professional background and preferably some years experience of financial management of a well-organised company - ideally which undertakes major contracts or projects in a number of overseas countries. Particular hallmarks will be excellent analytical skills, total communications ability, hands-on financial modelling and management reporting ability, and the drive and ambition for major career development within this expanding plc. In return, the role will be intrinsically enervating, high profile within the company and the group, and self-rewarding in being an integral part of a growing, successful management team.

Candidates should send a comprehensive cv. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064 quoting reference (FI.701E).

Howgate Sable

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212 753 4000
or write to her at
14 East 80th Street
New York, NY 10022

FINANCIAL TIMES
EUROPE & BUSINESS NEWSPAPER

Finance Director

Ruhr - Germany

Our Client is an International Logistics Company with considerable interests throughout Europe.

Its German business has developed rapidly through acquisition and organic growth. There is now a need to appoint a very strong commercially orientated Finance Director to develop a full function process and also to supplement, and become a key member of, the small management team.

The successful candidate will be degree educated with an appropriate professional qualification. He/she will be comfortable working in both a UK and German environment and would preferably have previous experience of both - possibly with a multinational company. The position will be based in Germany.

This is an important and very challenging appointment and this aspect will be reflected in the very attractive compensation package.

Please send your details to Maureen O'Connor at the address below or fax to:
+44 (0)61 832 9972. Closing date for applications 15.8.92.

BERNARD HODES

SELECTION

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UK's Largest Poster Contractor (ET10 40M)
is Seeking to Recruit:

FINANCIAL ACCOUNTANT £ Negotiable

Aged 28-30, recently qualified with 2 years commercial PQB and a good degree. You must be hard-working and determined to succeed with a proven hands-on approach. Key skills required are the ability to work within a large volume business and grasp complexities of related computerized systems. Reporting to the FD, key tasks will be monthly management accounts and responsibility for balance sheet. Supervisory skills are essential within dept of thirty staff. Excellent career progression assured. Some knowledge of French would be beneficial.

PART-QUALIFIED ACCOUNTANT Circa £18K

You will be 24-30, already gained sound experience in a commercial environment; key responsibilities will be the day to day accounting and management reporting. You should be fully conversant with Lotus/PCs. Benefits will include Pension and BUPA.

If you are interested in either of the above positions, please apply in writing, stating your current salary details to:-
Angela Hunter, Mills & Allen Ltd, 27 Sale Place, London W2 1YR



UNITED NATIONS CHILDREN'S FUND

The United Nations Children's Fund, with headquarters in New York and offices throughout the world, seeks qualified candidates for the following position:

ACCOUNTANT COST ANALYSIS

Greeting Card Operation, Geneva Switzerland
Under the supervision of the Finance and Budget Officer, analyze the profitability of all income and expenses related to GCO Geneva Office activities. Determine the provisional profitability based on income and costs estimates. Supervise the cost accounting and inventory control.

Minimum qualifications: University degree in accounting, finance or business administration (specialized in accounting); Knowledge of computer software such as Lotus, Harvard Graphics, Word Perfect, Excel;

Five years of experience in cost accounting and/or profitability analysis in industrial and commercial environment at the international level;

Knowledge of French and English.
Please send detailed resume, in English, quoting reference VN-92-076 to: Recruitment and Staff Development Section, UNICEF, 3 United Nations Plaza, (H-3F), New York, NY 10017, U.S.A. Qualified women are encouraged to apply. Applications for this position must be received by 7th August 1992. Acknowledgement will only be sent to short-listed candidates under serious consideration.

UNICEF is a smoke free environment.

MERIDIEN BIAO SA

HEAD OF FINANCE AND ACCOUNTS - AFFILIATES IN AFRICA

Meridien BIAO SA invites applications from qualified accountants (CPA/CA or equivalent) for the post of head of finance and accounts for various affiliates in Anglophone and francophone Africa. The successful applicant, as part of the senior management team, will supervise the financial and accounts department responsible for the timely preparation of budgets and forecasts, management accounts, group consolidation returns, key management reports etc. In addition an important aspect will be compliance with regulatory requirements and liaison with relevant bodies. Selection criteria include five years post qualification experience including some in the banking sector, knowledge of French-based accounting practices and banking regulations, knowledge of computer systems and fluency in French and English. The compensation package will not be a limiting factor.

Applications including full cv. should be sent to:-

Managing Director
PH Recruitment Ltd
3 Shortlands
London W6 8AL

INTERNAL CONTROLS AND SYSTEMS DEVELOPMENT Recently Qualified Chartered Accountant

c. £27k + BENEFITS

The Cromwell is an independent hospital with an international reputation for the highest standards of clinical excellence and patient care.

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COMMODITIES AND AGRICULTURE

West needed to plug leaks in former Soviet oil sector

Neil Buckley begins a three-part series explaining why foreign investment is vital to an industry in crisis

THE VAST oil and gas reserves of the former Soviet Union have been the talk of the western oil industry for more than two years, but several recent events have added a new impetus to the great oil rush to the east.

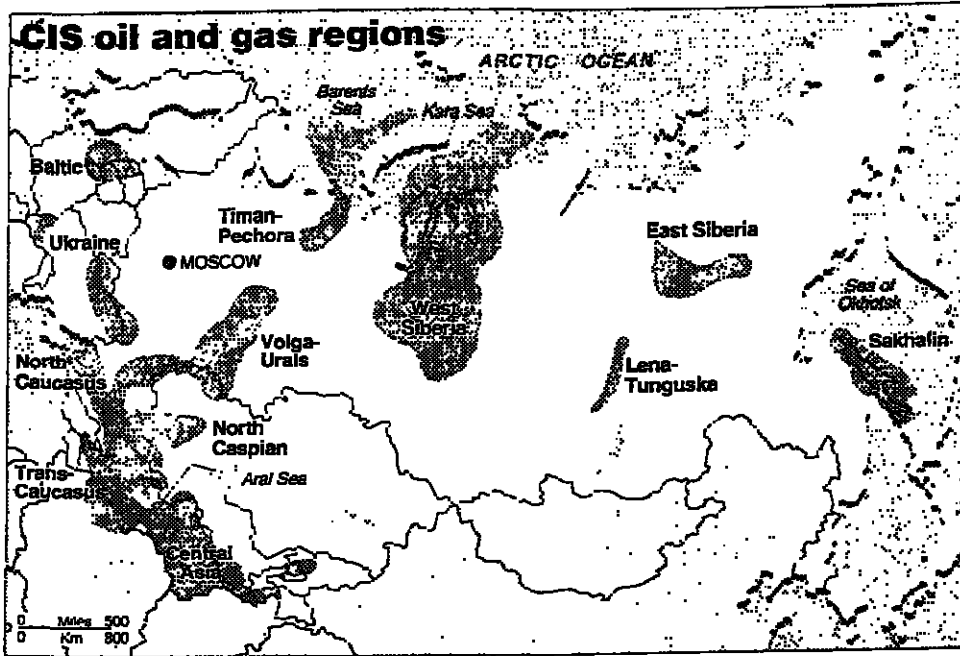
In the space of two months came potentially the two largest deals yet struck with a former Soviet republic, Kazakhstan; Mr Boris Yeltsin's appeal to the G7 to write off a chunk of Russia's debt in return for a share of its natural resource; visits to the West by several high-ranking Russian officials seeking more investment; and the announcement of Russia's first government-backed oil industry trade fair in Tatarstan in October.

Russia has adopted the hard sell: in Tatarstan, data packages will be available for perusal, and helicopters will be ready to whisk western delegates off to the oilfields.

The slide in Russia's oil output has also focused attention on the sorry state of the industry. As Mr Vasil Fedorchenko, an energy expert from Russia's supreme economic council and a former head of a Siberian oil enterprise, impressed on a meeting of London oil executives and financiers last week: "If there is no investment in the oil industry, it will collapse. To hesitate is to die."

The size of the former Soviet republics' reserves is staggering. They have 43 trillion (million million) cubic metres of natural gas, or two-and-a-half times as much as any other country. The republics also hold the world's seventh largest reserves of oil, at 58bn barrels.

These, moreover, are known reserves. In many areas only



the top geological layer has been explored, with just 5 per cent of discovered oil and 12 per cent of gas at depths exceeding 3 km (1.8 miles). In the lower strata, there could be much more. Experts believe there is a high probability of discovering other giant or supergiant fields.

The Russian Federation holds 90 per cent of proven reserves, with 70 per cent in the Tyumen region of western Siberia. But significant quantities are also to be found in Kazakhstan, sometimes tipped to be a new Kuwait, and in Azerbaijan, as well as other republics such as Turkmenistan and Uzbekistan.

The energy sector received the bulk of investment in industry through to the 1980s, turning the Soviet Union into

the biggest producer of both oil and gas in the world. At its peak, in 1988, it produced 12.7m barrels a day - equivalent to more than half of the combined output of members of the Organisation of Petroleum Exporting Countries. Gas production reached 740bn cu m in 1989 - more than the next six largest producers combined.

Oil and exports accounted for nearly half the Soviet Union's foreign currency income.

Since then, production has slumped. Oil output is estimated by the International Energy Agency to have fallen to 9.3m bpd for the second quarter of this year, and is still falling.

The blame for the decline lies partly with unbalanced development. Funds were

poored into boosting output in the maturing Volga-Urals fields in the 1950s and 1960s when more should have gone into developing new discoveries in western Siberia. When attention shifted, belatedly, into Siberia, the Volga-Urals region was allowed to decline more rapidly than it should have. Fields were also over-pumped with inadequate technology. Clumsy water injection to lift oil has left some fields waterlogged.

The most immediate cause of the output decline is, however, rapidly falling investment. In 1989 the oil and gas industry received Rb12.9bn; last year, Mr Fedorchenko said, it was Rb5.7bn. This has forced the industry to cut back drastically on exploration needed to sustain the industry. More than

100 drilling teams were disbanded between 1988 and 1991, and total drilling dropped from 5.1m metres, to 3.8m.

Meanwhile, enterprises can no longer afford - or even obtain - replacements for ageing equipment and infrastructure. The main equipment plants are in Azerbaijan, Georgia and Ukraine (the principal supplier of pipelines and tubing), which all became independent states with the collapse of the Soviet Union, and are now demanding close to world prices for their goods.

Key equipment prices have risen by between four and 22 times, Mr Fedorchenko says, while some producing associations have been supplied with less than half the equipment they needed.

The pipeline situation is especially acute. Some estimates show that more than 10 per cent of oil and gas leaks from the 300,000 km of pipeline in the former Soviet Union. This can have serious environmental and safety implications. In June 1989, gas leaking from a pipeline beside a railway line exploded as two trains were passing near Ufa, in the Urals, killing 600 people.

An adviser to the Russian energy ministry told last week of obsolete pipelines being dug out of the ground and re-used in new locations, because of the shortage of new piping.

The task - and the opportunities for foreign companies and investors are immense.

Paradoxically, however, many observers consider the most important task to be investment in energy-saving technology rather than in the oil industry itself. Russia expends nearly twice as much energy per head of population

as western countries, and must cut its own consumption if it is to reap maximum benefits from its energy industry.

In the oil industry, western experts suggest a three-pronged approach is necessary. A first, relatively easy step, is improving field management, and retraining engineers and managers. Simply by "tweaking" equipment, some experts suggest output could be raised by 10 per cent or more.

The second step is for western companies to become involved in boosting production from existing fields. Mr Sergei Rogin, a member of acting Russian prime minister Mr Yegor Gaidar's secretariat, said in London this week that the introduction of western technology could double the production possible with Russian technology in many cases. Elsewhere, where fields have been damaged or waterlogged, whole new seismic and drilling programmes may be needed.

The third step is the development of new fields, and exploration for more. The attractions of such developments are clear but, so too, are the pitfalls. Not the least of the latter is the remoteness of some fields and the huge investment required in infrastructure and communications. Ironically, some fields are so large only a drastic cut in the western oil industry, and in oil prices and demand, could allow even western companies to consider developing them.

Further articles in this series will be published on July 31, looking at the improving commercial climate for foreign investors; and on August 7, covering deals signed so far with western companies.

Issues unresolved as cocoa pact talks draw to a close

By Frances Williams in Geneva

THREE WEEKS of negotiations on a new international cocoa agreement are set to end today, with producers and consumers still far apart on key issues.

There has been tacit acceptance by producing countries of the withholding scheme for stabilising prices proposed by consumers. But there has been no meeting of minds on the price level to be defended, the amount of cocoa to be withheld from the market, or how the scheme is to be financed.

Delegates from the 40 member countries of the International Cocoa Organisation (ICCO) have agreed to return to Geneva for two weeks at the beginning of November for a third attempt to finalise an agreement. The current pact, negotiated under the auspices of the United Nations Conference on Trade and Development (Unctad), expires in September 1993.

Producers want the new accord to defend a price range of SDR1,455-2,155 per tonne, with a median price of SDR1,500, or just over £1,400. This is more than double current market levels. The present cocoa pact's inability to defend the same price range led to the suspension of buffer stock operations in 1988.

Consumers are proposing a range of SDR800-1,200 a tonne, with a median price of SDR1,000 (about £770). This corresponds to the average market price over the four years since 1988.

Producers this week conceded that a ceiling could be imposed on withholding levels. But the 600,000 tonne limit proposed by Mr Kouame N'Guesan of the Ivory Coast, which he argues would enable the accord to defend a bottom price level of SDR1,400 (£1,078) a tonne, is twice that envisaged by consumers.

Consuming countries want tougher production controls from the start of the new accord to bring supply and demand into better balance. Both sides have agreed in principle to the establishment of a producer committee within the ICCO to co-ordinate a "production management programme". But producers claim that output curbs will not start to bite for three to four years.

On financing, consumers want the cost to be met first from the payment of arrears, then by controlled sales from the existing 340,000 tonne buffer stock and only later, under certain conditions, by levy on cocoa trade as proposed by producers. The ICCO's biggest debtors are the Ivory Coast and Brazil, the two largest producers.

Philippines to allow sugar imports on raised tariff

By Jose Gaiang in Manila

THE PHILIPPINES is lifting restrictions on the importation of sugar, even though the country is a major producer of the commodity.

Mr Fidel Ramos, the Philippine president, confirmed the move this week despite local producers' and millers' protests at sugar inclusion among 43 items listed in an import liberalisation plan published last month. The protests had prompted a review by a government panel.

The lifting of restrictions will coincide with an increase in the import tariff on sugar from 50 per cent to 75 per cent, which is expected to take effect in October.

Last week sugar industry leaders presented a petition to Mr Ramos seeking increased import tariffs on sugar, both raw and refined, and on artificial sweeteners.

Mr Ramos had declared that his government, installed on

June 30, would move towards greater deregulation of domestic industries and privatisation of more state enterprises. He said last week, however: "Some basic industries in the Philippines need time to become more competitive through the acquisition of newer equipment and the development of better processes."

Sugar industry leaders say that prices of sugar currently being offered in the world market are lower by up to 60 per cent than the average cost of production in the Philippines. The 75 per cent import tariff on raw sugar will be returned to 50 per cent in 1995.

The Philippines is expected to produce some 2.1m tonnes of sugar in the crop year ending this August. Domestic consumption is estimated at some 1.6m tonnes and the country's quota in the US, its traditional market for sugar, is now down to only 178,380 tonnes. Industry leaders say exports to the world market are inevitable.

Bolivia's state mining corporation to make hundreds redundant

By Chris Phillipsborn in La Paz

COMIBOL, BOLIVIA'S loss-making state mining corporation has embarked on a big redundancy programme prompted in part by the World Bank. The move is widely expected to trigger widespread industrial action.

The corporation currently employs some 6,156 workers. To date, 304 have been issued with redundancy letters, all of them in administration. Mining minister Alvaro Rojas said further redundancies could take place within Comibol's administration "because it is a huge bureaucracy".

However, 536 miners in San Jose, formerly a tin mine, but currently producing uneco-

nomic amounts of silver and lead, are also expected to go. The threatened San Jose job losses have been described by the COB, the Confederation of Bolivian Unions, as "unacceptable". COB is currently organising a 48-hour general strike due to begin on Monday.

Comibol was partly forced into announcing the redundancies by the World Bank, which has been withholding a \$22m credit to restructure the corporation in protest at the slow pace of change.

The World Bank credit was first extended in 1989. Its aim was to revitalise and modernise the Bolivian mining sector, which had been hard hit by the collapse in tin prices in 1985. Rather than opt for full scale privatisation, which remains

unconstitutional, the Bolivian government instead saw Comibol's future in joint ventures with private enterprises. The corporation was to concentrate on overseeing exploration, exploitation and leasing contracts and curtail its loss-making mining operation.

Over 21,000 employees have been shed since 1985. However, the move towards joint ventures since 1991 has been slow. Although the first joint venture agreement was signed last December with Compania de Minerales Especializados (Cominesa), a number of mining companies interested in joint ventures with Comibol backed off. These include the Bolivian company Bartos and Anglo-Irish group PanAndean. Perhaps even worse, the latest

joint venture deal, signed by Mineraco Tabaco, a subsidiary of the Brazilian group Parana, resulted in strike action by the local miners.

An assessment is being made of Comibol's restructuring needs and a full report is expected by the end of this year. The process has been slowed by long strikes at the end of last year, in January, and localised action recently.

Comibol blamed its first quarter loss this year of \$2.7m on industrial action.

However, the mining picture in Bolivia as a whole is far from bleak. The Medium Mines Association, an umbrella organisation which includes a number of US subsidiaries, has diversified away from tin and invested in modern machinery

and methods. Inti Raimy, a subsidiary of Battle Mountain Gold, is to invest \$70m in its gold and silver operations here. Cyprus Minerals is hopeful about signing exploration deals with Comibol covering the huge Los Lipiz region. RTZ recently uncovered Pucallanca, a gold deposit which will be exploited by Comibol, Bolivia's largest private mining enterprise.

Bolivian mining in general has enjoyed growth of between 14 and 53 per cent from 1987 to 1990. Perhaps due to the worldwide recession, growth last year was down to 2 per cent. Comibol's production actually rose by 20 per cent in 1991, but its share in Bolivia's overall production continues to slip - from 63 per cent of the total in

1980 to 27 per cent last year.

There is no escaping the fact that Bolivian mining still faces serious labour, bureaucracy and infrastructure difficulties. Comibol in particular has been unable to adapt, as the Medium Mines have done, to new market conditions quickly enough.

The government, however, remains committed to the restructuring of Comibol. The question is: how quickly should it be done? As Mr Rojas, the mining minister, explains: "You have to understand that this period of transformation requires time. Our country has had a very static mining culture since mines were nationalised in 1982. But we are aware that the state can no longer afford to invest in even productive operations."

WORLD COMMODITIES PRICES

MARKET REPORT

THE ANC's threat of strikes in South Africa prompted a sharp bounce in the PLATINUM price yesterday, following substantial falls earlier this week. The afternoon fixing in London saw the price at \$383.40 a troy ounce, up \$6.15 from Wednesday's fix, though it drifted lower in later trading. Meanwhile the GOLD price, having been fixed at a fresh 7-month high of \$359.50 an ounce, eased back to close at \$358.75 an ounce, down 50 cents on the day. Gold chart patterns still looked positive, analysts said, noting the lack of stiff resistance up to \$370 an ounce. Jitters in the financial markets and the dollar's recent

plunge to near record lows against the mark had sent funds surging into the metal, they added. COCOA prices built on this week's rally, with London's September futures position ending at \$599 a tonne, up \$14. Dealers attributed the advance to speculative buying and the continued absence of producer price cutting, underpinned by the Ghanaian cocoa workers strike and dry weather in the Ivory Coast. Most London Metal Exchange contracts lost some of Wednesday's gains. The main exception was TIN, which rose another \$72.50 in the cash position to \$7,120 a tonne. Compiled from Reuters

London Markets

SPOT MARKETS	
Cocoa oil (per barrel FOB)	+
Dubai	\$18.50-8.55
Brent Blend (dated)	\$20.40-4.45 +1.25
Brent Blend (Sep)	\$20.50-20.55 +0.10
WTI (1 pm est)	\$22.15-1.50 +0.05
CRUDE OILS	
NWE prompt delivery per tonne CIF	+
Premium Gasoline	\$225-228 +1
Gas Oil	\$189-190 +5.5
Heavy Fuel Oil	\$185-188 +0.5
Naphtha	\$189-200 +1.5
Other	
Gold (per troy oz)	\$358.75 -4.50
Silver (per troy oz)	\$400.00 -2.00
Platinum (per troy oz)	\$383.40 +6.15
Palladium (per troy oz)	\$500.75 +3.25
Copper (US Producer)	\$110.80 -0.1
Lead (US Producer)	\$30.30 -0.2
Tin (Kuala Lumpur market)	\$11,250 +0.29
Tin (New York)	\$325.50 +12.5
Zinc (US Prime Western)	\$2.00
Cattle (live weight)	\$122.50 +0.23
Sheep (live weight)	\$77.00 +0.43
Pigs (live weight)	\$44.30 -4.58
London daily sugar (raw)	\$272.00 -0.4
London daily sugar (white)	\$280.50 -0.5
Tate and Lyle export price	\$282.00 -0.5
Barley (English feed)	\$110.00w
Maize (US No. 3 yellow)	\$150.00
Wheat (US Dark Northern)	Unq
Rubber (Aug)	\$1.25p
Rubber (Sep)	\$1.25p
Rubber (KL RSS No 1 Jul)	\$21.20
Coconut oil (Philippines)	\$300.00 -12.5
Palm oil (Malaysia)	\$280.00
Cocoa (Philippines)	\$537.5 -2.5
Soyabean (US)	\$138.50
Cotton "A" index	\$61.00
Wooltops (48 Super)	\$39.10

CRUDE OIL - IPE

Raw	Close	Previous	High/Low
Oct	222.00	221.40	224.00 224.00
Dec	209.00	207.20	215.00
Mar	211.40	209.50	212.00 211.80
Apr	206.00	205.50	206.00
White			
Oct	273.10	273.30	273.50 272.00
Mar	272.50	273.00	273.50 272.50
Turnover: Raw 104 (652) lots of 30 tonnes, White 234 (614) lots of 15 tonnes (57 per cent); Oct 131.35 Dec 137.15			
CRUDE OIL - IPE			
Latest		Previous	High/Low
Sep	20.32	20.44	20.30 20.44
Oct	20.47	20.39	20.34 20.38
Nov	20.40	20.32	20.46 20.25
Dec	20.50	20.22	20.35 20.21
Jan	20.17	20.11	20.19 20.17
Feb	20.04	20.00	20.08 20.04
IPE index	20.35	20.28	20.35
Turnover 19006 (21108)			
QAS OIL - IPE			
Latest		Previous	High/Low
Aug	100.50	107.50	109.25 108.00
Sep	100.25	108.25	110.00 109.50
Oct	102.75	101.75	102.50 102.25
Nov	104.75	103.50	105.00 103.50
Dec	105.75	104.50	106.00 105.00
Jan	104.25	103.25	104.25
Mar	100.00	101.75	105.50
Turnover 10616 (7997) lots of 100 tonnes			
FRUIT & VEGETABLES			
Specialist markets are excellent this week at 40-60p a lb (40-60p) Bananas at 45-55p a lb (45-55p), English raspberries at £1.00-1.20 a lb (£1.30-1.50) and pineapples at 80p-£1.50 (80p-£1.50) each, are all good buys. There is a bumper summer-crop of English cauliflower in the shops this week at 30-40p a head (30-40p). Homegrown new potatoes at 10-15p a lb (10-15p), broad beans at 25-35p a lb (20-40p) and carrots at 12-20p a lb (12-15p) are all in peak season. English and Dutch peppers are this week's best. Set buy at 70p-£1.00 (50p-£1.10). All types of lettuce are plentiful with English leeks at 55-65p a head (45-60p).			
PMS - London POX (Cash Settlement) p/b			
Close		Previous	High/Low
Jul	117.0	118.3	
Aug	108.8	106.5	
Oct	104.0	103.0	
Nov	104.0	102.5	
Turnover: 30 (2) lots of 3,250 kg			

COCOA - London POX

Close	Previous	High/Low	
Jul	590	578 586 590	
Sep	590	585 587 588	
Dec	630	615 637 625	
Mar	659	645 696 695	
May	678	662 695 673	
Jul	697	682 696 695	
Dec	742	724 737 737	
Mar	788	755 775 754	
Turnover: 5823 (2373) lots of 10 tonnes ICCO indicator prices (USDs per tonne). Daily price for Jul 22, 744.95 (732.36) 10 day average for Jul 22 758.17 (707.04)			
COFFEE - London POX			\$/tonne
Close	Previous	High/Low	
Jul	749	728 756 748	
Sep	770	723 771 763	
Nov	782	783 785 775	
Jan	786	800 800 780	
Mar	815	815 816 810	
May	826	830 829 826	
Turnover: 1295 (1958) lots of 6 tonnes ICCO indicator prices (US cents per pound) for Jul 22 Com. daily 50 (49.99) 15 day average for Jul 22 49.14 (48.89)			
POTATOES - London POX			\$/tonne
Close	Previous	High/Low	
Apr	69.2	71.2 70.5 69.1	
Turnover: 81 (33) lots of 20 tonnes.			
SOYABEAN - London POX			\$/tonne
Close	Previous	High/Low	
Aug	119.50	119.50	
Oct	120.00	120.00	
Dec	122.00	122.00	
Turnover: 100 (50) lots of 20 tonnes.			
FRESHWATER - London POX			\$/1000kg point
Close	Previous	High/Low	
Jul	1065	1084 1085 1083	
Aug	1110	1115 1122 1110	
Sep	1145	1140 1155 1145	
Oct	1220	1227 1220	
Jan	1250	1245 1255 1245	
Oct	1300	1296 1300	
Sep	1068	1063 1068	
Turnover: 230 (306)			
GRAINS - London POX			\$/tonne
Wheat	Close	Previous	High/Low
Nov	115.35	115.00	115.35 115.28
Jan	115.95	116.40	116.95 116.75
Barley	Close	Previous	High/Low
Sep	110.20	109.50	110.20
Nov	112.80	113.50	113.90
Dec	117.50	117.10	117.20
May	121.50	119.55	121.50
Turnover: Wheat 153 (132), Barley 56 (97), Turnover lots of 100 tonnes.			
PMS - London POX (Cash Settlement) p/b			\$/tonne
Close	Previous	High/Low	
Jul	117.0	118.3	
Aug	108.8	106.5	
Oct	104.0	104.0	
Nov	104.0	102.5	
Turnover: 30 (2) lots of 3,250 kg			

LONDON METAL EXCHANGE

Close	Previous	High/Low	
Aluminium, 99.7% purity (5 per tonne)			
Cash	1325.5-4.5	1326.5-7.5	
3 months	1340-50	1350.5-1.0	
Copper, Grade A (5 per tonne)			
Cash	1345-45	1325.5-4.5	
3 months	1361.5-3.0	1372.5-2.5	
Lead (5 per tonne)			
Cash	345-5.5	348-9	
3 months	355-5.5	359-9	
Nickel (5 per tonne)			
Cash	7895-905	7520-30	
3 months	7850-5	7580-5	
Tin (5 per tonne)			
Cash	7115-20	7045-50	
3 months	7145-20	7075-20	
22hr, Special High Grade (5 per tonne)			
Cash	1349-50	1362-3	
3 months	1363.5-4	1376-7	
Gold, 999.999 C/2 rate			
SPOT: 1.9124		1.9075	
		1.8817	
LONDON BULLION MARKET	(Prices supplied by N M Rothschild)		
Gold (troy oz)			
	\$ price	£ equivalent	
Close	358.60-358.80		
Opening	359.45-359.50		
Morning fix	359.50	188.312	
Afternoon fix	359.20	188.368	
High	361.10-361.40		
Low	359.30-359.80		
Loan			
1 month	2.79	6 months	2.87
3 months	2.79	12 months	2.80
2.80			
Silver (5 per oz)			US cts equiv
Spot			
1 month			
3 months			
12 months			
221.05			
221.05			
222.00			
GOLD COINAGE			
	\$ price		£ equivalent

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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
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Dr. J. H. H. H.

Yamaichi Capital Mgmt. (Securities) Ltd.
Thai Inv Fund.....\$10.24 + \$0.13

MANAGED FUNDS NOTES

Prices are in U.S. dollars otherwise indicated and the designated S with no prefix refers to U.S. dollars. Vendors allow for all buying expenses. Prices of certain shares may include sales charges or commissions. All prices have Distribution free of UK taxes. A Periodic Income Insurance plan. A Single premium Insurance. A Designated Investment Plan. A UCITS Investment Plan. A Offered per exclusive 20% proceeds except agent's commission. Previous year's price. In Germany price. A Separated fund before January 1987. Yield column shows annual rates of NAV increase, or dividend.

* Funds not SIB recognized. The regulatory authority of the United Kingdom is the Financial Services Commission. Ireland. Central Bank of Ireland; the Mun. Financial Supervision Commission. Jersey.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar down on policy unease

THE DOLLAR again drifted lower on the foreign exchanges yesterday as dealers started to think that central banks in the US and Europe might not be ready to intervene again to keep the currency above its all time low, writes James Blair.

Monday's concerted central bank intervention took the dollar up to a high of DM1.5020 the following day. But, since then, its effects have started to wear off and the US currency was yesterday testing a low on the day of DM1.4810.

There is still no clear indication on whether the central banks have a policy on the dollar. Yesterday, Mr. Michael Sapiro, the French Finance Minister, said that Monday's intervention had been well-timed and highly successful. But dealers may have been affected by a comment from Mr. Alan Greenspan, the Fed chairman, at a bi-annual testimonial on Wednesday that the Federal Reserve has no firm target for the dollar's exchange rate. This

underlines suggestions made by some analysts that the intervention was prompted by the British, French and Italian central banks rather than the US.

"The Europeans had so much more to gain from the move than the US," said one analyst yesterday.

Another indicator suggesting that the US economy is in a sluggish shape did not help sentiment, with the latest weekly survey of US jobless claims rising by 19,000. The dollar ended the day half a penny down from its previous close at DM1.4830.

Sterling closed firmer against the D-Mark for the first time this week, finishing half a penny up at DM2.6375. However, sentiment towards the pound was still bearish. The most serious factor weakening the currency yesterday was the Bank of Spain's decision to raise interest rates by 60 basis points to 13.0 per cent. The move puts more pressure on the UK to tighten monetary

policy in order to maintain within its permitted limits against the D-Mark in the European Monetary System.

The decision by Mr. John Major's government to tighten controls on public spending did not seem a factor in the pound's rise. "It may have helped," said one dealer. "But the view in the market is that this government has talked too much on monetary policy before without doing anything, and this may be more of the same."

Nevertheless, sterling's performance was not matched by other currencies. The Italian lira fell back to L758.6 from a previous close in London of L758.2. The French franc was softer against the D-Mark at FF33.377, compared to a previous close of FF33.378. Only the Spanish peseta showed strength, finishing at 63.78 compared to a previous close of 64.10.

£ IN NEW YORK

	July 23	Latest	Previous
Spot	1.9140-1.9150	1.9140	1.9140
1 month	1.9140-1.9150	1.9140	1.9140
3 months	1.9140-1.9150	1.9140	1.9140
6 months	1.9140-1.9150	1.9140	1.9140
12 months	1.9140-1.9150	1.9140	1.9140

STERLING INDEX

	July 23	Previous
6.30 am	91.9	91.9
9.00 am	91.9	91.9
10.00 am	91.9	91.9
11.00 am	91.9	91.9
12.00 pm	91.9	91.9
1.00 pm	91.9	91.9
2.00 pm	91.9	91.9
3.00 pm	91.9	91.9
4.00 pm	91.9	91.9

CURRENCY MOVEMENTS

	Bank of England	Change
Sterling	91.9	-0.2
US Dollar	91.9	-0.1
Canadian Dollar	91.9	-0.1
Australian Dollar	91.9	-0.1
Japanese Yen	91.9	-0.1
French Franc	91.9	-0.1
German Mark	91.9	-0.1
Italian Lira	91.9	-0.1
Spanish Peseta	91.9	-0.1
Portuguese Escudo	91.9	-0.1
Belgian Franc	91.9	-0.1
Dutch Guilder	91.9	-0.1
Swedish Krona	91.9	-0.1
Swiss Franc	91.9	-0.1
Scandinavian	91.9	-0.1
Other	91.9	-0.1

CURRENCY RATES

	Bank of England	Change
Sterling	91.9	-0.2
US Dollar	91.9	-0.1
Canadian Dollar	91.9	-0.1
Australian Dollar	91.9	-0.1
Japanese Yen	91.9	-0.1
French Franc	91.9	-0.1
German Mark	91.9	-0.1
Italian Lira	91.9	-0.1
Spanish Peseta	91.9	-0.1
Portuguese Escudo	91.9	-0.1
Belgian Franc	91.9	-0.1
Dutch Guilder	91.9	-0.1
Swedish Krona	91.9	-0.1
Swiss Franc	91.9	-0.1
Scandinavian	91.9	-0.1
Other	91.9	-0.1

OTHER CURRENCIES

	Bank of England	Change
Sterling	91.9	-0.2
US Dollar	91.9	-0.1
Canadian Dollar	91.9	-0.1
Australian Dollar	91.9	-0.1
Japanese Yen	91.9	-0.1
French Franc	91.9	-0.1
German Mark	91.9	-0.1
Italian Lira	91.9	-0.1
Spanish Peseta	91.9	-0.1
Portuguese Escudo	91.9	-0.1
Belgian Franc	91.9	-0.1
Dutch Guilder	91.9	-0.1
Swedish Krona	91.9	-0.1
Swiss Franc	91.9	-0.1
Scandinavian	91.9	-0.1
Other	91.9	-0.1

FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
100	1.00	1.00	1.00
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
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LIFE LONG FUTURES OPTIONS

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LIFE LONG FUTURES OPTIONS

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LIFE LONG FUTURES OPTIONS

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LIFE LONG FUTURES OPTIONS

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LIFE LONG FUTURES OPTIONS

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LIFE LONG FUTURES OPTIONS

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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
100	1.00	1.00	1.00
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
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LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

LIFE LONG FUTURES OPTIONS

	Call	Put	Settle
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

MONEY MARKET FUNDS

Money Market Trust Funds

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts

	Assets	Liabilities	Net Assets
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00
100	1.00	1.00	1.00

Money Market Bank Accounts</

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)	
July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24
Austrian Airlines	1,940	Carrefour	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)	
July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24
Austrian Airlines	1,940	Carrefour	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)	
July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24
Austrian Airlines	1,940	Carrefour	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)	
July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24
Austrian Airlines	1,940	Carrefour	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)	
July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24
Austrian Airlines	1,940	Carrefour	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)	
July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24	July 23	Jul 24
Austrian Airlines	1,940	Carrefour	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12
Bank Austria	1,940	Compagnie	170	Deutsche Telekom	555	Alm Invest	53.70	Volvo 740 GLE	12

CANADA

3:00 pm prices July 23

Stock	High	Low	Close	Change	Stock	High	Low	Close	Change	Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00
3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00
3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00
3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00	3000 Alcan	117.12	117.12	117.12	0.00

INDICES

NEW YORK DOW JONES

Index	Jul 23	Jul 24	Jul 25	Jul 26	Jul 27	Jul 28	Jul 29	Jul 30	Jul 31
Dow Jones	3,071.61	3,088.41	3,093.00	3,093.00	3,093.00	3,093.00	3,093.00	3,093.00	3,093.00

STANDARD AND POOR'S

Index	Jul 23	Jul 24	Jul 25	Jul 26	Jul 27	Jul 28	Jul 29	Jul 30	Jul 31
Standard & Poor's	410.95	413.76	413.75	413.75	413.75	413.75	413.75	413.75	413.75

NEW YORK ACTIVE STOCKS

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

TRADING ACTIVITY

Stock	Volume	Value	Change
3000 Alcan	1,000	117.12	0.00

CANADA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

TOKYO - Most Active Stocks

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

SINGAPORE

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

MALAYSIA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

HONG KONG

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

AUSTRALIA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

NEW ZEALAND

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

SOUTH AFRICA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

INDONESIA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

THAILAND

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

PHILIPPINES

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

VIETNAM

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

CAMBODIA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

LAOS

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

BURMA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

MYANMAR

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

SRI LANKA

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

NEPAL

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

BHUTAN

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

MALDIVES

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

BRUNEI

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

SARAWAK

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

JALAHAR

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

SARAWAK

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

JALAHAR

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

SARAWAK

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

JALAHAR

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

SARAWAK

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

JALAHAR

Stock	High	Low	Close	Change
3000 Alcan	117.12	117.12	117.12	0.00

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

[illegible]

3:00 pm prices July 2

[illegible]

The FT proposes to publish this survey on **October 21 1992**.
The *Financial Times* reaches more senior European business executives whose job responsibilities involve taking strategic decisions about the international operations of their company than any other English language international publication.*
For more information on how to reach this important audience, please contact:
Elizabeth Vaughan

[illegible]

FINANCIAL TIMES
something for everyone

Perrier battle ends with some

1. *Chlorophyll a* (Chl *a*)

[illegible]

Dry Gas	1	1732	2%	22%	2%	-1%	Jones Int	5	27	12%	12%	-1%	Repligen	19	304	13%	12%	12%	-1%	English language international publication.	
Crosser	0.80	24	93%	26	28	28%	Jones Med	0	0	0	0	-1%	Rox Waste	93	3	3	8%	8%	-1%		
Cross Inc	15	40	6	5%	5%	-1%	Joslyn Cn	1,028	11	10	65%	34	34	-1%	Pace Child	37	37	15%	14%	15%	-1%
Oxygen	22	528	19%	18%	18%	-1%	Joslyn Pk	188	18	1944	18%	18	18%	-1%	Fluoride	1,027	15,132	60%	58%	58%	-3%

For more information on how to reach this important audience

[illegible][illegible][illegible][illegible][illegible]

-L-														
Score	16	1187	17 1/2	12 1/2	13	+/-	Schen Co	0.46	12	417	35 1/4	25	36 1/4	+/-
Digs Int	4	236	7	7	7 1/4	+/-	Score Rd	10	662	14 1/2	13 1/2	14	+/-	
Digs Mfm	31	24	2 1/2	2 1/2	2 1/2	+/-	Seaford	1.20	44	28	27 1/2	28 1/2	+/-	
Digs Sand	37	64	8 1/2	8 1/2	8 1/2	+/-	Seacastle	18	7202	15	14 1/2	14 1/2	+/-	

[illegible][illegible]

Rise in jobless claims offsets overseas gains

Wall Street

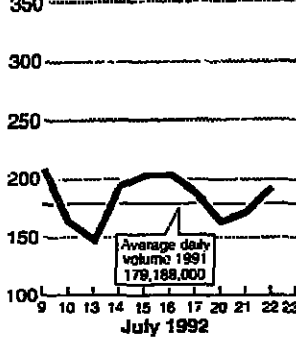
US share prices were little changed at midsession as rise in unemployment insurance claims and concerns about the political outlook countered a recovery in Tokyo and a large fall in long-term bond yields at home, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up just 0.54 at 3,278.15. The more broadly based Standard & Poor's 500 was also virtually unmoved at the halfway mark, down 0.19 at 410.74, while the Amex composite fell 0.61 to 382.56 and the Nasdaq composite added 0.92 at 564.80. Turnovers on the NYSE was 101m shares by 1 pm.

The announcement from the Labor department of a 19,000 rise in state unemployment insurance claims during the week ending July 11 was an early blow to sentiment as the market had been anticipating only a small rise in claims. Rumours that the vice-president, Mr Dan Quayle, may be replaced to boost President George Bush's re-election chances heightened political

NYSE volume

Daily (million)



uncertainties and added to the market's gloom. However, a fall in long-term bond yields provided some support for stocks.

Earnings continued to dominate among individual stocks. Salomon climbed more than \$1 early on, but eased back to stand \$4 higher at \$36.4 after the securities group reported strong second quarter profits, in spite of a \$165m charge taken to cover some of the costs relating to the settlement of last year's bond trading scandal and any subsequent lawsuits.

Delta fell \$1.14 to \$52.42 after the airline reported a \$180.2m loss in the second quarter, compared to the modest profit earned in the year-ago period. Airline earnings this past quarter have been hit hard by the recent price war among domestic carriers. Other big airline stocks were also lower, with AMR, parent of American, down \$4 at \$62.25, and UAL \$1 lower at \$11.14.

Walt Disney eased \$4 to \$35.14 in spite of a solid rise in fiscal third quarter earnings to 41 cents a share. The company, however, noted that its recently opened Euro Disney unit in France would post a loss for this year.

On the Nasdaq market, Au Bon Pain fell \$1.14 to \$14.14 after Morgan Stanley dropped the franchise bakery and cafe group's stock from its emerging growth focus list.

Canada

TORONTO remained flat at midday, the TSE 300 index gaining 0.5 to 3,412.7. Declines led advances by 212 to 172. Volume rose to 23.9m worth C\$444.9m, bloated by an agency cross of 9.6m Torstar B shares.

FINANCIAL TIMES

Friday July 24 1992

Analysts despair as Milan falls further

The recent collapse in share prices threatens their existence, writes Haig Simonian

The Italian equity analyst, one of the more exotic species prowling in the world's financial jungle, is threatened with extinction following the recent collapse in share prices on the Milan stock exchange.

Observers had already spotted the danger signs late last year as trading volumes dwindled in spite of the implementation of long-awaited market reforms. However, the predicament of the well-groomed, Bocconi-educated analysts has become acute following the killing of a leading anti-Mafia judge last weekend and the government's inept handling of the liquidation of Enim, one of the country's three state holding companies.

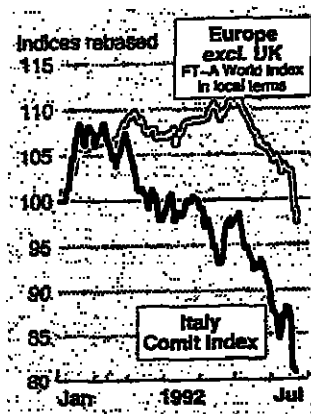
Both events severely dented Italy's fragile international credibility and prompted long-suffering domestic and foreign investors to dump what was left of their Italian equity holdings. The reasoning behind their decision is compelling, and not even the most bullish broker can find something positive to say about the Milan stock market. Indeed, most analysts believe that the out-

look will get worse before it improves.

Political uncertainty hangs over the bourse in spite of the determination of the new government, led by Mr Giuliano Amato, to tackle structural ills, such as the public sector deficit, and its decision to speed up the privatisation of state companies. But, with around 500 parliamentary amendments to its mini-budget plan alone ahead of this week's parliamentary debates, the coalition, based on a slim majority, has yet to prove that it can deliver.

While many of Mr Amato's ideas are laudable, dealers fear that putting them into practice could expose his government's Achilles heel. That would be particularly damaging in the case of privatisation. Mr Amato's concept of forming two "super-holdings" under the Treasury to take charge of many public sector assets had been criticised as woolly and bureaucratic, which explains the revision yesterday in favour of a simpler structure.

Uncertainty about the fate of the Eni and Eni holding companies could cast a shadow over existing privatisation plans.



Source: FT Graphs

The flotation of Iri's Finmeccanica subsidiary and Eni's Agip and Snam operations are still on course but their success could well be soured by investors' hostility towards Italian equities.

The impact of the Bank of Italy's decision to raise the discount rate twice this month, to 12.75 per cent, was immediately felt on equities. Meanwhile, rates for securities repurchase agreements reached a record 17.56 per cent on Wednesday, against 16.02 per cent at Friday's previous

tender. With the Bundesbank showing no sign of relaxing its monetary rigour, Italian rates look set to rise further.

Intervention by the central bank and rate rises have relaxed the pressure on the lira and rumours of an imminent lira devaluation have eased. However, the chances remain of a depreciation from a position of greater stability, perhaps once the 1993 budget has been passed by end-September, limiting the appeal of equities to non-lira investors.

The prospects for corporate profits are poor. The recent collapse of share prices could be seen as an opportunity to pick up bargains, but the general outlook for earnings in 1992 and 1993 is bleak.

Mr Roberto Condulmari of Gemina-Credit Lyonnais Sim predicts an average 8 per cent fall in quoted companies' net profits this year. That could be a conservative estimate if the government stamps on consumer demand in its attempt to cut the deficit. So the flickering signs of economic recovery may die out. Virtually the only good piece of economic news came yesterday

with the report that inflation remained steady last month at 5.5 per cent.

Corporate profits will also be eroded by rising interest rates. The higher cost of credit has weighed on the corporate sector, and penalised highly geared groups. Ferruzzi-Montedison in particular.

Banking and construction shares have also been savaged. Concerns about credit quality have been heightened by the likely economic slowdown, while problems in the bond market could lead to write-downs and lower securities trading profits for the banks. The construction and cement sectors are in the doldrums in view of the likely slump in orders from a public sector chastened by recent corruption scandals.

Meanwhile, Italian equity analysts in Milan and London are desperately trying to justify their existence. "We are developing a series of worst-case scenarios to examine the possible effects of a variety of government decisions, like tariff freezes, on company profits," says one. "Are you free for lunch?"

ASIA PACIFIC

Hopes of government help lift Nikkei above 16,000

Tokyo

SHARE prices rebounded on news that the government would meet to discuss the stock market slump, and the Nikkei average, which had dropped to a six-year low on Wednesday, moved back above the 16,000 level, writes Emiko Terazono in Tokyo.

The 225-issue average jumped 497.38 to 16,039.54. The weakness of overseas markets prompted arbitrage selling in the morning, pulling the index down to the day's low of 15,333.00. An announcement by Mr Kiichi Miyazawa, the prime minister, that the government will hold an emergency meeting today to discuss support measures for the market triggered buying in the futures markets, and the Nikkei advanced to the session's high of 16,034.30.

In spite of the sharp rally in prices, volume dipped from 272m shares to 250m. Rises led declines by 614 to 339, with 150 issues unchanged. The Topix index of all first section stocks gained 22.07 to 1,227.82, and in London the ISE/Nikkei 50 index edged up 0.42 to 965.80.

The futures index surged as investors rushed to cover short positions, prompting arbitrage buying and bargain hunting in the cash market. Most participants were encouraged by Mr Miyazawa's announcement.

However, some investors were sceptical about the outcome. "There was some relief in the market, but if there is nothing new decided at the emergency meeting, the market may go down," said a fund manager at Dai-ichi Life.

Analysts said measures to boost the economy were needed to lift sentiment. "It is not up to the cabinet to decide on monetary policy, so the effects of the meeting on the market are questionable," said

Mr Yuichi Kohashi, strategist at Daiwa Securities.

Stocks heavily depressed on Wednesday recouped losses. High-technology issues, which were lower on earnings worries, advanced. NEC put on Y19 to Y504 and Fujitsu Y11 to Y580.

Dealers once again sought speculative theme stocks for short-term trading purposes. Meiji Milk Products, the day's most active issue, climbed Y37 to Y932 and Taiyo Fishery gained Y26 to Y450.

Banks were also firmer, with Industrial Bank of Japan appreciating Y10 to Y1,640 and Sakura Bank Y33 to Y949.

In Osaka, the OSE average recovered 248.41 to 18,190.94, rising for the first time in six days. Volume remained flat at 23m shares.

Roundup

THE STEEPEST fall among the region's markets yesterday was registered by Taiwan, which ended at its lowest level since January last year.

TAIWAN's weighted index lost 175.93, or 4.2 per cent, at 3,978.87, but after an intraday low of 3,954. Turnover expanded to T\$30.35bn from Wednesday's T\$18.57bn.

Some analysts said the setback reflected the slowdown in economic growth and lack of confidence for company earnings in the second half of the year.

HONG KONG declined by 1.5 per cent amid uncertainties over a dispute between China and Britain regarding the financing of a new airport. The Hang Seng index shed 93.28 to 5,917.16. Turnover increased to HK\$3.50bn from Tuesday's HK\$3.13bn. The market was closed on Wednesday because of a typhoon.

Banks generally lost ground, with HSBC finishing 50 cents down at HK\$54 and Bank of

East Asia HK\$1 off at HK\$37.

SINGAPORE was broadly lower, with shipyard issues falling in late trading. The Straits Times Industrial index slipped 12.25 to 1,424.85 in volume of 47.13m shares, against 45.83m. Declines outpaced gains by 153 to 53.

SEOUL retreated after a two-day advance. The composite stock index closed 7.47 off at 518.53 in turnover of Won170.5bn, after Won162.9b.

Sunkyoan and Yukong, which are among companies bidding for South Korea's second mobile telecommunications contracts, moved ahead by Won900 and Won1,000 respectively to Won20,400 and Won24,900.

MANILA staged a further improvement, helped by gains in the oil sector. The composite index ended 16.97 higher at 1,470.76. Oil issues showed rises ranging from 6 per cent to 13 per cent, while the oil index advanced by 10 per cent. Combined turnover contracted to 275m pesos from 313.7m pesos.

KUALA LUMPUR declined on profit-taking. The composite index lost 6.53 to 822.24 in turnover down to M\$121.8m from M\$168.1m. Falls overwhelmed rises by 227 to 80.

AUSTRALIA recovered from a poor start to close modestly higher on balance after trading dominated by the debut of GIO, the former New South Wales government insurer. The All Ordinaries index ended 3.5 ahead at 1,610.7.

GIO accounted for 15 per cent of the day's turnover of A\$339.5m. It opened at A\$268, a 25-cent premium to the issue price, but fell to close at A\$253 after volume of 17.8m shares.

NEW ZEALAND's NZSE-40 index slid 16.31 to 1,532.20 as a result of weakness on Wall Street. BOMBAY fell sharply, the BSE index finishing 139.76, or 4.96 per cent, weaker at 2,678.34.

EUROPE

Bourses mostly lower as Spain raises rates

BOURSES were mostly lower yesterday, as Spain raised its interest rates, writes Our Markets Staff.

MADRID reacted calmly to the 0.6 point rise in the benchmark money market rate to 13 per cent, although the rise exceeded some analysts' forecasts. The general index closed down 2.07 at 21,403 and turnover was estimated to be low.

Standard's 17.4 per cent increase in first half figures pleased investors although its shares lost Ptas40 to Ptas3,795, in line with the market. Among construction stocks, FCC lost another Ptas310, or 4.5 per cent to Ptas5,990, while Telefonica gained Ptas5 to Ptas1,040 on US buying.

FRANKFURT slid into negative territory late in the session. Having seen a day's high of 1,647.48 the DAX ended 4.85 lower at 1,623.76, while at mid-session the FAZ was 0.28 weaker at 643.76. Turnover fell to DM6.1bn from DM6.3bn.

Disappointing first half retail sales data contributed to pessimism with the publication of a 2 per cent fall in western Germany.

Early gains made by blue chips were lost by the close. Siemens, which rose as high as DM632, closed 20 pts lower at DM623.10 and Daimler finished down DM2.50 at DM703 after an intraday high of DM713.80. Chemical stocks were vulnerable, with BASF down DM4.20 at DM216.50 and Hoechst DM3.60 lower at DM229.40. One of the day's major losers was Linde which shed DM20 or 2.6 per cent to DM753.

PARIS endured another day of volatile trading as it finally edged higher after falling for seven consecutive trading days. The CAC 40 index rose 7.07 to 1,734.56 in turnover esti-

FT-SE Eurotrack 100 - Jul 23									
Hourly changes									
Open	10.30am	11am	12pm	1pm	2pm	3pm	close		
1066.15	1065.68	1063.80	1061.35	1059.65	1058.58	1060.13	1069.53		
								Day's High	1066.73
								Day's Low	1054.94
Jul 22	Jul 21	Jul 20	Jul 17	Jul 16					
1060.87	1075.64	1064.04	1097.57	1120.48					

Base value 1000 (20/10/90).

ated at FF2.5bn.

News that Euro Disney expects to make a net loss in its fiscal year ending September 30 was greeted with a rise of 15 centimes in the stock to FF97.4. The stock had fallen earlier in the week in anticipation of the announcement.

The cement maker Lafarge Coppée gained FF6.10 to FF90.50 on the back of pleasing second quarter results from its US subsidiary. Another gainer

was Havas up FF14.60 or 3.3 per cent to FF455.50 in reasonable volume.

Among the losers were BSN down a further FF14 to FF1,045 and L'Oréal down FF76 to FF903. Higher interest rates in Spain unsettled Carrefour, the retailer with Iberian interests, which fell FF7 to FF12,517.

MILAN fell further as strong selling overwhelmed attempts to trigger a technical recovery.

The Comit index fell 1.89 to 408.47 in turnover estimated at near Wednesday's L113.4bn.

First fell L12 to L14.50 and Generali dropped L250 to L36.150.

OSLO recovered but there were few fresh factors to stimulate trading. The all-share index rose 2.61 to 376.50 in low turnover of NK141.5m.

Norsk Hydro, due to publish its first half results on Monday, added NK12 to NK147.

BRUSSELS fell in low turnover of BFR721m on the first day of the new forward accounting period. The Bel-20 index lost 5.46 to 1,139.89.

Petrofina rose BFR25 to BFR10,775 with 8,840 shares traded while BBL advanced BFR20 to BFR450.

VIENNA fell to its lowest-ever close as the 18-share ATX

index lost 17.59 or 2.1 per cent to 794.96. News of a 15.7 per cent decline in first half operating profits at the building materials group Wienerberger led the market lower. Wienerberger's shares fell Sch200 to Sch4.100.

STOCKHOLM saw its lowest closing level since January 1991 following an increase in short-term interest rates. The Affärsvärden index fell 12.1 to 839.4 in turnover of SKr388m from SKr292m.

Among active Astra B shares slipped SKr2 to SKr52C and Volvo B declined SKr4 to SKr338.

AMSTERDAM's CBS Tenancy index closed down 0.3 at 116.2. Among active stocks Alzo lost FI 2.30 to FI 138 while Elsevier bucked the trend gaining FI 1.10 to FI 106.40.

There is a limited amount of exhibitor space available at the conference

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JULY 22 1992										TUESDAY JULY 21 1992										DOLLAR INDEX	
	Figures in parentheses show number of lines of stock																					
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	1992 High	1992 Low	Year ago (approx)				
Australia (69)	142.20	+0.2	110.78	114.02	110.05	126.48	-0.1	4.31	141.95	110.24	112.39	108.85	126.56	-0.1	4.31	153.68	140.94	148.05				
Austria (19)	150.48	-0.5	121.10	124.68	120.53	120.52	-0.6	2.42	156.31	121.39	123.78	120.56	121.27	-0.6	2.42	186.70	158.48	178.05				
Belgium (42)	147.42	-0.8	114.82	118.20	114.08	111.43	-1.5	5.32	143.88	115.39	117.62	114.86	115.22	-1.5	5.32	152.27	135.87	129.59				
Canada (115)	127.46	-0.1	99.27	102.19	96.63	109.86	-0.3	3.23	127.82	99.11	101.04	96.78	110.20	-0.3	3.23	142.12	134.32	139.35				
Denmark (36)	237.60	+0.0	185.06	190.52	183.87	185.17	+0.0	1.90	237.59	184.52	188.11	183.86	185.16	+0.0	1.90	273.94	225.81	254.87				
Finland (18)	74.46	-0.7	58.00	59.71	57.62	63.59	-0.4	2.22	75.00	58.25	59.38	56.04	63.82	-0.4	2.22	89.80	73.64	86.54				
France (104)	153.22	-1.7	119.34	122.85	118.56	120.83	-1.8	3.88	155.88	121.06	123.41	122.92	122.99	-1.8	3.88	168.76	146.08	151.32				
Germany (65)	121.07	-1.1	94.30	97.09	93.69	93.69	-1.1	4.46	122.45	95.10	96.96	94.76	94.76	-1.1	4.46	126.69	114.57	108.23				
Hong Kong (54)	250.57	+0.0	195.16	200.91	193.92	248.80	+0.0	3.29	250.87	194.87	198.46	193.99	248.90	+0.0	3.29	259.55	176.38	169.75				
Ireland (16)	158.57	+0.2	123.51	127.15	122.71	125.00	+0.3	4.22	158.21	122.87	125.26	122.43	124.57	+0.3	4.22	171.71	151.78	168.75				
Italy (78)	82.71	-0.1	63.85	65.49	62.56	65.98	-0.4	3.85	82.80	63.77	65.72	62.80	65.90	-0.4	3.85	95.22	75.23	85.23				
Japan (478)	154.29	+3.2	124.63	127.14	124.14	130.00	+3.5	1.98	158.71	125.47	131.98	129.01	132.04	+3.5	1.98	176.27	140.95	161.49				
Korea (22)	248.85	+0.1	192.59	197.50	191.05	237.57	+0.0	2.64	248.68	191.68	193.37	190.89	237.49	+0.0	2.64	250.47	220.47	228.20				
Mexico (18)	149.06	+0.6	112.65	117.34	1135.30	493.04	+0.6	1.20	1458.01	1132.34	1154.34	1128.31	4888.85	+0.6	1.20	1759.77	1355.22	1132.20				
Netherlands (25)	160.55	-1.0	126.05	128.74	124.25	129.65	-1.0	4.56	162.11	125.92	128.36	125.67	124.25	-1.0	4.56	178.29	147.88	138.22				
New Zealand (14)	47.08	+0.4	36.57	37.76	36.34	45.80	+0.3	5.39	48.30	36.42	37.31	35.25	45.48	+0.3	5.39	48.42	35.01	35.93				
Norway (23)	164.29	-1.5	127.85	131.78	127.14	130.00	-1.5	1.36	168.71	129.47	131.98	129.01	132.04	-1.5	1.36	182.56	161.76	168.91				
Poland (1)	209.38	-0.1	163.07	167.87	162.01	155.67	-0.1	2.13	209.64	162.81	165.88	162.23	155.88	-0.1	2.13	220.63	192.28	193.21				
South Africa (61)	199.75	-1.6	156.58	160.16	156.57	169.71	-1.3	5.04	203.08	157.72	160.78	157.15	171.88	-1.3	5.04	263.80	197.04	245.05				
Spain (48)	137.48	-2.0	107.07	110.23	106.38	99.40	-2.1	5.91	140.27	108.94	111.06	108.55	101.48	-2.1	5.91	161.72	137.38	148.22				
Sweden (29)	184.46	-1.7	143.87	147.91	142.75	147.86	-1.6	2.78	185.98	145.68	148.52	148.17	150.10	-1.6	2.78	200.00	173.09	169.89				
Switzerland (82)	108.99	-1.5	94.89	97.71	94.30	99.40	-1.5	5.16	109.55	95.61	97.61	94.78	99.78	-1.5	5.16	115.40	94.00	94.00				
Taiwan (10)	167.37	-0.7	127.77	127.90	139.85	140.77	-1.2	5.28	183.39	125.43	130.83	131.68	141.91	-1.2	5.28	200.07	168.85	174.37				
United Kingdom (228)	167.37	-0.7	130.36	134.21	129.53	167.37	-0.7	2.99	168.52	130.88	134.33	130.42	158.52	-0.7	2.99	177.56	160.92	160.92				
USA (522)																						
Australia (790)	145.95	-1.3	113.87	117.03	112.98	113.73	-1.3	4.26	147.90	114.87	117.10	114.48	116.15	-1.3	4.26	168.88	139.31	137.87				
Norlie (102)	172.69	-1.1	134.50	136.47	133.64	131.83	-1.0	2.33	174.55	135.36	136.19	135.08	133.21	-1.0	2.33	188.52	169.66	169.66				
Norlie (717)	100.33	-2.7	78.15	80.45	77.54	81.32	-1.7	1.51	103.11	80.08	81.74	79.80	82.89	-1.7	1.51	141.97	94.04	100.00				
North Pacific (1507)	118.76	-2.0	92.21	95.23	91.91	94.84	-1.5	2.67	121.23	94.15	95.87	93.81	96.24	-1.5	2.67	145.21	113.80	113.80				
North America (637)	164.86	-0.7	128.41	132.21	127.60	163.45	-0.7	3.00	165.55	128.89	131.40	129.45	164.55	-0.7	3.00	189.69	158.70	158.70				
Europe Ex UK (584)	124.82	-1.2	97.22	100.11	96.61	98.19	-1.2	5.11	128.37	98.15	101.07	96.61	98.15	-1.2	5.11	135.00	113.00	113.00				
Europe Ex Japan (642)	120.80	-1.9	94.09	96.87	93.49	97.31	-1.4	2.87	123.17	95.68	97.92	95.32	98.30	-1.4	2.87	151.31	140.00	140.00				
World Ex UK (1701)	131.31	-1.4	102.28	105.30	101.63	116.50	-1.1	2.82	133.19	103.44	105.46	103.08	117.79	-1.1	2.82	150.58	127.21	137.50				
World Ex Japan (1095)	135.20	-1.4	105.30	108.42	104.63	118.27	-1.1	2.82	137.13	106.50	108.56	106.18	119.13	-1.1	2.82	150.58	130.04	140.00				
World Ex So. Afr. (2162)	135.20	-1.4	105.30	108.42	104.63	118.27	-1.1	2.82	137.13	106.50	108.56	106.18	119.13	-1.1	2.82	150.58	130.04	140.00				
World Ex Japan (1770)	135.20	-1.4	105.30	108.42	104.63	118.27	-1.1	2.82	137.13	106.50	108.56	106.18	119.13	-1.1	2.82	150.58	130.04	140.00				
The World Index (2223)	135.56	-1.4	105.60	108.72	104.33	118.74	-1.1	2.98	137.62	106.81	108.89	106.43	120.07	-1.1	2.98	153.70	130.68	140.00				